



Bosnian peace plan
Winter will not wait
for more delays
Page 13



Gothic corridors
Whiff of scandal hits
the world's oldest bank
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Running faster
Stuttgart victories
a leg-up for Puma
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**TOMORROW'S
Weekend FT**
In search of a vanished
Jewish community

FINANCIAL TIMES

FRIDAY, AUGUST 27, 1993

D8523A

Bundesbank key interest rates remain unaltered

The German Bundesbank maintained its monetary policy and refused to cut its most important interest rates in spite of expectations by the financial markets. In a renewed show of determination to take a long-term view of inflation prospects and the growth of money supply in the German economy, the central bank council left its discount rate at 6.75 per cent, and the Lombard rate at 7.75 per cent.

Economists in Paris said the decision could delay reductions in French interest rates. Page 14; Editorial Comment, Page 13; Lex, Page 14

UK recovery hopes: Hopes that the UK's economic recovery may prove lasting were boosted by news that UK manufacturers' order books are at their best levels for 3½ years. Page 14

Babangida makes way for new ruler:

General Ibrahim Babangida stepped down as Nigeria's military ruler and installed a non-elected administration of civilians and soldiers, in which the military is expected to remain strong. It remained unclear what role may be played by Gen Babangida, who seized power in 1993. Chief Ernest Shonekan (left), head of the outgoing administration which served under Gen Babangida, was named as head of Nigeria's interim government. Page 14

Bosnian factions vote: The assemblies of the three factions fighting in Bosnia vote today on the proposal to divide their republic put forward last week by Lord Owen and Mr Thorvald Stoltenberg, international mediators. Page 3

Reuters shareholders have flocked to take advantage of the international news and information group's special \$350m (\$518m) share buy-back offer. Page 15

Chemical groups gloomy: Two of Europe's biggest chemical companies, both German-based, warned that there is no prospect of economic recovery in Europe this year. Profits at BASF fell by 51 per cent in the second quarter to DM245m (\$142.4m), while Bayer expects earnings to drop 20 per cent to around DM2bn (\$1.1bn) this year. Page 15; Details, Page 17

Sweden jolted by IMF report: Sweden's currency-pegged government was jolted by a leaked report from the International Monetary Fund which said its plans for cutting the country's huge budget deficit was inadequate. Publication of the report in a newspaper prompted a slide in the Swedish krona and a rise in interest rates. Page 3

Russian options for CIS: Russia is offering members of the Commonwealth of Independent States a choice of three options for economic relationships and co-operation. Page 3

Continental, the German tyre maker, saw earnings slide for the first half, with net profits at DM31.5m (\$18.5m) compared with DM118.7m year on year. Page 15

Brazil telecoms chief faces quiz: The president of Telebrás, Brazil's state telecommunications company, has been called to testify before Congress, to explain allegations that his former finance director attempted to extort \$15m from Merrill Lynch, the US securities house. Page 4

Taiwan jet talks continue: Talks on rescuing the proposed regional jet joint venture between British Aerospace and Taiwan Aerospace Corporation splintered into a series of meetings largely among Taiwanese officials over the details of a draft deal. Page 6

NEC, the Japanese electronics group, has downgraded forecasts for pre-tax profits for the year ending next March to ¥30bn (\$283m) from ¥50bn, citing prolonged weakness in the Japanese economy. Page 17

Skanska and NCC, the two leading Swedish construction and real estate groups, reported sharply improved first-half figures. But they relied on gains from investments and the absence of write-downs to compensate for the continued deterioration in market conditions. Page 16

Heineken, the big Dutch brewer, is recalling 3.12 million bottles shipped to eight countries in the last two weeks, because of fears that a fault in the glass could cause small glass chips to fall into the beer.

STOCK MARKET INDICES		STERLING	
FT-SE 100	3079.2 (same)	New York lunchtime	5,150.5
Yield	3.72	London	1,510.5
FT-SE Europe 100	1298.45 (-12.47)		
FT-A All-Share	1527.83 (-0.05)		
Nikkei	20991.76 (-70.31)		
New York lunchtime			
Dow Jones Ind Ave	2644.27 (-7.82)		
S&P Composite	459.55 (-0.58)		
US LUNCHTIME RATES		DOLLAR	
Federal Funds	3.1%	New York lunchtime	1,688.5
3-mo Treas Bids	3.025%	London	1,688.5
Long Bond	10.1%	FF	5,425.5
Yield	6.119%	FF	5,425.5
LONDON MONEY		SF	1,467.5
3-mo Interbank	5.7%	Y	104.5
Life long gilt future	Sept 12/13		
NORTH SEA OIL (Argus)			
Brent 15-day (Oct)	\$17.03 (17.0)		
Gold			
New York Comex Dec	\$370.8 (375.5)		
London	\$367.5 (371.25)		
Tokyo close	¥105.15		

Austria	Scd 30	Germany	DM 30	Italy	Lira 30	Spain	Esc 30	Switzerland	Sfr 30
Belgium	Bfr 30	Hungary	Hfor 30	Netherlands	Gld 30	Sweden	Kr 30	United Kingdom	£ 30
Bulgaria	Blev 30	Poland	zlot 30	Portugal	Esc 30	South Africa	Rand 30	United States	\$ 30
Czechia	Ckor 30	Romania	lei 30	Spain	Pes 30	Taiwan	Ntd 30	West Germany	DM 30
Cyprus	Cyp 30	Slovakia	Skor 30	Switzerland	Sfr 30	Yugoslavia	Din 30		
Denmark	Dkr 30	Turkey	Lira 30						
Egypt	Egp 30								
Finland	Fmk 30								
France	Ffr 30								

Headquarters and homes of ex-GM executives searched in alleged espionage probe

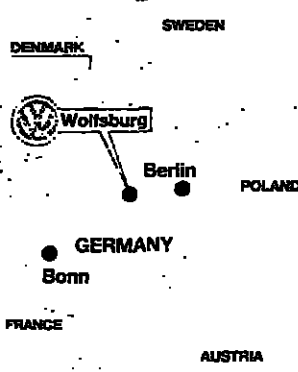
Police raid VW head offices for Opel data

By Christopher Parkes in Frankfurt, Judy Dempsey in Wolfsburg and Quentin Peel in Bonn

MORE than 60 police and criminal investigators yesterday raided Volkswagen's head offices and the homes of several VW executives to search for secret data allegedly stolen from Adam Opel, the General Motors German subsidiary.

At 9.30am, search squads simultaneously entered eight sep-

Wolfsburg



arate locations in and around Wolfsburg in the most dramatic move yet in four-month-old investigation into allegations of industrial espionage against Mr José Ignacio López de Arriortúa, VW's production director, and three colleagues.

The residences of the four men, all of whom abruptly joined VW from the US group last March, are understood to have been among the targets. Also searched was the VW management institute in Braunschweig, close to the company headquarters in Wolfsburg, and the group's official guesthouse.

Around 20 public prosecution officials, an unknown number of officers from the federal criminal bureau and 40 police from three municipal forces are believed to have taken part.

The search had been suspended by 19.30 last night, but officers were due to return this morning, a VW spokesman said. He had no information on any material which might have been removed.

The raid is the most significant development made known publicly since confirmation in mid-July that secret Opel documents,



Police load papers into a car at the rear of Mr López's house yesterday. VW's head offices and the homes of four of its executives were raided.

some allegedly assembled at Mr López's instructions, had been found in the former home of two of his associates. Speculation grew yesterday that Mr López might be forced to quit.

In a newspaper interview yesterday, Mr Klaus Liesen, head of the group's supervisory board, backed away from former statements implying unconditional backing for Mr López. "I will put my hand in the fire for no-one," he said.

Yesterday's search comes at a delicate moment in efforts by Mr Günter Rexrodt, German Economics minister, to broker peace talks between Mr Piëch and Mr David Herman, Opel chairman.

The minister was due to meet Mr Herman at Frankfurt airport last night, when he was expected to present the Opel chief with a

draft public apology from Mr Piëch for insinuations made by the VW head and colleagues against the GM group.

Mr Franz Wauschkühn, Mr Rexrodt's spokesman, said yesterday that the government had no interest in the legal issues, "but we must think beyond the immediate situation to the longer term".

The minister was worried because of potential damage to relations between US and Germany. "A way must be found for them to work together sensibly... Asian competitors must be rubbing their hands," Mr Wauschkühn added.

VW's public relations team appeared relaxed and well-heeled as the raid took place. Several said they had been expecting a search, and wel-

LOPEZ AFFAIR: Page 2

- Competitors watch 'miracle man' self-destructing
- Shy investigators relish the limelight
- Good PR helped GM chief outshine rival

Page 16

VW unlikely to break even
Editorial Comment Page 13
Lex Page 14

about which had circulated for almost two weeks.

Mr Georg Nauth spokesman for the Darmstadt public prosecutors' office in charge of the criminal investigation, said the office had needed time to question witnesses and examine further evidence to pinpoint the data to be looked for and the most likely places for it to be found. It was unlikely that statements would be issued immediately on any possible evidence uncovered.

Mr Nauth said as well as interrogating junior VW employees, who allegedly fed Opel data into the VW database, the prosecutor in charge of the case, Ms Dorothea Holland, had also questioned Mr Carl Hahn, former VW chairman. Mr López and his associates had not yet been interviewed.

Police convoy surprises workers of Wolfsburg

By Judy Dempsey in Wolfsburg

THE WORKERS at Wolfsburg, Volkswagen's home town, did not know about the plainclothes police and lawyers who arrived in convoy at the giant factory yesterday morning.

They did not see, or hear the seven vehicles - two Volkswagen mini-vans and five Opel saloons - which just before 10am snaked along the wide, tree-lined entrance to VW's 13-storey administrative block.

"Sure, we knew about all the rumours. But they raided the place

today? Wow, that's a big surprise! Well, well," exclaimed Mario, a 24-year-old VW technician. Mario's parents came to Germany from Italy as immigrant workers in the late 1950s.

In the Tunnel Schänke pub, the men smoking and drinking in the long, narrow building close to the factory gates, barely believed it.

"You're joking. You mean to tell us that the police are on the 13th floor [where directors' offices and VW lawyers are based]. Here at VW," asked Mr Martin Liesner, an engineer at VW for 20 years. "But what do they want?"

Everyone in Wolfsburg either works for VW or knows someone who works there. In fact more than 54,000 of the town's 130,000 population works there. "Wolfsburg is Volkswagen," local officials say.

"It is fair to say that a member of each family has at some time over the past 50 years worked here," said an official at the mayor's office.

With local unemployment at around 8 per cent, the town's workers want the affair over. "López is our hope," said Mr Liesner. "He can make Volkswagen competitive, he can give us security."

Mr Lutz Schilling, VW's director of communications, explained: "It is not only affecting the 13th floor. They are also checking out the marketing and management institute [a building close to VW's private houses] and some guest houses," all of them in the centre and suburbs of Wolfsburg.

VW's legal department is on the 13th floor. So is Mr José Ignacio López de Arriortúa's office. "From there, Mr López has a view, and a vision," said Mr Schilling, adding that Mr López was "working all day" yesterday.

"Actually, this raid is not a surprise,"

he added, with commendable sang-froid. "We were expecting it to take place sooner. At least it will clear the air. We will help the investigators in any way. This will end the speculation." But he conceded: "This is not a fine day for anybody."

"You ask me what is behind all this?" Mr Schilling said. "Well, the fact that López left the number one car manufacturer in the world... it was a shock for them." He added: "We are happy to have López. He is the best manager in the field, the state prosecutors will give a complete picture at last."

Fall in sales hits Europe's carmakers

By Kevin Done, Motor Industry Correspondent, in London

VOLKSWAGEN and Renault, two of Europe's leading volume carmakers, yesterday announced a dramatic deterioration in their financial performances following the steep fall in west European new car sales this year.

Volvo of Sweden, which is expected soon to complete a full merger with Renault, achieved a modest return to profit, however, after suffering heavy net losses in 1990 and 1992 and operating losses in 1991 and 1992.

Renault, the French state-controlled car and commercial vehicle maker, said its pre-tax profits had plunged by almost 90 per cent in the first six months this year to only FF7730m (\$125m) from FF5.4bn in the same period a year ago.

It warned that it saw "no sign of recovery in the European market for cars and commercial vehicles," and said that it would have to scale down production in the second half to match demand.

Volkswagen, the beleaguered leader of the European car industry, confirmed yesterday that it

Kohl hints he may back France over farm trade talks

By Quentin Peel in Bonn

IN an extraordinary gesture of Franco-German solidarity, Chancellor Helmut Kohl yesterday hinted strongly that he was prepared to back France in seeking new concessions from the US on farm exports.

His words were immediately welcomed by French officials as a vital move to break the deadlock on farm trade in the Gatt negotiations.

However, this caused alarm and confusion in several German ministries. A senior official in the chancellor's own office insisted that he was not calling for formal renegotiation of last year's crucial EC-US agreement on dismantling farm trade subsidies.

Mr Kohl declared his support for a compromise on the so-called Blair House agreement on farm trade as part of a passionate restatement of his commitment to the Franco-German alliance as the driving force of European integration.

Speaking after two hours of talks with Mr Edouard Balladur, the French prime minister, he said both sides were committed to giving Europe a new impetus and both were committed to the timetable for eventual economic and monetary union.

The meeting is the first at the top level since the currency upheavals of July caused the collapse of the exchange rate mechanism, prompting harsh words from Paris blaming Germany in general, and the strict monetary policy of the Bundesbank in particular, for the crisis.

There were no harsh words yesterday, with both Mr Kohl and Mr Balladur declaring their closest possible co-operation as beyond doubt or possible disruption. Yet no one had expected Mr Kohl to go further in support of France's determined opposition to the EC-US farm trade deal.

"We have also got problems with the agricultural part of the negotiations, with the Blair House agreement," Mr Kohl declared. Pressed to explain if he was calling for renegotiation, Mr Kohl said: "We must find a compromise acceptable for everyone. The Blair House agreement as it stands has some problem areas for us as well... It is in the interests of Germany to arrive rapidly at an agreement, and naturally a reasonable agreement."

Any suggestion of a renegotiation of that painful compromise

Continued on Page 14
Paris comes to terms with new monetary order, Page 3

When gold must do more than glitter



Omega Speedmaster Automatic.
Chronograph with date, in 18 k gold.
Scratch-resistant sapphire crystal.
Water-resistant.
Swiss made since 1848.

OMEGA
The sign of excellence

NEWS: VW AND THE LOPEZ ESPIONAGE AFFAIR

The raids yesterday by German police and prosecutors on Volkswagen's headquarters and other facilities in Wolfsburg marked an extraordinary day in the history of the German car industry. Officials in Bonn did not hide their concern over the potential political and economic damage which could ensue from the battle "between two great German car companies". Christopher Parkes examines the personalities and issues in what one German judge said could be 'potentially the biggest-ever case of industrial espionage'.

Shy investigators relish the limelight

IT TOOK almost two months and a jump-start for German public prosecutors to get down to the real work of investigating Adam Opel's suspicions of theft and industrial espionage against Mr José Ignacio López de Arriortúa and several of his colleagues.

But as yesterday's raid in Lower Saxony demonstrated, things have moved on apace since then.

Opel first laid its suspicions before the economic crimes division in the Darmstadt prosecutors' office at the end of April. It followed up as requested with more information and written sworn testimony from Opel employees in nearby Rüsselsheim and GM staff in Detroit, documenting allegations of systematic data collection.

In the meantime, Ms Dorothea Holland, the investigator in charge of the case, took a holiday.

Even when she returned, Opel was frustrated by the lack of apparent movement, although the nature of criminal investigations' work - in Germany as elsewhere - militates against transparency. However, after a little judicious prompting through the good offices of the Hesse state justice ministry in late June, Ms Holland and her team had their heads down and have had them down since.

What a German judge recently described as "potentially the biggest-ever case of industrial espionage" and what is persistently proclaimed a "unique" probe in local media reports, has clearly caught the imagination of the office's 70-odd investigators.

Accustomed to a low profile

THE PROSECUTORS

and little media interest, they now seemingly welcome the attention. Mr Georg Nauth, a senior prosecutor and spokesman for the team, has become a common sight on television.

He, too, has polished up his act after an uncertain beginning. He even appears to have bought a new tie. Although his repertoire of rigorous "no comments" and occasional drip-drip details remains the standard

See Lex, Editorial Comment. VW results, Section II

fare, he seems to enjoy mildly teasing clamorous journalists, and is not afraid of speaking his mind.

It was specifically in response to the clamour that he issued an explosive press release in late July. This revealed that documents which should have been restricted to the top management of General Motors and its German subsidiary, Adam Opel, had been found - "where they did not belong" - in boxes left in a house, apparently by colleagues of Mr López who had followed him to VW.

The VW production director was also declared to have had a direct connection with some of the other data.

Charges from Mr Ferdinand Piëch, VW chairman, that the statement was one-sided - on the grounds that only Opel people had been asked to identify

the data - were rejected by Mr Nauth as "incomprehensible". Why, he wondered, would anyone ask Opel's arch-rival to identify what seemed to be secret Opel property?

Meanwhile, his press statement noted, the probe would continue with particular emphasis on the interrogation of VW employees. Since then, Mr Carl Hahn, former chairman of VW, Mr Daniel Goeudevert, a recently ousted board member, and Mr Klaus Liesen, head of the VW supervisory board, have been to Darmstadt.

But the most promising recent witnesses appear to have been far more junior employees, including computer operators who might have inserted Opel data into the VW system.

Ms Holland has remained throughout unapproachable and silent. But Mr Nauth, separated from the central investigation by a "Chinese wall", continued to spice his permitted briefings with his own commentary.

Just over a week ago, for example, when VW was launching its own private investigation of its files and data bases, he appeared almost scornful. The prosecutors' office was in possession of more information than was available to independent auditors. It also had more powers. The VW team could not question sworn witnesses, nor could it confiscate documents, he said.

The prosecutors demonstrated some of these powers in yesterday's swoop. Mr Nauth, meanwhile, leaves for holiday today heading for a Tunisian beach with a good book.

VW DOSSIER



JOSÉ IGNACIO LÓPEZ DE ARRIORTÚA VW production director

The metamorphosis of López into Superlópez, as he is known in the VW world, started in 1980 when he left Proton to join General Motors in Spain. At 35, the workaholic engineer was able to test drive his own car, the core of his management philosophy: the systematic elimination from manufacturing of all processes which did not add value.

In 1986, as purchasing director for GM Spain, he decided that in-house cost-cutting methods should also be applied to his suppliers. He would go into their factories and offer them advice.

As one was to note: "When López tells us he will offer us a hand, I always think of my throat." His transformation into "the engineer" and his rapid rise through GM were under way.

He joined Adam Opel's main board in Germany in 1987, was appointed central purchasing chief for GM Europe a year later, and moved to the parent board in Detroit in January, 1992.

In the meantime, he was combining all his accumulated knowledge and experience in Platform 5, his planned "dream" super-lean production plant, in which cars would be assembled from modules in less than half the time taken in the best Japanese works.

He even had a site and outside funding for Platform 5 in his backyard in Arriortúa. GM demanded and lost Superlópez to Volkswagen.

FERDINAND PIËCH VW chairman

"I was born a domesticated pig but live the life of a wild boar," Piëch says of himself. It is his way of saying that, despite his title of privilege and immense wealth, he lives like a normal man. "High living holds no joy for me."

He is the grandson of VW "Beetle" inventor Ferdinand Porsche, and started his career in the family luxury sports car company, of which he owns 10 per cent.

The 55-year-old engineer is father of 12 children. But he reserves his pride, in public at least, for his technical achievements.

Refused the chairmanship of Porsche, he joined Audi, the VW subsidiary, in 1972 as head of special development projects. He was responsible for the brand's innovative integrated passenger security system, Procon-Ten, and the development of permanent four-wheel drive.

Piëch became Audi chairman in 1985 and raised the profile of the marque to match that of BMW and Mercedes-Benz. He also made a reputation as a lover and a hard cost-cutter. Audi's return on sales rose from almost nil to 6 per cent, and the company became VW's most profitable subsidiary.

In charge of the group since January last year, he claims already to have DMG.7bn-worth of cost-savings "in my pocket". He says DMG700m of that is due to the work of López, "my soul mate".

Background briefing

1992, NOVEMBER Adam Opel, recently-appointed vice-president for procurement for GM in Detroit and former head of purchasing at Adam Opel, GM's German subsidiary. Piëch tries to persuade López to join him at VW.

1993, JANUARY GM persuades López's plan to build "dream factory" in his Basque homeland. GM persuades López to join him at VW.

FEBRUARY López meets a VW director to discuss "possible" employment terms. Lower Saxony government, which owns a stake in VW, says López will join VW next month; he declines this.

MARCH López signs VW contract and flies to inform GM in Detroit. VW announces López's appointment, but, after discussions with GM, López agrees to stay on there. GM appoints López to a new position, but, according to a VW executive, he is "very unhappy". He flies to a meeting with Piëch, is taken to a VW board meeting and is formally appointed. In Detroit, GM searches the offices of López, and a close colleague's GM executive alleges saying none of the secret and confidential documents GM believes are in the man's possession was found. Six GM staff executives also jump ship, turning up at VW without, according to López, contracts or job offers.

APRIL VW writes to López seeking unequivocal statement on GM/Opel documents it says are missing. López replies that neither he nor colleagues took any secret documents nor had any now.

Opel asks public prosecutors to investigate possible theft and industrial espionage.

MAY Opel demands if any secret documents to VW, but prosecutors say they have enough information to launch a criminal investigation.

JULY VW issues statement stating own investigation. López appears to contract earlier claim he never took any documents but tells board any such documents were destroyed.

AUGUST VW executives "reluctant" admission documents had been destroyed but prints out that investigations also involve allegations of theft, fraud and perjury. German economic minister Röttgen holds a series of meetings with heads of Opel and VW, but says this is for information, and not mediation.

VW appoints auditors to carry out independent investigation. Police raid eight locations, including VW HQ at Wolfsburg, in search of evidence over industrial espionage allegations.

VW supervisory board

CAPITAL SIDE

Industry and finance

Klaus Liesen, chairman of supervisory board of management

Carl Hahn, former chairman of VW board of management

Otto Landsberg, former German economic minister, president of German stockholders' association

Friedrich Scheller, member of Robert Bosch board of management

Political

Gerhard Schröder, prime minister of Lower Saxony

Walter Hiller, social affairs minister of Lower Saxony

LABOUR SIDE

Franz Steinbühler, deputy chairman of the Metalworkers Union

Gerhard Kalkbrenner, VW works council member, Kassel plant

Joan-Peter Jansen, chairman of VW works council, Emden plant

Stefan Schönbauer, chairman of VW works council, Hannover plant

Albert Schmitt, international department head of Metalworkers Union executive committee

VW board of management

Ferdinand Piëch, chairman

José Ignacio López de Arriortúa, production optimisation and procurement

Werner Schmidt, controlling and finance

Jens Henningsen, group strategy, organisation and systems

Martin Poethig, Asia and Pacific

Peter Franke, legal matters, government relations, auditing and economics

Joan Antonio Díaz Álvarez, chairman of Seat board of management

Rexrodt is caught up in an inter-family squabble he believes has gone too far

Peace plea fails to catch the mood

THE MINISTER

MR Günter Rexrodt, the German economics minister, was due to have a parental chat with Mr David Herman, Opel chairman, at Frankfurt airport last night.

At the end of a day of extraordinary events at Volkswagen headquarters, he was seeking, as he has for the past week, to defuse the clash between Mr Herman and Mr Ferdinand Piëch, VW chairman.

"We say it is unique for two great German motor companies to be fighting like this in public," the minister's spokesman said yesterday. "He concluded we must do something because it seems in this case that there is such human friction, we must bring people to more reason."

It was the minister's job to try to prevent damage to political and business relations between the US and Germany, his spokesman added.

It has been suggested for some weeks by lowly politicians and business leaders that the clash over the alleged theft of Opel data and

suspected industrial espionage could well cause the sort of damage Mr Rexrodt now fears.

But it was only a week ago, after a call from Mr Piëch, that the minister stated. His attitude appears to be that there is an inter-family squabble going on, and his job is to shut the quarrelsome children in separate rooms and try quietly to talk some sense into the parents.

Opel has said it will be prepared to exchange letters with VW provided public apologies are forthcoming from the other side. It wants a withdrawal of remarks suggesting that the US-owned company is spearheading an American campaign to undermine the German motor industry and that it planted evidence prejudicial to criminal investigations.

But while the probe continues at its heated pace, tempers are hardly likely to be cool enough for a reasonable, let alone a useful

exchange between the two sides. Nor is Opel, which appears so far to have the best hand, likely to want to be seen talking publicly. Any rapprochement could be interpreted as a sign of weakness. The three-way contacts, supposed to be held in secret, have been routinely followed by hardening press releases from Mr Otto Wachs, a Volkswagen spokesman.

Nor has Opel been pleased by statements attributed to Mr Rexrodt to the effect that he wanted the case settled in the civil courts.

While the minister probably appreciates that the criminal case is entirely out of Opel's, VW's and political hands, his initiative came late in the day. That it followed Mr Piëch's widely criticised insinuations against Opel, which were in turn followed by an abortive attempt by the VW chief to open peace talks, could leave Mr Rexrodt open to suggestions that he may not be acting altogether with the common good in mind. Opel, which has stuck rigorously to its claim that it has

reasonable grounds for suspicion - confirmed by public prosecutors - might reasonably ask why no political initiatives or support were forthcoming when it first declared itself the injured party. The substance of its suspicions is that former employees decamped to VW in possession of virtually all its business strategy for the next 10 years.

"A way must be found for them to work together sensibly... their Asian competitors must be rubbing their hands," said Mr Rexrodt's spokesman. "US and European companies should co-operate to resist Asian dumping."

That seems more an issue for Mr Rexrodt. There is already common ground between Mr Herman and Mr Piëch. Neither needs reminding of the Japanese threat, and both know that at some stage the bridges between their two groups must be rebuilt. But the best time is probably when the full extent of the local damage has been assessed, and last night seemed hardly suitable.

Good PR gives GM chief the edge

THE 'VICTIM'

THE PATCH of calm at the eye of the storm seems to suit Mr David Herman, chairman of Adam Opel, the German subsidiary of General Motors.

From his office in Rüsselsheim, near Frankfurt, little seen and seldom heard, he has conducted his company's campaign in the López affair with a conviction and consistency in striking contrast to the chaotic style of his Volkswagen counterpart, Mr Ferdinand Piëch.

Legal training embellished with a bit of New York street wisdom gained him an edge in the fray over Mr Piëch, the engineer from Vienna. He has a mild, relaxed manner. Mr Piëch is tense and cold.

Mr Herman's standpoint has not wavered from the start of the affair this spring, when it became known that Opel had registered with the German public prosecution service its suspicions of the theft of thousands of items of secret data by Mr José Ignacio López de Arriortúa and several colleagues who followed him from GM to VW.

His often-repeated statement "They had our documents. We don't have them now, and they say they don't. Then where the hell are they?" colourfully encapsulates Opel's case.

Reporters from the magazine, Der Spiegel, have been allowed a long leash and granted considerable access from the top level to Opel and General Motors employees and property. Starting in May, revelations and claims in the news weekly - many since strengthened or largely substantiated - have played a key role in Opel's strategy.

They have kept the public prosecutors on their toes. But more important, the magazine's reports are the source from which German popular and political belief in Opel's integrity and motives have grown steadily as the case has progressed.

Skillful public affairs management is not common or even much-valued in German industry. This is a falling which Mr Piëch and Mr Klaus Liesen, the worried chairman of his board of supervisors, have repeatedly acknowledged in the past few weeks.

While Mr Herman may be satisfied with his team's PR efforts, he has been hurt and shocked by the reaction. He said at the outset that he expected Opel and General Motors to be attacked. But his liberal American mentality was not prepared for repeated claims from Mr Piëch and Mr Gerhard Schröder, the prime minister of VW's home state of Lower Saxony, that this was a commercially-motivated attack by a "foreign" company on Germany's finest. Adam Opel has been established for 130 years in Germany and provides and supports 400,000 jobs. Nor was Mr Herman, the lawyer, impressed by suggestions that he was using the law, out of pique, as a weapon in a personal attack on Mr López.

"Naiki" López was once a close colleague. They met first in the late 1970s when both worked for GM in Spain, where both were given their first real chance to prove themselves in business. Spain, where he met his wife, Mr Herman readily admits, "is associated with all the best things that ever happened to me".

Germany, where he has been in charge of Adam Opel for just over a year in the middle of what Mr Piëch describes as the worst motor industry crisis since the war, has some way to go to match that.



German police enter the VW headquarters early yesterday

Fascinated rivals watch 'miracle man' self-destructing

Kevin Done uncovers the private thoughts on the VW affair in other boardrooms

VOLKSWAGEN'S rivals are watching with horrified fascination as the top management of the leading European car producer threatens to implode.

The group's components suppliers, who are bearing the brunt of Volkswagen's frantic attempts to cut costs, react vitriolically in private towards the new regime in Wolfsburg headed by Mr Ferdinand Piëch and Mr José Ignacio López de Arriortúa.

In public they are more circumspect. After all, Volkswagen is one of their biggest customers.

The fate of Volkswagen leaves no part of the motor industry untouched. It is the world's fourth largest vehicle maker, behind only General Motors, Ford and Toyota. For eight years in succession it has sold more cars in western Europe than any other carmaker and in the process has established a clear lead over its rivals.

It is the main European standard bearer in the world motor industry and Europe's best attempt yet at creating a global carmaker with manufacturing operations stretching

THE INDUSTRY

from eastern Europe to Mexico and Brazil, South Africa and China.

In different parts of the world it has formed significant alliances with other giants in the industry, most importantly Ford in Latin America and Europe and Toyota in Europe and Japan.

It is a key customer of many of the world's leading components suppliers with purchases of parts and materials worldwide totalling DM3.8bn (\$2.5bn) last year. The tremors from Wolfsburg travel round the world.

The unanimous view among rival carmakers and top suppliers is that Mr López cannot last much longer. And most are beginning to doubt that Mr Piëch will survive Mr López's departure. The credibility of both as the corporate leaders of one of Europe's biggest industrial concerns - whatever their abilities as engineers - is in tatters.

More important, beyond the personalities there is concern among suppliers about the symptoms of

mismanagement and misguided strategic thinking that may be common to both VW and General Motors. Mr López's former employer, as they seek to put their respective houses in order through short-term miracle fixes from the messianic bearer of some new holy grail for cutting costs.

First the personalities. "I think López is a dead duck," says the chief

executive. "Their costs are too high, they have too many people, their plants are over-facilitated, they have too many costs in Germany, and their material costs are not competitive."

"But you cannot just order it to be done. It needs a softer touch. You have to take more people along with you. VW is still a magic marquee and they have reservoirs of technical

ability." The chief executive of another carmaker in Europe remains astonished at the size of the reported financial package given to Mr López and the impact that will have inside VW and outside in the industry. "For that money you are paying a miracle worker. Then his colleagues will say, you are paid to work miracles, you fix it."

Among some of the biggest components suppliers there is also concern at the way in which first General Motors, and now Volkswagen are trying to batter down their purchasing costs.

The rhetoric in the industry is all about reform of the old adversarial relationships between the vehicle makers and their suppliers.

Some have taken the reforms seriously, forming long-term relationships with key suppliers, giving the suppliers responsibility for research and development but also giving lifetime contracts building on shared continuous improvement. Chrysler is now the shining example for the success of this approach.

The López approach is seen by

"I think López is a dead duck," says a supplier. "I don't think VW can keep him. I think Piëch will go too."

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THE FINANCIAL TIMES
Published by The Financial Times
(Europe) GmbH, Nibelungenplatz 3,
60318 Frankfurt am Main, Germany.
Telephone: +49 (0) 69 156 330. Fax: +49
(0) 69 156 441. Telex: 416193. Registered
by: Federal Register, Managing Director,
Printer: D. W. Druck-Vertrieb und
Marketing GmbH, Admiral-Rosenfeld-
Strasse 36, 63369 Neu-Isenburg (owned
by Hürthig International).
Responsible Editor: Richard Lambert,
c/o The Financial Times Limited,
Number One Southwark Bridge,
London SE1 9HT, UK. Shareholders of
The Financial Times (Europe) GmbH
are: The Financial Times (Europe) GmbH
London and F.T. (Germany) of
the above mentioned. Shareholder
of The Financial Times Limited,
Number One Southwark Bridge,
London SE1 9HT, UK. The Company is
incorporated under the laws of England
and Wales. Chairman: D.C.M. Bell.

FRANCE
Publishing Director: J. Rollé, 108 Rue
de Rivoli, F-75004 Paris Cedex 01.
Telephone: 01 47 97 06 21. Fax: 01 47
97 06 22. Printer: S.A. Nord Éclair.
Cedex Editor: Richard Lambert.
ISSN: ISSN 1148-2723. Commission
Paritaire No 678082.

DENMARK
The Financial Times (Scandinavia) Ltd.
Vimindalsvej 42 A, DK-1411,
Copenhagen. Telephone: 33 15 44 41.
Fax: 33 15 55 35.

Germany to tighten curbs on far right

By Ariane Genillard in Bonn

MR Manfred Kanther, Germany's interior minister, yesterday pledged to step up surveillance of far-right organisations as the number of racist crimes was reported to have risen dramatically last year.

Crimes committed by far-right groups increased by 70 per cent in 1992 to 2,584, of which 17 led to deaths. More than 50 per cent of the violence was directed against foreigners, the office for the protection of the constitution, the German internal security agency, said in its annual report. The wave of politically-motivated violence is continuing this year, with 1,300 crimes reported in the first six months.

The number of people joining far-right organisations rose by 2,000 to nearly 43,000 last year. Members were spread in 82 groups, as compared with 76 the year before.

Mr Kanther said the security services would intensify their surveillance of groups from both the far right and the far left. But he stressed that police and legal actions should be combined with social and educational measures to prevent more youngsters from joining existing far-right organisations.

Mr Kanther blamed the media for showing violence on television and called on municipalities to take measures to get young, jobless people "off the streets".

Such words are likely to provide little comfort to organisations which have been lobbying for tough action to crack down on far-right violence.

Leaders of the local Turkish community, whose members have been regularly singled out for murder attempts, have been calling for a strict anti-discrimination law as well as bans on extreme political organisations. They say that the conservative government has been reluctant to investigate the links between the aggressors and far-right political groups.

The federal interior ministry last year banned three of the 84 existing far-right groupings in Germany.

Legal suits have also been brought against two of their leaders for abusing the freedom of expression guaranteed in the constitution.

Mr Kanther said bans were a last resort. He added that no new law was needed but that the existing legal framework should be improved. Measures proposed by the government aim to facilitate police investigations and to introduce higher penalties for people obstructing the judiciary.

Far-left groupings increased their membership by 2,000 last year to 28,500 members.



The UN under secretary-general for peacekeeping, Mr Kofi Annan, entering the Bosnian presidency building in Sarajevo yesterday for a meeting with President Alija Izetbegovic

Bosnian peace plan awaits final Moslem verdict

By Laura Silber in Belgrade and Michael Littlejohns, UN Correspondent in New York

THE future of the peace plan for Bosnia today hangs in the balance as the three ethnic assemblies vote on a proposal to divide their republic.

The Bosnian parliament was seen as holding the most crucial vote as Serb and Croat assemblies were likely to back the plan after endorsement by their leaders. Mr Alija Izetbegovic, Bosnia's president, has already said he could not support the proposal which leaves the mostly Moslem republic with disjointed landlocked territory.

Bosnia's Serb, Croat and Moslem leaders are due to return to Geneva next week to deliver the verdicts of their assemblies.

Deputies to the Serb assembly yesterday met behind closed doors in Pale, their mountain stronghold outside Sarajevo, amid reports of complaints that Serb leaders had given too many concessions to their rivals.

The proposed map, put forward last week by Lord Owen and Thorvald Stoltenberg, international mediators, in an attempt to end the 17-month war gives Serbs about 54 per cent of territory, Croats 17 per cent, and Moslems some 28 per cent.

In a move to consolidate his control over the Yugoslav

army, Serbian President Slobodan Milosevic yesterday sacked 42 generals, including chief-of-staff General Zivota Panic. He will be replaced by Gen Momcilo Perisic, age 49, who was promoted to that rank during the Croatian war. He drew widespread criticism from western diplomats in April 1992 for ordering intense bombardment of the south-western town of Mostar, now consumed by Croat-Moslem clashes.

The European Community yesterday said it would study how it can help administer Mostar provided Bosnia's warring parties accept a Geneva peace deal.

The carefully worded statement, issued through the Belgian presidency, avoided any final commitment to the idea announced by Lord Owen last week that the EC should take charge of administering Mostar for two years.

In New York, it was announced last night that Mr Thorvald Stoltenberg, the UN special envoy, and Gen Jean Cot, force commander, had ordered an investigation into allegations of "improper conduct" by UN troops and civilian personnel in former Yugoslavia.

This was focusing on Sarajevo where some UN soldiers and civilians are alleged to have trafficked in drugs and engaged in black marketeering and a prostitution racket.

UN chief to warn Nato on troops

By Michael Littlejohns at the UN, New York

MR Boutros Boutros Ghali, the UN secretary-general, is expected to tell Mr Manfred Wörner, the secretary-general of Nato, that the UN will be unable to provide the estimated 40,000 additional peacekeepers needed to enforce any Bosnia settlement because of lack of funds.

Mr Boutros Ghali will meet Mr Wörner in Geneva next Monday, when talks between the warring parties are scheduled to resume. Mr Boutros Ghali has already given this message to Mr Thorvald Stoltenberg, his representative in the peace talks.

Also, the secretary-general believes the proposed number would be unacceptable to the UN Security Council, although it is substantially lower than the 50,000-75,000 troops envisaged in an earlier, now defunct, plan drafted by Mr Cyrus Vance and Lord Owen.

Despite personal appeals to government leaders, the secretary-general has been unable to obtain more soldiers to bring operations in Somalia, former Yugoslavia and elsewhere up to strength.

Some troop contributors have been waiting 10 years for payment.

Mr Boutros Ghali warned members recently that if he did not receive new funds soon the UN would be bankrupt by the end of this month.

Paris comes to terms with new monetary order of the ERM

Hybrid policy found for franc

By John Ridding in Paris

FRANCE'S political and financial leaders have been tight-lipped about the direction of monetary policy in the three weeks since the European exchange rate mechanism was forced into humiliating reform.

However, remarks by Mr Edouard Balladur, the French prime minister, that France is in no hurry to return to the narrow fluctuation bands within the ERM suggest the French government is coming to terms with the new monetary order.

"It was a revealing comment," says Mr Christopher Potts, economist at Banque Indosuez in Paris. "It shows they are following a hybrid policy which is neither a free float nor a system in which interest rates are determined solely by the exchange rate."

Under the former system, the French franc could fluctuate by a maximum of 2.25 per cent from its central ERM parity. The currency crisis, however, broke the franc's close link with the D-Mark and forced the fluctuation band to be widened to 15 per cent.

The reform undermined the

France expects the headquarters of the future European central bank to be located in Germany but wants it to be somewhere other than the "powerful" financial centre of Frankfurt, the foreign minister, Mr Alain Juppé, said, Reuters reports from Paris. Mr Juppé told the newspaper *Le Croix* that France agreed that Germany would win the bank's headquarters after European Community leaders decided last year to allow Strasbourg to remain home to the European Parliament. "We would prefer that it be in a city less financially powerful than Frankfurt."

central plank of French monetary policy, a strong franc and the tight link with the D-Mark. It presented Mr Balladur and the French financial authorities with the question of how to manage monetary policy in the new European exchange rate environment.

Mr Balladur's comment points to some answers. "We must not return in all haste to the narrow band of currency fluctuations. Neither must we seek, or without seeking it, get to the point where the wide band is reached," the prime minister said.

The implication is that the French government is adopting a more pragmatic stance to exchange rate and interest rate policy. "Their boundaries are less rigid than before," said one French economist. "Interest rates have a slightly higher

priority than before in guiding policy." For the French government, this stance has several advantages. It gives them room for manoeuvre in cutting interest rates to help stimulate the recession-hit economy. The removal of tight exchange rate targets also increases the risks for currency speculators - strongly attacked by Mr Balladur for causing the currency crisis.

But the government's response to the new European monetary order does not represent a radical shift in economic policy. The currency will remain an important constraint on reducing borrowing costs and the prime minister has consistently ruled out a strategy of rapidly reducing borrowing costs as the British did after the pound was forced out of

the ERM in September last year. "There are no miracle cures for our economic difficulties," said Mr Balladur on Wednesday, emphasising his continued commitment to anti-inflationary policies.

For interest rates, the result is likely to be a continuation of the policy of gradual reductions. Overnight rates have been trimmed five times since the ERM reforms, bringing money market rates down to near pre-crisis levels. The 5- to 10-day rate and the intervention rate, which provides a floor for money market rates, remain unchanged at 10 per cent and 6.75 per cent respectively, but economists believe they, too, will be edged gradually downwards.

The pace of cuts will continue to be influenced by events in Germany. The refusal by the Bundesbank to cut interest rates yesterday may affect the timing of reduced borrowing costs.

However, it should not change fundamentally the process, and should drive home the arguments for a more independent approach to French monetary policy.

IMF criticism jolts Stockholm

By Hugh Carnegie in Stockholm

SWEDEN'S centre-right government was jolted yesterday by a leaked report from the International Monetary Fund which said its programme to cut the country's huge budget deficit was inadequate.

Publication of the report in a daily newspaper provoked a slide in the value of the

Swedish krona and a rise in interest rates.

The IMF report said it would prefer to see savings of SKr20bn (£1.65bn) a year, double the government's current plan to trim SKr10bn in spending.

The budget deficit stands at 16.5 per cent of gross national product, a level which the report said "dwarfs those in other industrial countries and provokes doubts about

Sweden's commitment to low inflation".

The fund said its proposals would bring the budget deficit down to zero in 1998, compared with the government's target of 4.3 per cent.

Mrs Anne Wibble, the finance minister, defended her policies, saying they provided "the best balance" for Sweden, given the need for a return to growth next year after a three-year period of recession.

She pointed out that most domestic political pressure was for fewer cuts, not more. Nevertheless, markets reacted badly to the report of the IMF comments.

The krona slipped sharply despite intervention by the central bank.

On the foreign exchange market the D-Mark rose to SKr4.88, up eight since late Wednesday, then eased to SKr4.8880/30.

Global warming pact progresses

By Frances Williams in Geneva

THE INTERNATIONAL global warming treaty signed at the United Nations "Earth Summit" in June last year looks set to come into force ahead of expectations early in 1994, according to UN officials.

However, two weeks of negotiations in Geneva on the detailed implementation of the pact are due to end today without agreement on key issues such as finance and "joint implementation" - under which rich countries would gain credit for financing projects in poor states.

The framework treaty, signed by more than 160 nations, commits governments to curbing emissions of greenhouse gases

which warm the earth's atmosphere. It has now been ratified by 31 nations, against 50 required for entry into force, and another 34 have said they will ratify this year.

The pact will not, however, be fully operational until final decisions on its functioning are taken by a conference of member states tentatively scheduled for early 1995.

The most contentious issue for the 148-nation Geneva negotiations, intended to pave the way for the 1995 conference, has been the criteria for "joint implementation". The idea is disliked by environmentalists who fear it will weaken the resolve of industrialised countries, the biggest producers of warming gases, to curb their

own emissions. Supporters argue that it makes sense to start reducing global emissions where this can be done most cheaply and easily, which will often be in developing countries with low environmental standards.

On financing, developing countries are unhappy about the potentially dominant role of the Global Environment Facility run by the World Bank and the UN, which they see as an extension of western and World Bank interests.

Negotiators in Geneva, who will meet again next February, have also not yet agreed which countries will be eligible for financial help and which projects should qualify.

NEWS IN BRIEF

Efim's creditors may be repaid loans soon

CREDITORS to Italy's former Efim state holding company, put into voluntary liquidation in July 1992, could shortly be repaid half their loans, writes Haly Simonian in Milan.

Mr Alberto Predieri, the special administrator appointed to run Efim, said he had been authorised by the European Commission to begin repaying loans to the group's wholly-owned subsidiaries. Mr Predieri, who plans to meet Bank of Italy and treasury officials next Tuesday, said he hoped the repayments could begin next month. The remaining half of the loans is expected to be repaid by the end of the year.

Creditors have been waiting almost 14 months for reimbursement of their loans to Efim, which had total borrowings of about L18,000 (£7.5bn).

Danish shipyard subsidies

Danish shipyards will receive a Dkr600m (£57.7m) subsidy package following an agreement yesterday between the industry ministry and key opposition parliamentary parties, AP-DJ reports from Copenhagen.

Unemployment in the Danish ship building sector has risen significantly in the last six months because of declining orders. The subsidy put forward by the government will take the form of loans at favourable interest rates for shipping lines ordering vessels from Denmark.

Yeltsin gesture on Prague '68

Mr Boris Yeltsin, the Russian president, yesterday signed separate friendship and co-operation treaties with the Czech and Slovak republics, writes Patrick Blum in Prague.

The treaties aim to set bilateral relations on a new footing and overcome memories of the Soviet-led invasion of the former Czechoslovakia in 1968.

EC inflation climbs two points

The annual rate of inflation in the European Community rose two points to 3.5 per cent in July from June's 3.3 per cent, the first rise in more than a year, Reuters reports from Brussels.

The Community's statistical office, Eurostat, said that the annual rate of inflation in the 12-nation bloc had fallen steadily since May 1992. In July last year it was already down to 3.9 per cent. The statistics office said last month's rise was primarily due to marked increases in inflation in Belgium, the Netherlands and Portugal.

Turkish central bank head

Turkey has appointed Mr Bulent Gultekin, a former advisor, to head the central bank, filling the first of a number of key positions made vacant since Mrs Tansu Ciller became prime minister in June, writes John Murray Brown in Istanbul.

Russians offer three economic options to CIS

By Leyla Bouton in Moscow

RUSSIA is offering members of the Commonwealth of Independent States a choice of three options for economic relations and co-operation.

Mr Herman Kuznetsov, deputy head of the government committee which deals with commonwealth republics, said the first option was an 10-year treaty providing for the gradual construction of economic union.

A fast-track agreement for "intensive economic integration" was a second option, now being envisaged only by the three Slavic neighbours, Russia, Ukraine and Belarus. This would be in the form of a common trading area without internal customs barriers and with a common currency.

It would also give Ukraine a "way out" of its indebtedness to Russia by providing for joint ownership of valuable Ukrainian refineries and other industrial installations starved of Russian raw materials.

A third option, which any commonwealth member could combine with either of the economic union treaties, was for a currency union.

This would create a new type of rouble zone which he compared to the *zone franc* operated by the Banque de France in some African countries.

Mr Kuznetsov explained that this menu of options, although complicated, was designed to help the CIS out of a rut whereby for the past 18 months all its members "have been equal but nothing had been achieved". Under the currency

Russia reduced gas supplies to Ukraine by more than a half yesterday over Kiev's failure to pay for previous deliveries. Reuters reports from Kiev.

Mr Tadei Mykhailovich, chief dispatcher at Ukraine's Ukrgazprom state utility, acknowledged that Ukraine had debts of more than Rhs600bn (£403m) for gas deliveries but said it was up to the two governments to deal with payments.

union plan, initiated so far by Russia, Kazakhstan, and Uzbekistan, countries would use the rouble as their national currency after adjusting their credit, budget, and monetary policies in line with Russia's. War-ravaged Tajikistan had expressed a desire to join, while Belarus was still making up its mind. With this option, he said that the Russian government was trying to "make something useful" out of the central bank's invalidation of pre-1993 banknotes, with which it had tried to wear the republics off the rouble in one stroke.

Mr Kuznetsov acknowledged total currency union was the most difficult option to implement. It would take several months to establish but republics might view it as an assault on sovereignty.

The Russian cabinet has rejected the resignation of Mr Sergei Glaziev, the foreign economic relations minister. Mr Glaziev had offered to resign over pressures from officials whose corrupt interests he said he had threatened.

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Uncertainty on return of Shonekan

By Michael Holman,
Africa Editor

THE triumph of hope over experience may be the kindest assessment of Chief Ernest Shonekan's decision to accept the job as leader of Nigeria's interim government. The 57-year-old former industrialist and lawyer took on much the same duties when sworn in last January as chairman of the country's transitional administration, promising to revive Nigeria's lapsed structural adjustment programme.

Eight months later the economy is in deep crisis and few if any of the promises were implemented. Mr Shonekan, one of the country's most respected businessmen, had been seconded from the chairmanship of United Africa Company Nigeria, the Unilever subsidiary, and drew heavily on the advice of the business community. The result was the 1993 budget - a ringing reaffirmation of the necessity of reform and the overriding need for prudent management.

"We must make some hard choices now to preserve the gains of the structural adjustment programme and restore some good measure of stability to the economy," said Mr Shonekan. But his administration failed to tackle fundamental issues notably managing the exchange rate, reducing the budget deficit and cutting subsidies on domestic petrol.

Hopes that Nigeria would reach an agreement with the IMF by August, which would allow rescheduling of the country's \$34bn external debt proved to be wishful thinking.

Within weeks it became apparent that he lacked the authority to implement tough decisions. Senior officials complained that power continued to lie in the hands of President Ibrahim Babangida and the military.

Today, as in January, the challenge facing the new administration remains that of budgetary reform, and reducing a fiscal deficit averaging 7.7 per cent of GDP since the structural adjustment programme was launched seven years ago.

The new administration will also have to tackle what is perhaps the most sensitive issue of all: monitoring the export earnings of nearly 2m barrels of oil a day. As much as 200,000 barrels a day are not properly accounted for. Some of the proceeds are diverted into special accounts for military expenditure, the Ajakuta steel project or spending on the yet to be completed federal capital of Abuja, and an undisclosed amount used as patronage.

Will the soldiers back the chief this time round? Mr Shonekan can point to one encouraging indicator: the decision earlier this week to raise domestic fuel prices ten-fold. But the government will be expected to put the budget blueprint into practice before agreement with the IMF can be reached. Such a track record would require at least six months before credibility is established. By then Nigeria, which would be preparing for the return of presidential elections. At a time when continuity in policymaking is essential, Nigeria seems set for a further period of uncertainty.

US in dilemma on dealings with China

Can differences be contained or are the two sides closer to rupture? Tony Walker asks

WINSTON LORD, the US under-secretary of state, could hardly have expressed the American dilemma over its dealings with China more succinctly.

"Our policy challenge is to reconcile our need to deal with this important nation with our imperative to promote international values," he told the Senate earlier this year. "We will seek co-operation with China on a range of issues. But Americans cannot forget Tiananmen Square."

Just how difficult it is proving for the two sides to achieve harmony in their relationship was amply demonstrated again this week when the US, in protest at Chinese sales of missile technology to Pakistan, imposed sanctions on the export of high-technology items to China, and Beijing responded angrily.

Scarcely a week passes, it seems, without some further irritation to relations, involving disputes over a whole range of issues, from human rights to the transfer of military technology.

In Beijing, US officials say that given domestic pressures on any US administration by vocal and well-organised interest groups, it is inevitable that Sino-US relations will have their ups and downs. The question is whether differences can be contained, or whether the two sides are coming closer to serious rupture.

"The problem is," said one official, "that there is no overarching concept of what the relationship should be. When Nixon signed the Shanghai Communiqué in 1972, no one had any idea that within a couple of decades it would have developed as it has. For example, in the 1972 document there is hardly a reference to business."

"Another problem," he said, "is that Chinese tend to entertain higher expectations of the



China's Premier Li Peng (centre), who last appeared in public in late June, re-emerged yesterday to greet his Thai counterpart, Mr Chuan Leekpai (left). Mr Li, who has been suffering from a heart condition, told reporters on Tiananmen Square after a ceremonial welcome for Mr Chuan that his health was "very good", but he declined to elaborate on when he would resume his duties full-time.

relationship than we do. They have convinced themselves the relationship is more important to us than it really is. "What- ever the truth, there is no doubt that there is often a dis- connection between US policy towards China and expectations in Beijing. This tends to heighten disappointment among Chinese officials when things go wrong, and risks provoking an overreaction."

So far, and certainly since relations began picking up again in 1991, after the chill caused by the Tiananmen massacre of 1989, periodic rows have been contained, and business has proceeded more or less as normal.

US officials appear confident it would take a fairly extreme development to push the Chinese into some form of retaliation that might in turn invite further American measures, say on the trade front. They point out that China's trade surplus with the US reached \$18.2bn (\$12.2bn) last year, is second only to that of Japan, and is growing faster.

In evidence to the US Congress this month, the Central Intelligence Agency predicted Chinese exports to the US this year would exceed imports by \$24bn, 30 per cent up on 1992. With Congress increasingly restless over the US trade deficit, China, along with Japan, can expect a rocky road ahead.

It would be surprising if Chinese patience were not wearing thin. Starting last year with the row over President George Bush's decision to allow the sale of F-16 aircraft to Taiwan,

irritations have included the long argument over renewal of the Most Favoured Nation trading status, frequent exchanges over human rights, and recently a row over US interference with the passage of a Chinese ship to the Middle East that Washington claimed was carrying material to be used for making chemical weapons.

Most galling for China, which has set its heart on securing the 2000 Olympics, may well have been last month's congressional resolution opposing Beijing's candidacy. Indications that the Clinton administration sympathises with the congressional majority have sharpened Chinese annoyance.

Mr He Zhenliang, head of China's Olympic Committee, said recently he was "totally

against" Congress's action "because it's an infringement of the Olympic principles, and that's unacceptable".

No country is perfect," he added, "even the US."

Adding to present uncertainties about how China might react to persistent American pressure on a number of fronts is the fact that the Chinese are undergoing a leadership transition, with various groups and individuals jockeying for power in preparation for the passing of the scene of the ageing paramount leader, Mr Deng Xiaoping.

Hard-line elements have made little secret of their unhappiness over what they regard as unwarranted American interference in Chinese affairs. They harbour suspicions that the US is motivated

partly by a wish to weaken, or at least restrain, China's growing power and influence in Asia and beyond. They are also outraged by what they see as high-handed US opposition to Chinese arms sales, arguing that China's weapons exports amount to only a fraction of those of the US.

Mr Lord would not necessarily have endeared himself to the present generation of Chinese leaders when he told the Senate that the US should "conduct a nuanced policy towards Beijing, until a more humane system emerges".

"Shunning China is not an alternative," he added. "We need both to condemn repression and preserve links with progressive forces which are the foundation of our longer-term ties."

Officials said sanctions were unlikely to damage Pakistan's economy, since US aid had already been cut off because of allegations over Islamabad's nuclear programme.

Mr Abdul Sattar, Pakistan's foreign minister, yesterday accused the United States of acting on wrong information and groundless suspicion in applying new sanctions against Pakistan, writes Farhan Bokhari from Islamabad.

He said Pakistan regretted the move, which came in the wake of allegations that Pakistan and China had breached the International Missile Technology Control Regime (MTCR). Mr Sattar denied that Pakistan had violated the MTCR, although it had not yet formally ratified the regime. China had provided a small number of short-range tactical missiles to Pakistan several years ago, he said. It had done so after Pakistan was attacked by Soviet-made Scud missiles, from Afghanistan.

Officials said sanctions were unlikely to damage Pakistan's economy, since US aid had already been cut off because of allegations over Islamabad's nuclear programme.

N Korea in grip of 'collapsists' and 'gradualists'

John Burton on some new (and some old) delights for Pyongyang watchers

NORTH KOREA is on the brink of collapse. The 51-year-old president Kim Il-sung, who has ruled the country since 1945, is dying. His son and heir, Mr Kim Jong-il, has been severely injured in a car crash.

There is unrest in the army. A group of high-ranking military officers have been executed for plotting a coup. Meanwhile, food riots are sweeping the country as a hungry populace faces the threat of starvation.

That is what is happening in North Korea according to the rumours and reports that have circulated in Seoul this summer.

But many of these same stories have been heard for the past decade and the latest spate of reports are either unconfirmed or have proved to be false.

For example President Kim

and his son were certainly not bedridden when they appeared at a ceremony commemorating the 40th anniversary of the Korean War armistice recently. Sources of information on North Korea are scarce: the country's media, diplomats based in the capital Pyongyang, the occasional defector, and foreign travellers, mainly ethnic Koreans who are allowed to visit relatives.

"North Korea is a great black hole in terms of information and people like to fill it with their own wishful thoughts," said Mr Michael Breen, a consultant on North Korea for Seoul-based Merit Communications.

"Anti-communists look for signs of imminent collapse, while South Korean officials, who prefer a gradual approach

to unification, search for evidence of stability in the north."

The difference in interpretation also extends to North Korea watchers, who are divided into two camps: "collapsists" who foresee the swift downfall of North Korea, and "gradualists" who believe that the country can survive if pragmatic economic reforms are introduced soon.

"We know the economic situation in North Korea is serious," said Mr Tae Hwan Ok, research director for the Research Institute for National Unification. "But there is little reliable information to know what is really happening there."

There are few doubts that the North Korean economy is deteriorating after more than a decade of stagnant growth. A

drastic cut in economic aid, including vital oil supplies, from China and Russia, has caused an energy shortage and greatly reduced industrial production.

South Korea's central bank estimates that the North Korean economy contracted by 7.6 per cent in 1992 for a third consecutive year of decline, after a 3.7 per cent drop in 1990 and a 5.2 per cent drop in 1991.

Adding to the economic problems is a shortfall in grain production, the result of bad weather and a lack of fertilisers and pesticides as the energy-strapped petrochemical industry fails to meet demand.

There have been persistent rumours of food riots in the country since 1991, although none has been confirmed by reliable sources, according

to South Korean officials.

There has been speculation that spreading food riots may be the reason why North Korea has tightened restrictions on foreigners travelling to the country since May.

Pyeongyang, for example, reduced sailings this summer of a passenger ship that carries Korean-Japanese visitors between Niigata, Japan and Chongjin, North Korea. It said yesterday that regular sailings would be resumed next week.

However, said analyst, "food shortages would more likely occur in early spring as stocks become depleted after the main fall harvest rather than during the summer when other food products are available."

Instead, the travel restrictions may be related to North

Korea's dispute with the international community over the inspection of its nuclear facilities, he said. "The North Koreans don't want foreigners prying around at such a sensitive time."

Most North Korea watchers believe, however, that there have been isolated raids on local grain depots and food supply trucks by hungry citizens.

"Our assessment is that public loyalty to Kim Il-sung remains firm despite the economic problems," said Mr Ok. "We see no indication of a revolution brewing from the bottom up." If a food riot took on anti-government overtones, it would be quickly crushed, he added.

However, the Korean peninsula is expected to suffer a

Jericho plan could break Mideast deadlock

By Julian Gaze in Jerusalem and Mark Nicholson in Cairo

A PALESTINIAN proposal for an immediate Israeli withdrawal from the occupied Gaza Strip and West Bank town of Jericho could help break the deadlock in Middle East peace talks, a senior PLO official said yesterday.

Mr Nabil Shaath, PLO peace talks co-ordinator, said the idea - dubbed the "Gaza-Jericho First" - could bypass arguments about who should control Israeli-occupied Arab East Jerusalem which have brought the negotiations to a standstill.

The proposal is emerging as one of the most controversial gambits made by Mr Yassir Arafat, PLO chairman, and is likely to drive the next round of Arab-Israeli negotiations which resume in Washington next week.

It envisages an immediate Palestinian assumption of full authority and independence in Gaza-Jericho, leaving the rest of the West Bank under interim self-rule. The idea has excited many Israelis and Palestinians who believe it could help make progress in the stalled peace process after 22 months of fruitless negotiations.

But the proposal has also spurred a revolt within the Palestinian leadership over what, if any, concessions must be made to Israel to reach a peace agreement.

Palestinians who support the plan say it would produce some permanent independent entity immediately, guarantee the PLO a governing role and attract desperately-needed foreign financial aid.

Israel has indicated its willingness to discuss withdrawal from the Gaza Strip, the violent and economically-degraded home to 800,000 impoverished Palestinians.

But Jerusalem has so far remained silent on Mr Arafat's demand for the inclusion of an enclave around Jericho in the plan.

Israel, which would like to be rid of Gaza, has also made reservations about a full transfer of power and the establishment of what would be effectively a Palestinian mini-state. It is clear that in return for accepting the idea, even in a modified form, Israel would expect big concessions from Palestinian negotiators on their demand for territorial sovereignty during an interim period of self-rule over Arab East Jerusalem and the Israeli settlements in the West Bank.

Zimbabwe group aims to buy blocked funds

A ZIMBABWE tourism company is trying to buy blocked funds from former Zimbabwe residents or foreign companies to finance its equity investment in the Victoria Falls Safari Lodge and time-share scheme.

The company, Glynn's Holdings, has been advertising internationally for sellers of blocked funds who wish to remit their cash immediately, rather than having to wait until the funds, which are held in 4 per cent 12-year or 20-year

"divestment bonds", reach maturity.

Glynn's is reported to be seeking sellers of \$10m worth of the bonds, of which there is an estimated \$60m which has been blocked in Zimbabwe by exchange controls over the years.

With the Zimbabwe dollar having devalued from 66 US cents when exchange controls were tightened in 1984 to 15 cents today, many holders have been only too happy to sell out.

Qureshi seeks to end deepening malaise

IN his 3½-month stint as Pakistan's caretaker prime minister, Mr Moen Qureshi is seeking to reverse years of profligate mismanagement which have left the country's finance in total disorder.

It is not clear to what extent the ambitious programme of economic measures that he announced last week will endure when a new government, subject to familiar political constraints, takes office after elections on October 6. But Mr Qureshi, who has no political affiliations after a 33-year career in Washington with the World Bank and International Monetary Fund, will have left an important legacy if he succeeds in beginning a recovery from what he sees as a deepening malaise in Pakistan.

His initiative goes much further than dealing with a budget crisis. According to Mr Shahid Javed Burki, a senior World Bank official who advised Mr Qureshi on the measures, the prime minister chose to address long-standing problems of which the most important was "a steep deterioration in the social order."

Mr Burki says there has been a collapse of law and order and of the supply of basic services, such as safe drinking water, sanitation and electricity, to the community - with the rich using their wealth to circumvent such problems. He says disorder is the product of a political system in which governments have "failed to inculcate a sense of honesty and integrity among officials."

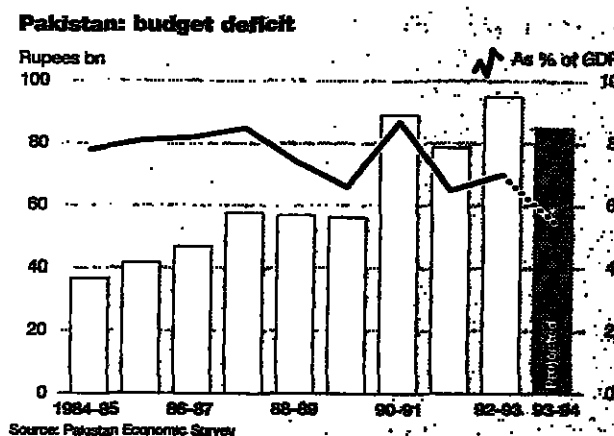
Mr Qureshi took over, following the resignations of former minister Nawaz Sharif and President Ghulam Ishaq Khan in July, to find the finances in

Farhan Bokhari and Alexander Nicoll consider the implications of the Pakistani premier's ambitious new programme of economic and social measures

a parlous state. Official foreign exchange reserves were dangerously low after months of political turmoil. Inflation was rising rapidly as the government printed money to finance a spiralling budget deficit.

Among emergency measures, Mr Qureshi suspended costly programmes such as a scheme under which members of parliament were given government funds for development projects in their constituencies. A "yellow taxi" scheme, a pet project of Mr Sharif, had seen Rs15bn (\$312m) lent to importers of 51,000 foreign cars which, because they were to be used as taxis, were subject to reduced import duties. Mr Qureshi suspended it as well as a planned "yellow tractor" scheme. Construction of motorways on which work has not yet started is expected to be put off.

Mr Qureshi devalued the rupee by 9 per cent in order to discourage imports and boost exports after a \$3.36bn (\$2.18bn) trade deficit in the financial year which ended



June 30. Interest rates were increased by two percentage points, and a quick-disbursing loan was sought from the IMF. Official reserves have risen to \$400m or about 2½ weeks' imports from the lowest level of around \$250m last month, and the haemorrhage in the government's finances has been halted.

Equally important, however, are the longer-term reforms which Mr Qureshi has begun. Taxes have been imposed on both the income and wealth of Pakistan's feudal landowners, previously exempt because of their political influence.

Through this means defying powerful vested interests, the government may believe that the new taxes would be politically difficult to undo.

Secondly, Mr Qureshi is seeking to tighten control over the banking system and to distance banks from political influence by granting autonomy to the State Bank of Pakistan, the central bank.

"In recent years we have seen virtually the rape of the commercial banks owned by the state," says Mr Burki. Governments, he says, had no compunction about ordering banks to make large loans for political purposes.

Thirdly, Mr Qureshi has outlined plans to step up the privatisation programme, with most of the state's substantial assets up for sale, and to open state monopolies in utilities to private competition. Proceeds are to be used to retire government debt, servicing of which currently eats up some 40 per cent of government revenue.

Other steps to cut the budget deficit to a targeted 5.5 per cent of gross domestic product include removal of subsidies on fertilisers; a campaign to force payment of Rs16bn of unpaid bills to the telephone and electricity companies - defaulters are warned that their names will be published in newspapers; and a 10 per cent rise in petroleum product prices.

More broadly still, Mr Qureshi has taken steps designed to restore public confidence in official institutions. These include plans for tribunals to which citizens could appeal against malpractice by customs or income tax officials, or commission to speed up slow judicial processes which, according to Mr Burki, are causing a breakdown in the legal framework which surrounds business transactions; and tightening of rules on the distribution of public assets such as land to government officials.

Will Mr Qureshi's programme last? The measures were discussed with leaders of the main political parties, and officials say they did not disagree privately although they are expected to criticise them during the campaign.

The government is banking on three hopes that the need for a 5½m medium-term IMF loan will force the new government to adhere to the plans, which have the IMF's backing; secondly that the new government will allow Mr Qureshi to take the heat for politically unpalatable measures but will not rescind them; and thirdly that support for Mr Qureshi by army generals - who worry that the budget situation might force cuts in defence spending - will help to give the programme longevity.

"These reforms have a good chance of survival because they are backed by powerful interests domestically and in the outside world, but there are new risks now of public unrest if life becomes too difficult in the coming months," says one leading banker - retreating especially to the inflationary impact of some of the measures.

Telebrás head to testify in US broker row

By Christina Lamb in Rio de Janeiro and Bill Hinchberger in São Paulo

THE president of Telebrás, Brazil's state telecommunications company, has been called to testify before the country's Congress, to explain allegations that his former finance director attempted to extort \$15m (£10.1m) from Merrill Lynch, the US securities house. The allegations began circulating in the Brazilian financial markets in July, when Merrill Lynch was not appointed lead manager for the company's forthcoming \$500m launch of American Depositary Receipts (ADRs) in New York. Merrill Lynch had handled the company's Eurobond offerings and was expected to manage the ADR issue.

The charges became public after the resignation of Mr Mauro Brito as finance director of Telebrás last week. Press reports in Brazil alleged that he was forced to quit because he had demanded money from Merrill Lynch for the firm to keep its position managing the issue. Mr Brito denies the allegations.

Telebrás has made counter-charges, claiming irregularities in the launch of Eurobonds carried out by Merrill Lynch in 1991 and 1992, and claiming that the brokerage had received commission four

times higher than market rates.

According to the newspaper O Globo, Mr Iram Siqueira Lima, former finance director of Telebrás, has written to Mr Adyr da Silva, its current president, admitting that Merrill Lynch had received a commission above market rates for the Eurobond issue. However, he pointed out that, at the time, Telebrás did not have a good image in the market and that Merrill Lynch had guaranteed to place all the bonds.

Merrill Lynch issued an official statement on Wednesday night denying the allegations: "[The company] strongly rejects any suggestion of irregularity in its dealings with Telebrás," it said.

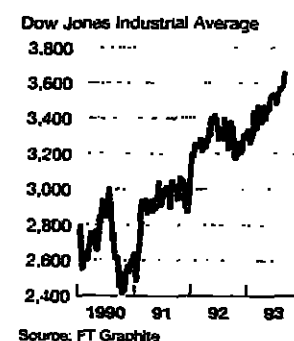
Traders are watching events carefully, as Telebrás shares represent 60 per cent of the São Paulo stock market index and are a favourite of foreign buyers, often accounting for more than half of daily trading. Congressman Paulo Heslander, who demanded that Congress investigate, said: "These charges are damaging the image of Brazil overseas."

This is expected to delay the launch of the ADRs, which was expected before the end of this year. Another US securities house, Smith Barney Shearson, has warned clients that the launch might now take place in the middle of next year.

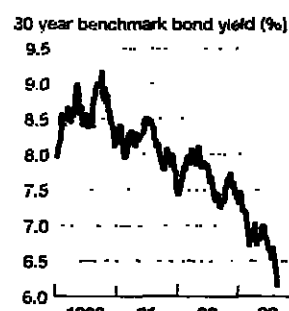
Economic signals flash red and green

Michael Prowse in Washington examines the conflicting figures in an attempt to see what they add up to

US



Source: FT Graphics



While signals from Wall Street could hardly be more encouraging, the real economy is very sluggish

edged forward at an annual rate of 0.7 per cent, thus failed to materialise. The robust 4 per cent growth of the last six months of the Bush administration has become a distant memory.

There are conflicting views about the immediate economic outlook. "The economy is going to continue to disappoint," says Mr Allen Sinai, a managing director at Lehman Brothers, the securities group. "It is hard to achieve growth when defence is being cut drastically, when state and federal government are holding down spending, when companies are

down-sizing, and when the rest of the world is extremely weak." Mr Sinai predicts a continuation of the sluggish economic recovery of the past two years, with growth likely to average about 2 per cent, far below the rate normal in a US recovery.

But other forecasters are far more optimistic. Mr Paul Mastrotoddi, senior economist at J.P. Morgan, the New York bank, continues to predict growth at an annual rate of nearly 4 per cent in the second half of this year. He does not expect the tax increases mandated in President Bill Clinton's budget

to have much effect on future growth on the grounds that the main measures have been known since late last year. The high-income individuals most affected by the budget have already had plenty of time to adjust.

He regards the economy's recent performance as much more encouraging than the headline figures might suggest. At 6.8 per cent, the jobless rate is nearly a percentage point lower than at this time last year.

Real gross domestic product is 2½ per cent higher. Business equipment investment is soar-

ing. Corporate profits continue to register double-digit increases. Inventories are very lean, suggesting that companies will have to step up production to meet higher consumer demand in the current quarter.

And although a higher trade deficit arithmetically subtracts from growth, the surge in imports last month provides further confirmation of relatively strong domestic demand. The rising external deficit is a sign that the US is growing faster than other countries, not evidence of weak competitiveness in traded goods sectors.

Looking forward, the domestic economic fundamentals are mostly highly encouraging. The inflation scare that worried the Federal Reserve earlier this year seems over: in the past three months consumer prices have risen at an annual rate of less than 1 per cent. Although few analysts expect prices to remain this subdued, the underlying rate of inflation has probably stabilised at 3 per cent, or conceivably a little less.

The decline in inflation, coupled with the passage of President Clinton's mildly deflationary budget, has prompted

sharp declines in interest rates of all maturities. As Mr William Griggs and Mr Leonard Santow, Wall Street bond market commentators, stressed in a recent circular, this is doing wonders for the health of sectors strained during the late 1980s.

Banks have increased their capital ratios and should feel more comfortable about lending. Companies and households have refinanced debt on much better terms and should be more willing to spend. The federal government is able to finance its considerable debt more cheaply.

Equally important, lower long-term interest rates lead to arithmetically higher share prices because they raise the present value of future corporate earnings. Higher share prices in turn raise the wealth - and hence spending power - of both the personal and corporate sector. There is no question that recent economic figures have been disappointing. But, since exports are still only about 12 per cent of gross domestic product, the US remains relatively well insulated from adverse international economic trends.

Given the strong impetus from lower interest rates, it would be surprising if economic growth does not accelerate later this year.

ADVERTISEMENT

LOCALISING THE MULTINATIONAL

Technology for the Times

Founded 47 years ago by the late Tadao Kashio to make simple household utensils, Casio Computer is today a world leader in electronics and personal appliances. The company's founding principles of creativity and contribution are now enabling Casio to endure the present recession. Company President Kazuo Kashio explains how.

By Russell McCulloch



Mr. Kazuo Kashio, President, Casio Computer Co., Ltd.



Mr. Akira Shimizu, Managing Director, Casio Computer Co., Ltd.

The next generation of electronic devices such as small screen TVs, notebook computers and even automobile navigation aids will incorporate Thin Film Transistors (TFT). These combine the benefits of both the first LCDs and cathode ray tubes.

As the LCD is such an important component for so many of our products, it is natural that we are active in their technical development as well.

April Opening of New TFT LCD Plant

We are one of the largest LCD manufacturers in the world. Next year, we will open a new high grade (TFT) manufacturing plant in Kochi Prefecture, south-west Japan. Last April, we began producing film LCDs which can bend and have a curved display and are thin as well as very strong to permit the manufacture of products with an entirely different design. We have already begun mass-production of the device utilizing the C.O.G. (Chip On Glass) technology which sticks LSIs directly onto the base of LCD glass. We are planning to invest ¥25 billion over the next two years in the research and development of LCD devices.

Sales for 1993 are targeted to be ¥50 billion, an increase of 40% over 1992. In 1996 our target is ¥100 billion.

McCulloch: In another area of electronics, Casio will soon begin marketing a new product it has developed jointly with Tandy Corporation of the US. Could you provide some details?

Kashio: We will launch our

next generation 'ZOOMER' computer later this year. Using a pen, data and other personal information can be input very easily. Products for managing personal data should be portable, contain useful functions and be reasonably priced, and 'ZOOMER' meets these criteria perfectly. In addition to many communications functions, its low power consumption also permits longer use.

Casio is a world leader in digital diaries for ordinary use and portable computers for business use and we are aiming to become a force in the increasingly competitive US personal computer market. To achieve this, we have formed a partnership with leading consumer electronics retailer, Tandy Corporation of the US which boasts an extensive sales network. Currently, we are also researching new markets outside the US in which to expand.

McCulloch: Casio recently established its European headquarters in London. What was the background to this?

Casio Europe Office Opens in London

Kashio: Due to changes in the company's structure we decided to establish a European headquarters to control all our European operations from one location, London. Until now each area had a separate sales responsibility, but now with the Single European Market, and also in order to clarify Casio's position within the market, we established a European headquarters to represent the company. We have appointed Akira Shimizu, a Casio board member who has considerable international experience, to be Chief Executive of Casio's European headquarters whose office will control the entire European sales network including our UK and German sales subsidiaries. Naturally, we want to ensure that local staff continue to provide the core of our organisation. However, Casio's representation in Europe is not just about sales. We want to deepen mutual understanding in every aspect to foster co-operation between the communities in which we operate.



President Clinton enjoys a holiday ice-cream - mango flavour

Clinton calls for floods rethink

By George Graham in Washington

THE Clinton administration is urging army engineers and other government agencies to look at different ways of controlling floods as they examine whether to rebuild dams and earthwork levees after this year's inundation of the Mississippi and Missouri river basins. In a memorandum greeted enthusiastically by environmentalist groups, the White House asked agencies to consider "non-structural alternatives" such as buying up farmland in the river plain to be used as catchment areas for future floods.

The White House paper says, however, that the administration does not intend to reject local demands that specific levees be rebuilt.

Environmental groups, such as American Rivers, have claimed that levees along the Mississippi forced the river higher than it would otherwise have been by denying it nat-

ral outlets to swamps and wetlands in the river bottom, and also encouraged people to build in flood-prone areas.

Nevertheless, most of the flood-walls and levees built and managed by the federal government, under the auspices of the Army Corps of Engineers, are likely to be rebuilt.

Federal levees, which typically protect large urban or industrial areas, are much higher and stronger than private earthworks. Only an estimated 40 per cent of the roughly 500 federal levees in the Mississippi and Missouri basins failed or were topped by this year's record floods, compared with around 85 per cent of private levees.

The Corps has already put out tenders for some immediate repair projects, and aims to get as much construction work done as possible before winter.

However, federal officials will also insist that many homeowners move to higher ground, leaving their land as a buffer zone for future floods.

Russia alters stand on Poland joining Nato

By Christopher Bobinski in Warsaw and George Graham in Washington

POLAND'S entry into the North Atlantic Treaty Organisation may have come a step closer after the apparent removal of Russian objections.

In a joint statement issued in Warsaw this week, Russia's President Boris Yeltsin and Poland's President Lech Walesa declared that Poland's wish to join Nato did "not run counter to the interests of any state, including Russia".

The possible expansion of Nato's membership to the east

is a core component in the debate over the alliance's future. But western governments have usually argued that Russian sensitivity to the inclusion of its former allies in Nato was the principal obstacle to such an expansion.

Many academics and some politicians argue that bringing countries such as Poland, Hungary and the Czech Republic into Nato could stabilise central Europe and help deal with the regional and ethnic conflicts on Europe's periphery.

A recent poll showed 57 per cent of Poles favoured Nato entry.

McCulloch: How will these results be achieved?

Lifting Local Content

Kashio: We can reduce the impact of currency fluctuations on our production costs by increasing local content ratios in those items we manufacture offshore. For example, we established Casio (Malaysia) Sdn. Bhd. in October 1990 and the Selangor plant, which commenced operations in June

1992, is now one of our largest offshore production bases.

McCulloch: How does Casio go about developing new products?

Kashio: To create demand, each time we develop new products we adopt a different approach. Already, the era in which product development relies on technological innovation has passed. Before we plan the product, we develop the concept.

Let me give you an example of using such an approach in the watch business. Until now, wrist-watches have been used to tell the time, but we think watches should not just be limited to this: they are things you can wear on your wrist to get all sorts of other information, not just time. This is what we call the successful application of concept development. At the Basel Watch Fair in Switzerland in April this year we unveiled our new digital compass watch—the first of its type in the world—which we believe will be particularly popular given the new interest in leisure both in Japan and overseas.

Another example of where the application of concept development has been very successful relates to our digital diaries for children. Casio has been a leader in the area of digital diaries for many years but our main target had previously been

male business executives. However, when market research suggested that young children were familiar with the term 'Digital Diary' we decided to launch a range of products for children between the ages of 5 and 15 and also for young women.

McCulloch: Casio launched the Digital Diary Junior last year. Is that correct?

Children's Digital Diaries a Runaway Success

Kashio: The Japanese version went on sale last year and it was successful beyond our expectations. We sold over 300,000 units and it proved our theory that products for children offer the best protection against downturns in general consumer spending.

McCulloch: One of the most important components in those diaries is the Liquid Crystal Display and Casio is becoming increasingly active in LCD technical development. What is Casio's strategy in this sector?

Kashio: The beauty of the first LCDs was that they were light and thin, but they were incapable of reproducing images of the clarity provided by cathode ray tubes.

CASIO

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NEWS: WORLD TRADE

BaE-Taiwan talks focus on finance

By Daniel Green in Taipei

TALKS on rescuing the proposed regional jet joint venture between British Aerospace and Taiwan Aerospace Corporation (TAC) yesterday splintered into a series of meetings largely among Taiwanese officials over the details of a draft deal.

Mr Denry Ko, TAC's president, was hopeful of agreement on the financial structure "within 24 hours".

A team led by Mr John Cahill, BAe's chairman, has been in talks with Taiwanese bankers, politicians and industrialists since Monday.

The joint venture, Avro, is central to his strategy to improve BAe's profitability. The RJ series of regional jets that it would build partly in Taiwan currently loses money.

A contract establishing the joint venture was signed last January, but Taiwanese banks lending money to Avro expressed fears last month that it was too risky.

The latest round of talks involved lawyers, the state-owned Chiao Tung Bank, which leads the consortium of lender banks, the Ministry of Economic Affairs, Taiwan's industry ministry, and other government departments.

Mr Ko also held meetings with Taiwan's defence ministry to discuss what part of the RJ programme could be most easily transferred to Taiwan.

The defence ministry's Aero Industry Development Centre (AIDC) would be involved in RJ assembly and the development of any new aircraft, called the RJ-X.

Major General Shin You-kwon, who heads the assembly of Taiwan's home-produced supersonic fighter aircraft, stressed the significance of winning RJ-X work.

"This project would bring real benefit in learning design and manufacture (of civil aircraft)," he said.

Taiwan has a well-developed aerospace industry. More than 200 companies supply components to the AIDC. But the government halved its order for the supersonic fighter aircraft after it agreed last year to buy US and French fighters from General Dynamics and Dassault.

The government now wants to encourage the aerospace industry to diversify away from the defence sector.

It plans to turn AIDC into a semi-autonomous state company next July and privatise it towards the end of the decade.

Hungary awards telephone contracts

By Nicholas Denton in Budapest

US WEST, the US regional telecommunications company, has strengthened its leading position in eastern Europe's thriving mobile communications business by winning one of two concessions awarded yesterday by Hungary to run digital cordless services.

Pannon GSM, a consortium of national operators from the Netherlands, Denmark, Sweden and Finland, was unexpectedly awarded the second of the fiercely contested licences.

The "Nordic" group squeezed out a powerful coalition of Deutsche Bundespost Telekom, British Telecom and France Telecom, teamed together in the DBFH Consortium.

DBFH originally topped the bidding on concession fees with an offer of \$48m, followed by the US West consortium on \$46m.

But the Nordic group, previously third-placed with a submission of \$45m, is understood to have raised its bid at the last minute to \$50m.

Senior German, British and French diplomats intervened vainly yesterday with the Hungarian prime minister's office on behalf of DBFH, which later threatened "further steps".

Competition between the three leading contenders was fierce because there is tremendous suppressed demand for telephones in eastern Europe and the mobile communications market has shrugged off nationwide recession.

US West has recently won tenders to develop digital mobile networks in 10 Russian cities and to help operate analogue networks in the Czech Republic and Slovakia.

Bids are due in October for a stake of more than 30 per cent in Hungarian Telecommunications Company, Deutsche Telekom, as well as being leader of the DBFH consortium, is a prime contender in the privatisation of the state-owned national operator.

Strong yen goes shopping abroad

Michio Nakamoto and Victor Mallet on renewed exporting of Japanese production

THE RECENT sharp rise of the yen is forcing Japanese manufacturers to make plans to move still more of their production to low-cost factories overseas, which is delighting investment promotion agencies in the rest of Asia.

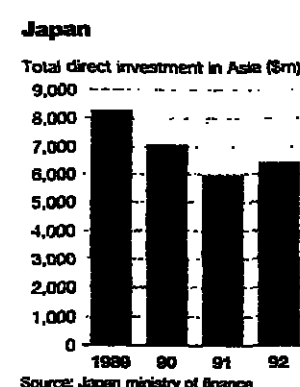
Japanese companies have been shifting production to other Asian countries since the yen began to strengthen in the mid-1980s. The depressed state of Japan's domestic economy has slowed the pace of new investment in south-east Asia in the past few years.

That slowdown is now likely to be reversed. Japanese and south-east Asian companies say, both because Japanese manufacturers are suffering from the strong yen and because Asia is the most promising growth market for consumer goods.

"The situation is similar to events in 1984," said Mr Tarrin Nimmahaeminda, the Thai finance minister, predicting increased investment and employment by Japanese companies.

The new investment is likely to come in two forms: multinationals with existing foreign operations will expand those facilities, and smaller and medium-sized companies will probably join the exodus from their high-cost home base.

In Thailand, for instance, Toyota is spending some \$570m to double its capacity to around 200,000 vehicles a year



Source: Japan ministry of finance

and improve its distribution network. Toshiba, which has had a television tube factory in Thailand since 1990, is increasing production by 70 per cent, and Oki Electric is doubling the size of its Thailand factory and adding image drums for printers to the products already produced there.

Japanese plants assembling cars and electronic goods in countries such as Thailand and Indonesia are expected to be joined by a growing number of components suppliers.

"I'm sure that many, many companies at present in Japan will come abroad, especially to the south-east Asian area," Mr Kikuchi Tetsuichi, head of the Japan external trade organisation (Jetro) office in Bangkok, said.

Not every Japanese company has the will or the means to move its operations abroad,

JAPANESE DIRECT INVESTMENT IN ASIA (US\$m)				
	1988	1989	1990	1991
Malaysia	673	725	880	657
Thailand	1,276	1,154	807	657
Korea	606	284	280	226
Singapore	1,902	840	813	670
Taiwan	494	446	405	232
Hong Kong	1,898	1,785	925	735
China	438	349	579	1,070
Indonesia	631	1,105	1,193	1,676
Philippines	202	258	203	180
Total	8,238	7,054	5,536	6,425

*Totals do not add up because some countries excluded

Source: Japan ministry of finance

and many local south-east Asian manufacturers are expected to benefit from the strong yen as more and more Japanese companies source their components from foreign suppliers.

"Some Japanese companies are converting their source of supply of components, for example from Japan to south-east Asian countries such as Malaysia or Singapore," said Mr Tetsuichi.

Mr Richard Han, president and chief executive of the Thai company Hana Microelectronics, has already noticed increasing interest from his Japanese clients, although he expects prospective new customers to move cautiously rather than "rush and subcontract everything the next day".

Hana, employing 900 people, assembles semiconductors and printed circuit boards. Although some of the company's inputs are imported from Japan, its biggest cost is machinery (much of it American) and it has the advantage of relatively cheap Thai labour.

If Japanese companies suffering from the yen do not find it worthwhile to move abroad, "subcontractors like myself are perhaps fortuitously in a position to reap some of the benefit," says Mr Han.

Even when there is a shift of manufacturing from Japan to other Asian countries, it is not being made across the board. Japanese companies are keeping production of more value-added products strictly at home.

Mitsubishi Electric, for example, is moving production of mass-market products such as video cassette recorders overseas, but is keeping fac-

tory capacity in Japan free to produce high-definition televisions for when market demand grows.

Japanese executives say that the high level of technological skills required to manufacture leading-edge products means these will have to be kept in Japan for some time.

The picture that emerges is of an increasingly clear division of labour between Japan and the rest of Asia.

Mr Masaru Takagi, chief economist at Fuji Research Institute, believes this separation of roles will not be limited to mass-market products sold overseas but will increasingly extend to those aimed at the Japanese market as well.

While Japanese car-makers are currently exporting mass-market cars to Asia, Mr Takagi sees the reverse happening in the future.

The recent strengthening of the yen is not always good news for Asian countries and companies outside Japan, particularly those - such as Indonesia - with substantial yen loans to repay.

However, as Japan starts to rely on imports for high-volume products and shifts its exports to low-volume, value-added goods, the trade balance is expected to alter.

"Japan's trade surplus with Asia will shrink," Mr Takagi says, "and in the long run, a trade deficit with the region is not out of the question."

Czechs secure Indian oil pipeline order

By Patrick Blum in Prague

SKODAEXPORT, the Czech trading and contracting company, has won a \$370m (£247m) contract to build an oil pipeline linking the Indian cities of Kundli in Gujarat and Bhatinda in Punjab, the company said in Prague yesterday.

Mr Jan Ricica, the Skodaexport general manager, said that the company had won the contract after a year of negotiations.

The pipeline will be 1,440 kms long, and construction

will include six stations and two terminals. The pipeline, equipped with modern electronic systems, will be able to transport several different types of oil products.

Mr Ricica said that the company hoped its success in winning the contract against fierce competition would help it develop its international business.

Skodaexport already has large contracts in China, Turkey and Egypt, and is negotiating over new projects in these countries.

Macedonia starts work on Russian gas pipeline

By Kerin Hope in Skopje

MAKPETROL, Macedonia's state-owned energy company, has started building a 100km pipeline to carry Russian natural gas from the Bulgarian border to Skopje, the republic's capital.

Mr Ljubomir Janev, general manager of Makpetrol, said Macedonia would cover the full cost of the \$60m project, agreed while Macedonia was still part of Yugoslavia. Completion is scheduled for early 1995.

He said that Macedonia could afford the project because the pipe sections were being produced by a local manufacturer, the state-owned Macedonia Pipeworks.

According to Mr Janev, the pipeline would reduce the country's dependence on imported oil. It would also enable the Skopje refinery to increase its production of jet fuel and other petroleum products, because it would no longer have to produce fuel oil for industry and domestic heating.

Macedonia will buy up to 800,000 cubic metres of gas annually from Gazexport, the Russian supplier. The price has not yet been negotiated but Macedonia expects to arrange a barter agreement with payment in local products.

The pipeline is the first important infrastructure project to be launched in Macedonia since it broke away from the former Yugoslavia in 1991. There are plans to extend the pipeline to neighbouring Albania.

Brussels doubles duty on sacks from China

By Andrew Hill in Brussels

THE European Commission has almost doubled anti-dumping duties on plastic woven sacks imported into the Community from China, after manufacturers allegedly absorbed the original duties instead of increasing prices.

It is only the second time that the Commission has used its fast-track "anti-absorption" procedure, which allows it to increase anti-dumping duties without opening a new full inquiry.

The plastic sacks will be sub-

ject to an overall anti-dumping duty of 55.7 per cent. "A measure aimed at restoring the effect of the duty concerned is in the Community's interest," said the Commission.

The anti-absorption procedure was introduced in 1988, but not used as the basis for an inquiry until 1991. Some Brussels trade lawyers have suggested the fast-track procedure may infringe Gatt rules. Importers have also pointed out the reverse procedure - which allows for refunds when duties prove to be too high - is much slower.

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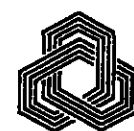
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Sales	19,964	22,964	27,167
Capital Expenditure	10,610	11,827	10,637
Net Profit	1,367	1,413	1,425

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IRI group

NEWS: UK

United chief urges end to deadlock in air route talks

By Richard Donkin

THE BRITISH and US governments were urged yesterday to advance their negotiations on the liberalisation of air routes in order to pave the way for broader multilateral talks in future involving other members of the European Community. Mr Stephen Wolf,

chairman of United Airlines, indicated in London yesterday that the talks had been given fresh impetus by the publication last week of the report into the US aviation industry commissioned by President Clinton.

One of the report's recommendations was that airlines based outside the US should be

able to raise their voting stakes in US companies to 49 per cent on condition that US companies operating in other countries should be allowed to take stakes in companies based in those countries. At present, overseas airlines are barred from exceeding a 25 per cent voting stake in US airlines.

Mr Wolf said he welcomed

the recommendations even though he thought that, in practice, they would be less beneficial to US operators because of EC restrictions on foreign-owned carriers running routes in the community. But the report had given scope for building blocks in a new US-UK agreement.

His main aim, however, was

that the existing impasse in negotiations should be ended when Mr John MacGregor, the UK transport secretary, meets Mr Federico Pena, the US transport secretary, next month ahead of the resumption of negotiations in October.

Mr Wolf said he could not understand why both govern-

ments had declared that they wanted greater liberalisation, yet so far had agreed nothing. "It's like two drunks singing the same lyrics all the time but they can't get on the same melody," he said.

Mr Wolf said he was "talking with officials" during his visit. He is hoping for some indication that United Airlines will

be granted a route from Chicago to London. He believes the airline is well placed to be granted the route if the number of passengers carried between the two cities this year triggers the figure required in the 16-year-old Bermuda II agreement which regulates air traffic between the two countries.

Britain in brief

Engineering recovery 'is very fragile'

SALES and orders figures for the UK engineering industry in the second quarter of the year show little change on the first quarter. They reflect weak home demand and sustained but fragile export growth.

Mr Ian Thompson, economic adviser to the Engineering Employers' Federation, said: "The trend is generally upwards, but it is very uncertain and fragile; our major export market is western Europe, but that market is by no means secure."

Figures for the industry from the Central Statistical Office, released yesterday, showed sales up by half of 1 per cent on the first quarter (at constant 1985 prices seasonally adjusted) with export sales up 4 per cent and home sales down 2 per cent.

Lloyd's decision is criticised

UNDERWRITERS of two of the heaviest loss-making catastrophe reinsurance syndicates are continuing to trade as active members of the Lloyd's insurance market. Mr Patrick Fagan and Mr Derek Walker are listed as Lloyd's Names - the individuals whose wealth supports the market - in the markets' latest official list of participants.

Lloyd's was criticised yesterday by the Association of Lloyd's Members, which represents some 9,000 Names for allowing the underwriters to retain membership.

Roof falls at second mine

A SECTION of roof supported by roof bolts at Ellington colliery, Northumberland, collapsed earlier this week, British Coal confirmed yesterday. British Coal said there was "no comparison" between Tuesday's fall at Ellington and last week's accident at Bilsborrow colliery, Nottingham, in which a roof supported by bolts collapsed, killing three men.

Nobody was injured in the Ellington incident which happened 1,000 feet underground.

Confidence on student places

The number of school leavers unable to find university places is likely to be much lower than feared, Mr John Fatten, education secretary, forecast yesterday.

Mr Fatten, who returned to work this week after a six-week illness, said the outlook "is going to be nothing like as gloomy as some people have predicted".

Commentators have suggested that thousands of students will fail to win places on arts courses this year because of a 30 per cent cut in tuition funding imposed by the government.

Employers expect upturn to accelerate

By Peter Norman
Economics Editor

THE CONFEDERATION of British Industry yesterday raised its forecast of economic growth in Britain this year and next. But it also warned that sluggish investment and persistent current-account and budget deficits could still upset a recovery.

The employers' group now expects gross domestic product will increase by a real 1.7 per cent this year, after a 0.4 per cent decline in 1992, with growth accelerating to 3 per cent in 1994. This is in line with the most recent consensus forecast for UK economic growth this year, as measured by Consensus Economics Inc. But the CBI is taking a more bullish view than the forecasters' average growth projection of 2.6 per cent for 1994.

Its previous CBI forecast, published in May, predicted growth of 1.6 per cent this year and 2.6 per cent next year. Mr Andrew Sentance, CBI's director of economic affairs, said stronger consumer demand had prompted the upward revision of this year's forecast and this was offsetting the negative impact of slower growth in continental Europe.

Although tax increases would hold back consumers' spending next year, the world economy was expected to be more favourable to growth in 1994. In its latest forecast, the CBI predicted:

● Continued strong manufacturing output, rising by 3.3 per cent this year and 3.5 per cent in 1994.

● Consumer spending up by 1.8 per cent this year and 2.3 per cent next.

● Exports of goods and services rising by about 5 per cent in volume this year and next.

● Company profits rising by a real 9.4 per cent this year and 4.1 per cent in 1994 after declines of 4.7 per cent and 3.6 per cent respectively in 1991 and 1992.

● Continuing low inflation, with the underlying rate (excluding mortgage interest rates) little changed at around 3 per cent at the end of next year and the "headline" rate, including mortgages, rising to 3.3 per cent by the end of 1994 from below 1.5 per cent at present.

The group said it was concerned that investment would lag the recovery, rising by just 0.6 per cent across the whole economy this year and 1.7 per cent in 1994.

How the CBI expects the economy to grow

	% change on previous year			
	1991	1992	1993	1994
Total GDP (average measure)	-2.3*	-0.4*	1.7	3.0
Manufacturing output	-5.3*	-0.8*	3.3	3.5
Consumer spending	-2.2*	0.0*	1.8	2.3
Fixed investment:				
General government (a)	-10.4	12.5	7.1	0.8
Manufacturing (b)	-9.4	-3.0	-1.4	2.5
Private dwellings	-16.7	-2.3	-1.3	3.1
Other (mainly private services)	-8.4	-2.7	-0.4	1.5
General government consumption	3.2	0.0	-0.8	1.0
Exports (goods and services)	0.1	2.7	4.9	5.0
Imports (goods and services)	-3.1	5.6	3.2	3.5
Current account (c) (d)	-7.7	-8.6	-17.5	-15.5
Stockbuilding (e) (f)	-3.4	-1.3	-1.2	0.6
Inflation (retail prices index) (g)	4.2	3.0	1.7	3.3
Inflation (manufacturer's output prices) (h)	5.0	3.3	3.6	3.5
Unemployment (millions) (i) (j)	2.4	2.8	2.9	2.9
Company profits (k)	-4.7	-3.6	9.4	4.1
PSBR (£bn) (l)	1991-92 13.7	1992-93 36.5	1993-94 48.4	1994-95 41.1

(a) Excluding purchases, less sales of land and existing buildings

(b) Including leased assets

(c) At current prices

(d) Fourth quarter

(e) Annual average

(f) UK, excluding school leavers, seasonally adjusted

(g) Annual average

(h) Gross pre-tax trading profit of industrial and commercial companies, net of stock appreciation, excluding North Sea oil and adjusted for inflation as measured by the GDP deflator

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AT 30 years of age, Jochen Zeitz, the new head of Puma, is so young he even has a few years' advantage over some of the top athletes sponsored by the sports shoe and clothing company.

By the standards of German business, where top executives in their 40s are a rarity, he is just out of kindergarten.

Lindor Christie, the British sprinter who sped to victory in the men's 100m at last week's world athletics championships in Stuttgart, is his senior. So is Merlene Ottey, the Jamaican who won the women's 200m. Both are 33.

Christie paraded his Puma allegiance when warming up for the 100m relay, in which Britain was beaten by the US team. "Biggest, baddest, best" was emblazoned on his T-shirt, which carried his individual sprint time of 9.87 seconds and the Puma logo. Stuttgart was good news for Puma, which needs all the promotional help it can get. Now owned by Arltmos, the Swedish sports and leisure group, it has had a rough ride since its non-voting shares were floated on the German stock market in 1986.

In common with Adidas, its larger rival - both are based in the north Bavarian town of Herzogenaurach and were founded by members of the Dassler family - it has suffered from the market onslaught of aggressive US competitors such as Nike and Reebok. The German companies were slow to react to changing tastes. Today, Puma is only a bit player in the US market, though it is rebuilding its position, and is under pressure from its Swedish owner to put on a stronger financial performance.

Zeitz is the man chosen by Arltmos to do this. He is Puma's fourth chief executive in two years. A former Colgate-Palmolive marketing employee with experience in the US and Germany, he was at Puma for four years before his promotion to the top job. His ascendancy reflects a more aggressive approach at Arltmos - which yesterday announced a first-half loss of SKr16m (€3.7m) - under the influence of its new 44 per cent shareholder, the Proventus investment group with the hands-on management style.

Zeitz admits he was somewhat surprised to be given the job - not so much because of his age, but because his three predecessors had all come from outside the company. As marketing director, however, Zeitz made his mark by shaking up the division and injected US-style methods he had learnt at Colgate.

"The key points they [Arltmos] were looking for were - experience in the sports goods sector and international thinking, but also know-

EUROMANAGERS TO WATCH

Running the show

Puma's new boss is blending US and German styles, says Andrew Fisher



Jochen Zeitz hopes to provide Puma with a convincing image

ledge of German specifics, which a German understands better than a foreigner. That's why they decided on me."

Today, he reckons German companies are not just seeking an international education, but also experience abroad. "You have to be able to react flexibly to different situations. You need wide horizons and you have to understand different opinions, views and cultures. You can't do this with a purely German mentality."

Zeitz, a doctor's son whose business education began at the European Business School near Wiesbaden, appears every inch the young, clean-cut German manager.

He believes in fast decision-making, minimal hierarchies, and total communication with fellow managers. In the past, he says, "decisions

were handed out by the board whose members kept things very much to themselves."

Much has changed since the company was run by the Dasslers, and Zeitz is not the first boss with international experience. After Puma started struggling in 1986, the family brought in Hans Woitschitzke as chief executive. Formerly in the pharmaceutical, printing and ski industries, Woitschitzke had worked in Canada, Venezuela and the US, as well as Germany. He left Puma in 1991, having returned it to a small profit which then evaporated in 1992.

With much of the world now in recession, including Germany, which accounts for more than half the company's turnover, Zeitz has had to implement a rapid restructuring programme. This has

involved closure of the shoe plant in Germany - most supplies already came from the far east - extensive job cuts, and the creation of profit centres for the international (licensing and distribution), German, foreign subsidiaries (including other European markets, Australia and Asia), and Hong Kong-based purchasing activities. He has cut down on company cars and said all travel should be economy class.

"My aim is to make changes as quickly as possible, so this comprehensive restructuring was done in two months. The need is not to do things step-by-step, but deal with problems at once." Since Puma is by no means a corporate giant, with turnover of DM513m (€202m) in 1992, an 11 per cent drop on 1991 - licence business lifted this to DM1.2bn - such sweeping changes can be introduced more readily than at a larger group such as Volkswagen.

With Arltmos, driven by the performance-oriented Proventus, looking over Zeitz's shoulder, the pressure to perform is even greater. Because of the restructuring costs, Puma will make an increased loss this year, a return to profit being the goal for 1995.

Rapid decisions are essential, Zeitz believes. "Sometimes, it's better to make an early decision that's not 100 per cent right than none at all," he says in a most un-German comment.

He draws two important lessons from his experience of running a German company with a Swedish shareholder. Firstly, the German consensus-minded way of doing things, however laudable its long-term strategic aims, is often too inflexible and laden with compromise in these days of fast-moving markets, consumer preferences and product innovation.

Secondly, he believes other countries can learn much from Swedish management. "There are good things in the German and US management styles, but the Swedish approach is a good combination. On the one hand, there is the long-term vision and the sense of continuity, as in Germany. But there is also the fast pragmatic decision-making which is the positive side of the US practice."

For Zeitz this means Puma has to do more than just sell shoes to make money. It has to put across a convincing image. At Stuttgart, the triumphs of Christie, Ottey, and Colin Jackson, the world record 110m hurdle champion, - a mere lad at 26 - helped publicise the Puma name.

"We want people with charisma, not just those who are number one," Zeitz stresses. "The consumer identifies with the image of a brand not just the product. We've got to communicate what the product stands for."

CHRISTOPHER LORENZ

Need to keep the change machine under control



There could hardly be a clearer contrast between a lame management and a sprightly one than the ways in which Eastman Kodak and ABB are grasping the

cactus of transformational change. Each announced last week that it is cutting more jobs: Kodak 10,000, ABB 7,000. But there are no real similarities.

Kodak's action is belated and defensive, as it struggles to save its crumbling world after decades of inertia in the face of surging competitive pressure. ABB's move is timely and aggressive: it will help it retain the lead it seized five years ago in remoulding its global sector, raising its industry's productivity standards, and accelerating its own business and management processes. This last objective will also be served by the streamlining of its international organisation which was unveiled this week.

The two companies' attitudes to the management of change are coincidentally analogous to the nature of their core businesses: on the one hand, a specialist in static images, on the other a company which makes flywheels of power. To Kodak, change has been a stop-start series of isolated, intermittent initiatives. But to ABB, since its creation in 1988 out of sprightly Asea and lumbering Brown Boveri, change has been a continuously evolving process which companies must anticipate and shape before their rivals do.

There are no prizes for guessing which approach is more necessary or effective in today's business climate. Companies of all shapes, sizes and nationalities may, like Kodak, yearn for the comfortable days when change could be an intermittent process, in which one project or initiative could be completed before the next began. But all sorts of radical changes now need to be initiated in quick succession, and run either in parallel or as an integrated whole.

This point is brought home with a bang by a survey on "change management" which is about to be published by KPMG Management Consulting, an arm of KPMG Peat

Marwick*. Most of its corporate respondents are running four or more different types of cross-functional change programmes. With ample justification, KPMG doubts whether many of them are being properly integrated.

The survey, of top executives in 250 medium-sized and large British companies, comes up with mixed conclusions. On the plus side, the majority of respondents (85 per cent) intend to persevere over the next three years with most of the fundamental change programmes that they are already running, in such areas as total quality management, customer care, culture change and empowerment. They do not plan to dump or downgrade these existing initiatives in favour of the latest type

Companies should put more effort into implementing and co-ordinating change programmes - especially as events twist and turn, as they always will

of radical programme to hit the scene, business process redesign (or re-engineering).

The survey was carried out before re-engineering hit the headlines in Europe early this summer, but an updated mini-poll a month ago shows TQM and customer care still retaining their popularity in spite of widespread problems with TQM and a surge in plans to introduce re-engineering.

That is good news for those who feared that, as in the US, re-engineering would become the sudden, all-consuming flavour of the year. The US mania contrasts with the good sense of ABB, which has run co-ordinated programmes on TQM, "customer focus" (as it calls it), business process redesign, culture change and employee empowerment almost since its formation and expects them to continue indefinitely.

Thanks to ABB's careful integration of its programmes, and the restless, change-minded cul-

ture which it has bred, it has suffered less than other companies from "change fatigue". This is almost certainly not the case for many of the companies in KPMG's sample - over a quarter of the total - which claim to have undertaken 10 or more change initiatives in the last three years.

KPMG is remarkably mild about the severe problems that change fatigue can cause. It warns only of the need to co-ordinate and prioritise "so that the change machine does not get out of control".

A more forceful and appropriate comment was made recently by the rival Boston Consulting Group. Warning of "the danger of doing too much", BCG reported that many large US companies now had up to 15 "process improvement" initiatives under way, but that these seldom added up to a coherent programme.

In such cases, warned BCG, employees become so overloaded that they gravitate towards easily resolvable problems, and avoid the big ones. Tough cross-functional issues are ignored, and sacred cows continue to fatten. General managers grow increasingly sceptical, failing to see a link between all the improvement programmes and the bottom line.

On the last point, KPMG lets its gentlemanly stance slip a bit. It scratches its head over the fact that only 31 per cent of its respondents thought their programmes were "very effective", and is rightly concerned that managers identified few tangible gauges of effectiveness. As it suggests, all sorts of measures should be carried out periodically, of staff attitudes, customer perceptions, and operational efficiency. Plus, of course wherever it can be identified, the impact of each programme on the "bottom line".

The lesson of all this is not that companies should drop change programmes which have turned tricky, but that they should put more effort into preparing, implementing and co-ordinating them - especially as events twist and turn, as they always will. If companies cannot face that prospect, they will land themselves in the same mire as Kodak.

* From *Dawn Austwick*, KPMG. Fax (UK) 071-323-8282.

PEOPLE

Queens Moat picks finance director

Queens Moat Houses, the European hotels chain whose shares have been suspended since March pending a fundamental restructuring of £1bn of debt, has found a new finance director.

Andrew le Poidevin, like the new chief executive, Andrew Coppel, has been acting as a consultant at Queens Moat since April.

The appointment will bring together the same team that was at the helm when the multi-conglomerate, Sale Tilney, went into receivership early this year: the two executives worked together in the corporate finance department at Morgan Grenfell.

le Poidevin then went to the corporate finance department

of Prudential Bache before spending more than 18 months as finance director at Sale Tilney. His appointment is understood to have been supported by the creditor banks.

Coppel announced the appointment at a gloom-laden annual general meeting at which no additional information was given on the progress of the refinancing and restructuring, though he said that the process of putting Queens Moat back on to a sound footing would take up to three years. Shareholders were almost universally dismayed that John Bairstow, the company founder under whose chairmanship the company grew rapidly and then crashed, was not available to face their

wrath after his resignation last week.

Coppel said a new UK hotels division had already been formed and would put much greater marketing focus into UK operations. Business in the hotels had been hit by the financial problems but stability had been restored; occupancy rates had begun to pick up.

Shareholders at the AGM - which will be reconvened once the 1992 accounts are available - approved the increase in Queens Moat's borrowing limits to £2bn, thereby removing the link between debt limit and the shrinking asset base.

Coppel could not say when the suspension of dealings in Queens Moat shares would be lifted.



Gill Rowlands, commissioner for the rights of trade union members, will have an additional task from the end of the month when she becomes commissioner for protection against unlawful industrial action.

Admitting that it is "a very new concept", Rowlands explains: "I've not had much notice of this; we have no idea - the legal framework apart - of what will happen." Asked how the idea had arisen for the relevant legislation, the 1993 Trade Union and Employment Rights Act, she replied, honestly enough: "I have no idea; I just do the job."

However, if her first commission is anything to go by, she is unlikely to be swept off her feet, and her first mission in Warrington will probably cope. As friend of unhappy trade union members since 1983, she has fielded some 1,000 enquiries, 200 of which turned into applications for funding. A preference for settling out of court means very little is heard of her actions, nor, of course, are many senior trade union figures involved. "We get an awful lot of Jo Boggess," says the 63-year-old barrister.

Now, if Boggess qua member of the public feels he is being deprived of goods and services because of unlawful industrial action, he can apply to Rowlands for funds to bring proceedings in the High Court.

Unlawful strikes being a pretty rare event in Britain these days, she expects most of her work to come from regional instances of secondary picketing, blacking, and so on. While she has kept a fairly low profile in her last year, she draws attention to certain difficulties, notably the fact that "you mustn't canvas members, or else you are taken for a union-basher. By now most trade union members know I exist." For the new commission, the publicity task will perhaps be a little more pressing.



Julian Smith (left) has been appointed a director of Grosvenor Square Properties, a subsidiary of ASSOCIATED BRITISH PORTS HOLDINGS.

David Fothergill, director of human resources, has been appointed to the board of TAUNTON CIDER; he becomes operations director in October and succeeds Brian Longstaff who retires at the end of the year.

Peter Levinsohn, formerly marketing director, has been appointed md responsible for all activities outside the Americas of Autotype

International, part of NORCROS.

Brian Ferguson, president of Dana Distribution Europe, has been appointed senior vice president of DANA EUROPE.

John Shipley, md of the handling division, has also been appointed joint md of SOMMER ALLIBERT (UK).

Stephen Fairbank has been appointed marketing director, Peter Bondaruk export sales director and Michael Bramson UK and European sales director of AE Auto Parts, part of T&N's Engine Parts Aftermarket Group.

Shopping around

Nurdin & Peacock, the cash and carry operator which is opening one of the UK's first US-style warehouse clubs, has announced that David Rowley, deputy chairman, will retire next March. Rowley has been with the company for 34 years, and became managing director in 1987. He had been deputy chairman since 1991, his responsibilities including property development, legal matters and welfare.

N&P says it will not nominate another deputy chairman; it is happy with the remaining structure of chairman, Richard Fulford, and group managing director, David Poole.

It is, however, adding another executive director, Alex Rentoul (right), 41, currently running Sandler Rentoul Associates, joins the board from October, with responsibility for corporate development, strategic planning and new business development.



Rentoul qualified as an accountant and has worked previously in strategic planning and corporate development roles with Imperial Group and Booz Allen & Hamilton. He knows N&P well; when with Sandler Rentoul he carried out strategic consultancy for N&P, including on its warehouse club plans.

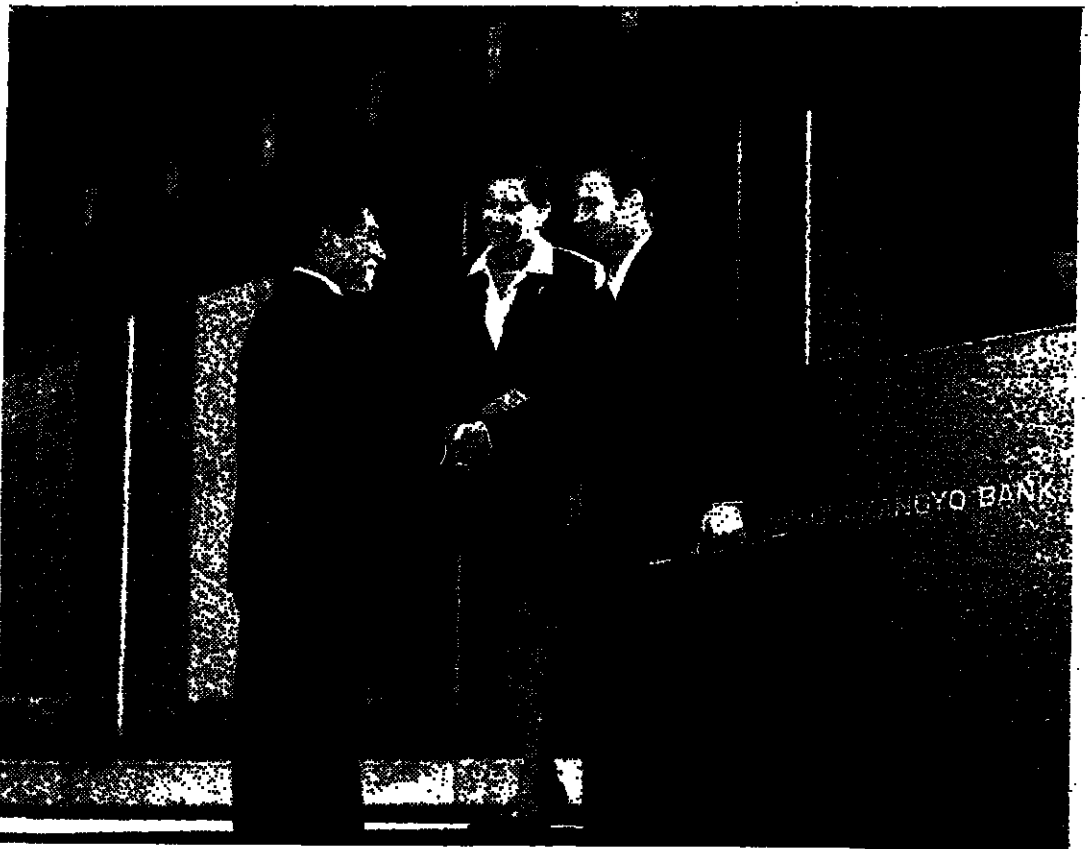
N&P is also appointing Roger Strachan, 62, former finance director of Nestlé UK, as a non-executive director.

Wm Morrison, the Bradford-based superstore chain, has appointed its first female board director.

She is Marie Melnyk, Morrison's trading director, who first worked for the company as a sixth-former studying for her A-levels. Now, aged 35, she is filling the board position vacated by Bob Emmott, the former joint deputy managing director who sprung a surprise by leaving to join J Sainsbury, the UK's largest superstore operator.

Melnyk, described by a colleague as a "positive dynamo" decided not to go to university but joined Morrisons straight from school, and worked in the stores before becoming produce buyer in 1981. She became produce director in 1987, responsible for the procurement and buying of the whole produce range, and in 1990 trading director, supervising buying across the complete range of groceries, non-foods, fresh and frozen foods.

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TECHNOLOGY



A new generation of drugs to treat epilepsy is set to transform the condition which affects about 3m people in Europe, a similar number in Japan and 2.5m in the US.

After nearly 15 years without new treatment, four drugs are being launched for the condition which affects about 3m people in Europe, a similar number in Japan and 2.5m in the US.

Analysts at Merrill Lynch, the US investment house, believe the new medicines will, within the next few years, double the size of the worldwide anti-epileptic market. At present the sector is small, worth only \$1.2bn (£367m) in 1992. Most existing treatments are off-patent and are therefore cheap.

The four new drugs expected to drive market growth are: Felbatol, developed by Carter-Wallace of the US and marketed outside America by Schering-Plough; Neurontin developed by Warner-Lambert, the US group; Lamictal, discovered by Wellcome of the UK; and Sabril, developed by US Marion Merrell Dow. Additional compounds in development include Trileptal from Ciba of Switzerland.

The new treatments are expected to be more effective than existing therapies at controlling epileptic seizures and to have fewer side-effects. The established medicines include Warner-Lambert's Dilantin which has more than 50 per cent of the US market, Ciba's Tegretol, with 24 per cent of the market, and Abbott's Depakote.

The difficulties with the existing treatments are they do not prevent seizures in about 30 per cent of patients, and all epileptics taking these medicines risk side-effects.

"The drugs' effectiveness is dose related - the higher the dose the more effective they become. But as patients' intakes are increased to improve the control of their epilepsy, so they tend to suffer more side-effects - drowsiness, depression, weight gain, impaired gait and hair loss. In rare cases, the medicines prove so toxic they can kill."

The side-effects mean that from 42 per cent to 80 per cent of patients fail to comply with medication, according to the UK's Office of Health Economics, a pharmaceutical research organisation.

In failing to take drugs properly, those susceptible increase the risk of seizures. One study suggests missed doses and lack of sleep accounted for about 73 per cent of seizures.

Trevor Flannagan, strategic business manager at Wellcome says: "Epilepsy is the most serious central nervous system problem confronting us. The epileptic population is seriously disadvantaged,

Epilepsy drugs enter a new era

The size of the anti-convulsant drugs market is about to double, reports Paul Abrahams

The world market for anti-epileptics

		1990	1991	1992	1993e	1994e	1995e	1996e	1997e
Tegretol	Ciba	\$283m	\$318m	\$352m	\$377m	\$398m	\$415m	\$430m	\$435m
Dilantin	WLA	164	186	212	232	251	273	292	308
Sabril	MKC	8	13	33	60	75	135	168	214
Trileptal	Ciba		1	8	15	22	30	38	46
Lamictal	Well			5	52	99	159	236	311
Felbatol	CAR				17	71	97	149	210
Felbatol	SGP					3	26	68	102
Other	Various	493	582	590	615	641	843	646	688
Total		\$946m	\$1,100m	\$1,200m	\$1,368m	\$1,580m	\$1,777m	\$2,027m	\$2,311m

*Carter-Wallace has sold international marketing rights to Schering-Plough

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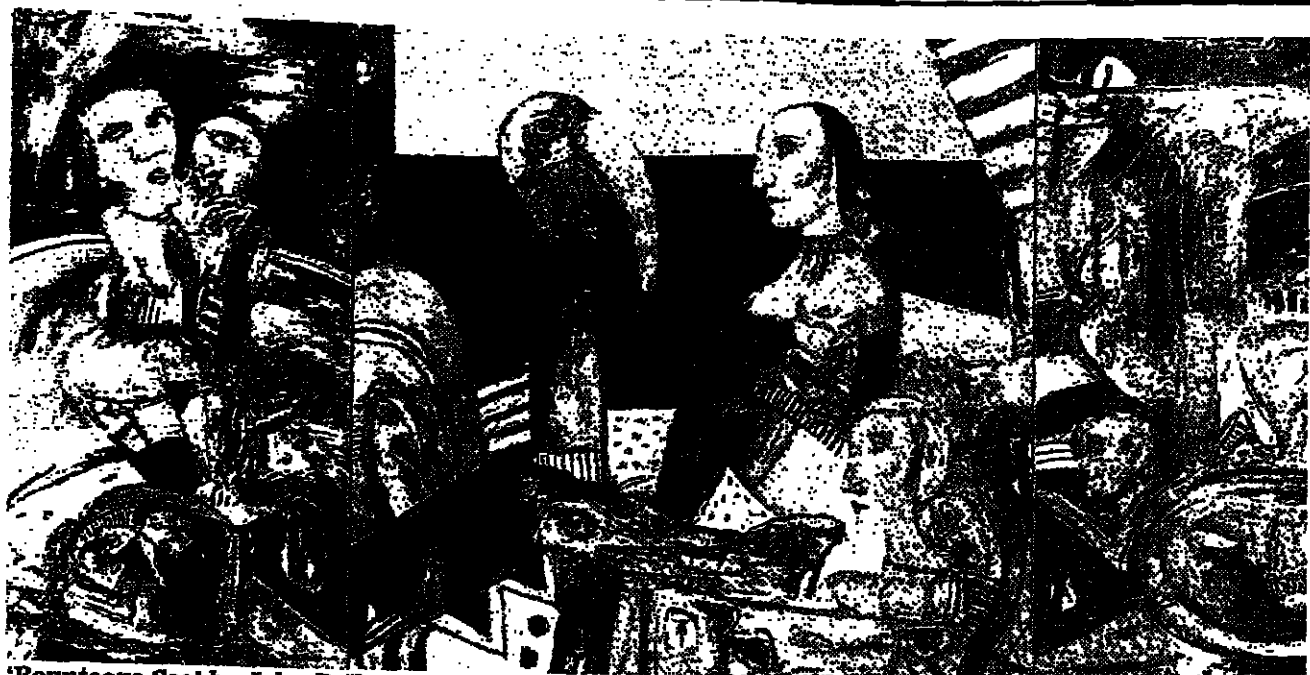
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'Bounteous Sea' by John Bellamy, the father of the current generation of Scottish magical realists

When anatomy classes paid off

Serious students of contemporary Scottish painting are enjoying an *œstus mirabilis*. North of the border, there are two important retrospectives, of Peter Howson at the McLellan Galleries in Glasgow (reviewed by Mary Rose Beaumont in July) and of Steven Campbell at the Tallbot Rice Gallery in Edinburgh. The festival city, despite its official disdain for the visual arts, also offers non-representational work by Scottish artists at the College of Art.

Those confined to London may take comfort, however. The Angela Flowers Gallery has organised an excellent survey of Scottish painting which fills both its last End branches until September. The strength of the show lies in the range of work, which goes beyond the generation which broke through to fame in the 1980s. It includes work from both older and younger graduates of the four Scottish art schools, Glasgow, Edinburgh, Dundee and Aberdeen, and some of their teachers. As a student at Edinburgh College of Art I often found its academic discipline, its still life and anatomy classes were unimpressive - and the unquestioning acceptance of painting for painting's sake to be bear. Eventually, however, I came to love the life class, and the absorbing struggle with that endlessly difficult task, representation of the human figure. Many of the artists in this exhibition continue in this tradition, and their confidence in the figure is striking at a time when it is widely assumed to have ceased to be part of the contemporary artistic vocabulary. Also notable is the wide range of expressive purposes the figure is made to serve.

John Bellamy, father of the present generation of Scottish magical realists, fills

Lynn MacRitchie finds Scottish figurative painting alive and well

vases, Margaret Hunter and Gwen Hardie, who both studied with Georg Baselitz after their training in Scotland, make close examination of the figure central to their work. While in "Woman with Apron" 1989, Hunter's figure is stripped down to a primitive essence at its centre, Hardie moves ever closer to the body (usually her own), until in "Unto Me," 1992, details - in this case about three quarters of a face - become huge abstract forms rendered in blobs of paint applied with sponge or fingers. For June Redfern, in canvases such as "Two Songs II," 1992, large, usually female, figures articulate a psychological or spiritual space, brought alive by those other Scottish preoccupations, the importance of colour and the handling of paint. "Painterly" was a term of praise in my time and must remain so, for there are few

works here which do not merit it. Even those artists who have moved away from direct rendition of image on canvas to use their skills for different ends - the explorations of natural processes such as "HDE 23686" by Glen Onwin, for example, or "Symbol Stone," 1983, by Kate Whiteford, reveal both their skill at and pleasure in mark making and textural richness. The purely abstract works are perhaps the weakest in the show, not quite far enough removed from their inspiration in landscape in the case of Buchan and Shanks or rigorous enough in their presentation of colour (Colombo, Maclean) to travel far from the merely decorative. Their handling of paint, however, as should be expected from the heirs of Peepoe, McTaggart and Gillies, is unfailingly impressive. Alan Davis shows the usefulness of image to anchor abstraction, even though the eclecticism of his magpie hoard of symbols ultimately weakens their effect.

Scottish painting is far from perfect. I still find myself baulking at its self-centredness, the narrow path from sketchbook to canvas, the reliance on a limited vocabulary of images - some drawn from the glorification of a brutal culture - and their repetition to the point of cliché. But these are generalisations, and this is a show of individuals, each of whose work demands attention, and the culmination of whose efforts over the last 30 years has led to the development of a body of work which grows ever more impressive with the passage of time.

Scottish Painters, Flowers East and Flowers East at London Fields, 6 August until 12 September. Flowers East, 199/205 Richmond Road, London E8 3NJ. Tel 081 985 3333

Promenade concerts

The Oslo Philharmonic

"It's a concerto cannot pretend to be just what the composer would have written had he lived, it is nonetheless a substantial piece. Serly's many Bartók arrangements prove him to be a scrupulous disciple; more important, the viola concerto has its own pungent, introspective consistency of tone, echt-Bartókian and yet distinct from any of his previous music. The piece can seem wan, flimsy and episodic; not, however, in Bashmet's hands. He is a magnificent brooder. Even single notes may have a smouldering density. That is not a matter of throbbing timbre, but rather of expressive sense relentlessly pursued. Here, Bashmet's tempi were uncommonly deliberate, the better to fathom the world-weary gentleness of this last Bartók score. Without histrionics or overt virtuosity he gave it the scathing candour of an unedited testament.

The OPO also played Stravinsky's 1919 *Pierrot* suite, where Jansons engineered quite original balances - we heard some bold harmonic relations as if for the first time; and Dvorak's G major Symphony, darker and tauter than usual. It had begun with Ragnar Soderlund's *Trauermusik*, composed a quarter-century ago in response to the crushing of the Prague Spring; tough and terse (just 8 minutes long) but laden with complex feeling, rendered in sure orchestral strokes. Though Soderlund is no modernist, he sounds like a real composer whom we should know better.

David Murray

On Monday the orchestra made Strauss's *Alpine Symphony* a continuously gripping and enjoyable experience, bursting with colour and energy - and this in spite of two handicaps

that in other circumstances could well have proved onerous, or even insupportable.

The first, of course, is that the work itself is twice as virtually from beginning to end. The second is that the Oslo Philharmonic is not a "native" Strauss orchestra. Yet so brightly enthusiastic was the Oslo attack, so unflinching the players' appetite, that even your reviewer, the most erratic of Straussians, was won over. The concert, which was televised live on BBC2 and broadcast on Radio 3, opened with Alfred Schnittke's (*Rein Sommer*) *Schneesturm* of 1983, a rather strenuous comic squib in the manner of Charles Ives. It then offered the Tchaikovsky Violin Concerto, with Midori, the Japanese Wunderkind, making her Prom debut. In reflective passages she was lyrical, tender, velvety, exquisite; in the bravura ones rather effortful, unsparking, as though diligently repeating a lesson carefully learned but incompletely absorbed.

Max Loppert

The Edinburgh Festival MacMillan's operatic issues

The festival prospectus promised us a "double bill of operas". What ever else they may be, *Busqueda* and *Visitation* by James MacMillan are not that and the evening devoted to them at the King's Theatre on Wednesday left impressions that were anything but operatic.

This was the most substantial offering of Edinburgh's in-depth survey of MacMillan's work. For those not familiar with the composer, a brief biography may be helpful. MacMillan is Scottish, at 34 still young in today's terms, his homeland's leading voice in new music. He has taken up a decisive stance on political and religious issues. Of these two works, both are steeped in the Catholic faith and one also recalls a recent case of political mass injustice, beliefs on Mac-

Millan's part which give this music added purpose.

Visitation *squidri* is less an opera, more a celebration of faith. It sets a 14th-century liturgical drama that would have been enacted at Notre Dame in Paris on Easter Sunday. First the crucifixion, then the resurrection as recounted by three angels to three women, and finally a "Te Deum", its culmination in a hymn of praise.

The intention is to portray the events in as objective a manner as possible, so MacMillan effectively de-personalises his music, having the text chanted or sung in ensemble wherever possible; no individual emotional response is allowed. Much of the central section is spare, as though wanting to convey an antiquity of tone, resonating down the centuries. The "Te Deum"

starts with a lot of unconvincing agitation from the orchestra, too angst-filled to be appropriate to the words, but rises at the end to glorification.

None of this is easy to bring off and Francisco Negrin's stage production tipped the pieces well over the edge into pretentiousness. Wafted on a cloud of incense, three seminaked dancers pose half way up the wall, while the women and angels play spot the symbolism, flicking water at each other and ripping pages out of books with very meaningful looks. Next time I would like to see a simple re-enactment of the drama.

For *Busqueda*, even that is unnecessary. MacMillan's theme here is the lost sons of Argentina, a subject already memorably captured on film. An opera is words through music, but this work is decid-

edly words *with* music. What he gives us is a collage, in which poems written by the mothers of "the disappeared" are read or sometimes chanted, interspersed with sections of the Latin Mass.

There is little singing: indeed little music imposes at all. As an accompaniment to the poetry, the score is spare, generally expressing an elegiac mood of grief, as filtered through years of waiting. I found its response to the poems mostly simple and moving. The narrator was Juliet Stevenson and Ivor Bolton conducted the Scottish Chamber Orchestra, seated on stage, where there was thankfully no production to distract our attention.

Richard Fairman

Sponsored by Scottish Power

Dr Faustus Lights the Lights

How curious to find that Gertrude Stein, the American in Paris and pioneer of avant-garde wordplay, wrote *Dr Faustus Lights the Lights* with Britain in mind - as an operatic sequel to *A Wedding Bouquet* (the choral ballet, still extant in repertory today, which Lord Berners had created from her play *Their Wife*). Now Robert Wilson, another American pioneer and leading creator of new-wave theatre since the 1960s, has collaborated on a new production with the German sound artist Hans Peter Kuhn. The result, brought by the Hebbel-Theater, Berlin, is arresting, bizarre, ironic, droll, absorbing, fascinating.

At surface level, Stein's text is a post-Lewis Carroll array of rhyming nonsense jokes. Because Marlowe had his Faustus fall for Helen of Troy, whereas Goethe's Faust falls for Marguerite, Stein's text falls for a heroine who is called "Marguerite Ida and Helena Annabel". And because Faustus chooses to go to Hell, Stein deliberately confuses her story with that of Euridyce (who was killed by a viper) and Orpheus (who went to Hell to retrieve her), and makes Mr Viper a recurrent theme in her tale-note of Doctor Faustus and Marguerite Ida and Helena Annabel. (At the start of Act Two someone asks "Would the viper have stung her if she had only had one name?"). Faustus, like Julia in *A Wedding Bouquet*, has a dog played by a girl.

Beneath this entertaining absurdist facade, you can sense Stein the dissident feminist. She rewrites Faustus's story to make him a scientist: he has created electric light, he is hell-bent on going to Hell, and, when he rejuvenates himself, he loses Marguerite Ida and Helena Annabel forever - because she no longer recognises him. The feeling of being and heroine for each other is constantly ambivalent: and you feel Stein's resentment of the role traditionally played by Marguerite as Faustus's ideal

and victim and saviour.

Wilson's staging, at every stage elegant and incisive, goes for every bizarre and irony in Stein's text and compounds them with others. Three Faustuses; three Marguerite Idas; two Helenas. A nine-foot-tall countrywoman, played by a man on stilts beneath his skirts. Image after image strikes you with the same ironic visual force that keeps bubbling up in the text. Devils hover aloft; Faustuses lean out sideways from the proscenium arch. Light and dark are contrasted in one way after another; abstract forms and hues catch and intensify meanings in the text.

At one point, Wilson catches all the ambiguities of the Faustus-Marguerite love-death-vampire-killer nexus, by making one Faustus advance to plant his snarling mouth on one Marguerite's neck like some vampire snake, only to find that in so doing he

impales himself on the blade that she massively holds in her hand. Meanwhile, another Marguerite, wandering with a candle, at last unites its light with the electric light that has hung over Faustus. In an earlier treatment of the viper bite, as we hear all three Marguerites scream, a gas of red suddenly cleaves the black sky, like a rising red poker.

Kuhn's music is in post-Satie vein, full of sub-vaudeville tunes and muted oompah rhythms that almost become tangos. The German can speak their English with utter clarity, though with even more staccato emphasis than appropriate. The fact that Stein was turning language into music is made beautifully clear, and every metre is pointed deliciously - but Kuhn's music and the actors' delivery could profit from a bit more legato and dynamic variety. But if this staging falters in its handling of the fourth dimension (time), Stein's text keeps it. And it is always clear that the three dimensions of space (and light) are being handled by a master.

Alastair Macaulay

It's comic time (again) on the Fringe

There is an awful lot of (awful) comedy infesting the Fringe this year which forced the poor Perrier judges, looking for the best comedian, to check out over 100 shows. They have come up with a short list of seven, one of whom receives on Saturday night a small prize, and on past experience a nice television contract.

Corky and the Juice Pigs is a high energy Canadian comedy band. The rest are stand ups. Lee Evans is the Norman Wisdom of our age; Phil Kay is Scots and calls up strangers on the phone to pad out his act; Greg Proops is American and features in crisp commercials; Parrot is bleakly tough and naturally another Scot; Johnny Meres was once Johnny Immaterial; and Donna McPhail is not Scots but a woman and the likely winner.

A lot of fuss, much of it from McPhail herself, has been made of the fact that she chose her Edinburgh show to come out as a lesbian, although she is quick to add "I'm not a proper lesbian; I don't fancy K.D. Lang." Sexuality forms a good chunk of her act at the Gilded Balloon (after all this is the Fringe) but then so do other favourite topics for routines, like women's changing rooms and long train journeys. McPhail is confident, masterful in a Head Girly sort of way, and funny.

Asking "Why 'Grease, the Musical'? Do we imagine it is 'Grease, the Lubricant'?" she adds, "Still there are people prepared to pay to watch a ton of lard - it's called opera." She also asks the perennial ques-

tion: "What do lesbians do in bed?" And answers it "Try and get some sleep, but it's difficult with so many people watching through the window."

The Perrier Award perpetuates stand-ups, but many comedians, and even more paying punters, have lost interest in anal jokes and anecdotes about the performer's childhood, or oddball monologues about contact lenses and bodily fluids. The wiser comedians come up with some packaging these days. For Arthur Smith it is writing witty plays. His brilliant *An Evening with*

Antony Thornecroft checks out the Perrier short list but finds that wiser comedians come with more packaging

Gary Lineker seems destined to haunt Edinburgh for ever. His latest, *So, (at the Pleasance)* will quickly disappear again underground.

We are just not interested why Frank decides to bury himself in his back garden for four months. It is immaterial to the real play, which is Smith's memories, conveyed through Frank's ten year old son, of the summer holidays of childhood "when it was always boiling hot and every pop song was a classic." This is a sketch too far, with slight whimsical charm.

Other comedians develop a character. Last year Graham Fellows turned up as

John Shuttleworth, a former security guard at a Rotherham sweet factory who entertained the old folks on his Yamaha and was only too happy to pass on tips on a career in show business. Shuttleworth is now more rounded and much more pathetic. He somehow manages to re-incarnate John Major, the cabinet artist, if he had not stumbled on to politics.

There are more awful songs which become worryingly catchy, like "Up and down like a bride's nightie", but the sadness of the eternal optimist who only has unemployment, a bored wife, and trips to Texas Home Stores to look forward to, is achingly conveyed. Shuttleworth captures the limited concerns of the common man and in spite of all the banality, is very sympathetic. And Fellows is very funny.

The other favoured form of comedy is the sketch show, taken to extremes by Stewart Lee and Richard Herring in *Lionel Lincoln's Inexplicable World*. This is a case of comic regression. Most fringe performers spend the next year regurgitating their material on the radio. Lee and Herring's act has already been aired on Radio 4. They attempt to answer the Big Ones: do ghosts exist? are monsters real? and although they are as unstructured as student humorists they are extremely amusing, not least in the running gag on Herring's sexual inexperience. The climax, when Lee re-writes the Dead Sea Exercise Book, in which the future is ordained, is as nicely argued a piece of comic surrealism as you will find anywhere.

INTERNATIONAL ARTS GUIDE

Metropolitan Opera opens 993-4 season on September 1st celebrating the 25th anniversary of the Met debuts of Luciano Pavarotti and Luciano Pavarotti. James Levine will direct stagings of *Die Walküre* I, *Otello* Act I and II and *Il Trovatore* III. The cast also includes 'Immortal' Chemnitz, Kallias, and Hans Sotin. The season has five new productions, three of which are by Verdi. Domingo sings title role in *Stiffelio* (Oct 21), directed by Gino Petrucci. This is followed by *Il Trovatore* (Oct 21), directed by Gino Petrucci. This is followed by *Il Trovatore* (Oct 21), directed by Gino Petrucci. This is followed by *Il Trovatore* (Oct 21), directed by Gino Petrucci.

staging of *Death in Venice* (Feb 7), conducted by David Atherton. The final new production is *Otello* (March 21), conducted by Valery Gergiev and staged by Valery Gergiev, with Domingo, Carol Vaness and Sergei Leiferkus. The first new production of New York City Opera's current season is Tippet's *The Midsummer Marriage* (Sep 8), followed by a trio of new operas in early October - Ezra Laderman's *Marilyn*, Lukas Foss's *Griffith* and Hugo Weisgall's *Esther*. The New York City Opera's season opens on Sep 22 with a Beethoven and Shostakovich programme conducted by Kurt Masur, featuring violin soloist Itzhak Perlman. Carnegie Hall opens the following evening with a Philadelphia Orchestra concert conducted by Wolfgang Sawallisch.

EXHIBITIONS GUIDE

BALTIMORE Museum of Art Classical Taste in America 1800-1940: 250 paintings, sculpture, furniture and other objects showing the attraction which early Americans felt to the classical style. Ends Sep 28. Closed Mon and Tues. BARI Castello Svevo Corrado Giachino: the late-baroque artist, who provided enormous altar-paintings for numerous Roman churches and was feted in European courts

during his life-time, has since been unfairly neglected. This fine show, with works from European and American collections, attempts to set the record straight. Ends Sep 5. CHICAGO Art Institute The Art of Holy Russia: 120 objects from the Russian State Museum in St Petersburg, dating from the 11th to 18th centuries. They include panel paintings, textiles, metal liturgical objects, miniature icons, manuscripts in medieval Slavonic script and objects carved from wood, ivory and stone. Ends Sep 15. Daily. DAVOS Kirchner-Museum The Dance: a collection of drawings by the expressionist artist Ernst Ludwig Kirchner. Inspired by his friendship with two great early 20th century dancers, Mary Wigman and Gret Palucca. Ends Oct 10. Daily. DUNEDIN Musée des Beaux-Arts The Golden Age of Dutch and Flemish Paintings: a selection from Catherine the Great's collections in the St Petersburg Hermitage. Ends Sep 27. Closed Tues. DORTMUND Museum für Kunst China's Golden Age: 120 art objects from the Tang Dynasty (618-907 AD), including richly-ornamented golden vessels, porcelain, silk, brocade and figurines. Ends Nov 21. Daily. EDINBURGH National Gallery of Scotland Holbein and the Court of Henry VIII: 28 portrait drawings and five miniatures from the unrivalled royal collection at Windsor. Ends Sep

26. Daily. Scottish National Gallery of Modern Art Russian Painting of the Avant-Garde: Kandinsky, Malevich, Larionov, Popova, Goncharova and others who flourished before the Stalinist suppression of innovation and experiment. Ends Sep 5. Daily. Royal Scottish Academy The Line of Tradition: 300 watercolours, drawings and prints by Scottish artists from 1700 to the present. Ends Sep 12. Daily. Scottish National Portrait Gallery Phoebe Anna Traquair (1852-1936): paintings, embroideries and illuminated manuscripts. Ends Nov 7. Daily. City Art Centre The Waking Dream: only British showing of the Gilman Paper Company collection of photographs, showing the development of photography through its first century from 1839 to 1939. Ends Oct 2. Daily. ESSEN Folkwang-Museum Morosov and Shchukin, Russian Collectors: 120 works from the St Petersburg Hermitage and Moscow Pushkin Museums, representing the remarkable collection of French impressionists and early moderns built up by two Russian entrepreneurs in the early years of this century. Ends Oct 31. Closed Mon. FLORENCE Casa Buonarroti Michelangelo - 18 masterpieces: these are the top drawings out of the 200-strong collection owned by the Buonarroti Foundation. All are of the highest quality, and all are signed by the artist. Ends Oct 30.

Galleria del Costume di Palazzo Pitti Fashion at the Court of the Medici: Florence's youngest museum celebrates its tenth anniversary with the results of a remarkable restoration job on the costumes worn by Cosimo, Eleonora and Don Garzia de' Medici at the time of their burial in the mid-16th century. Ends Dec 31. LONDON Hayward Gallery Artales: the most comprehensive exhibition of Aboriginal art ever seen in Europe. Ends Oct 10. Daily. Royal Academy of Arts Pissarro's Series Paintings. Ends Oct 10. Daily. Tate Gallery Art and Liberation: painting and sculpture in postwar Paris 1945-55. Ends Sep 5. Turner's Painting Techniques. Ends Sep 12. Edward Burne-Jones: sketches from the museum's collection, underlining the 19th century English artist's skill as a draftsman. Ends Nov 7. Daily. LUGANO Villa Favarella Lost Empire of the Silk Road: a remarkable collection of 87 well-preserved pieces of Buddhist art from the 10th to 13th centuries, which lay buried under the sands of the Gobi Desert, until they were uncovered during archaeological research in 1908. Ends Oct 31. Also 19th and 20th century paintings and watercolours from the Thyssen-Bornemisza Collection. Ends Oct 31. Daily. MANTON Fondation Pierre Gianadda Degas: his entire work as a sculptor, consisting of 74 bronzes of horses, dancers and nudes, surrounded by dazzling pastels, oils and

drawings relating to them. Ends Nov 21. Daily. MOSCOW Pushkin Museum Matisse: an abridged version of the recent shows in New York and Paris, but specially augmented by 130 paintings from Russian collections. Ends Sep 15, after which the show will move to the St Petersburg Hermitage. NEW YORK Guggenheim Museum Paul Klee: 60 works from the museum's own collection. Ends Sep 19. Rebecca Horn: first full-scale retrospective of the German artist. Ends Oct 1. The main museum is closed on Thurs, the SoHo site on Tues. Metropolitan Museum of Art Nudes: 30 works by Schiele, Klimt, Chagall, Picasso and Munch. Ends Oct. Abstract Expressionism: works on paper from the period 1939-67 by American artists. Ends Sep 12. Closed Mon. Museum of Modern Art Latin American Artists of the 20th century. Ends Sep 7. Chuck Close (b1940): 15 large-scale screen prints. Ends Sep 28. Closed Wed. PARMAR Magnani Rocca Foundation The Barilla Collection of Modern Art: paintings and sculptures by Picasso, Dubuffet, De Chirico, Magritte, Bacon, Sutherland and many other 20th century artists. Ends Nov 28. Closed Mon. SPEYER Historisches Museum der Pfalz Three Millennia of Egyptian Culture: masterworks of Egyptian-oriental art from the Vienna Kunsthistorisches Museum. Ends Oct 3. Daily.

VIENNA Kunsthalle The Language of Art: a survey of the relationship between text and picture in 20th century art, from the Cubists to the present day. The exhibition features work by Picasso, Braque, Magritte, Klee, Jasper Johns, Warhol and the Arte Povera movement - plus a large group of contemporary artists including Jean-Michel Basquiat, Ian Hamilton Finlay and Christopher Wool. Ends Oct 17. Closed Tues. WASHINGTON Walters Art Gallery Art from Korea: rarely-exhibited ceramics and other Korean objects dating from the third to the 19th centuries. Ends Sep 12. Kabuki Prints by Hiroasada: designs by the 19th century printmaker, capturing climactic moments of favourite theatre plays. Ends Sep 26. Artists of Edo: 25 drawings recording daily life in late 19th century France, by a group of artists eclipsed by the impressionism and the modern movement. Ends Feb 6. Closed Mon. Hirshhorn Museum Jean Dubuffet: 97 paintings, sculptures and assemblages by the unconventional 20th century French artist. Ends Sep 12. Daily. ZURICH Graphische Sammlung der ETH Swiss graphic art from Alberto Giacometti to Urs Lüthi: an exhibition covering the past 50 years, with work by eleven artists who have won an international reputation. Ends Sep 24. Closed Sat and Sun.

The whiff of scandal has penetrated the thick stone walls of Monte dei Paschi di Siena, the world's oldest bank. In five centuries of lending, through the bloody wars between the city states of Florence and Siena and the unification of Italy, its reputation has never faced such attack.

Two members of its board were arrested earlier this year after allegedly receiving kickbacks for granting loans. They have been hailed pending trial. Soon afterwards, Mr Carlo Zini, managing director, stepped down, after being told by magistrates that he was under investigation on similar allegations.

The inquiries - against the background of Italy's 18-month political corruption scandal - caused a tremor along the Gothic corridors of Monte dei Paschi. Located in a fortress-like palazzo and founded in 1472, it is the second biggest bank in Italy after Banca di Roma in terms of branches.

At stake are more than Monte dei Paschi's image and the careers of a few individuals. Concerns prompted by Italy's corruption scandals will also have an impact on a longer-running debate in Siena: whether to break the shackles which have bound the bank and city council for centuries. There is no suggestion that the council has been involved in corruption. But investigations across Italy into links between politicians and business could tip the balance in a debate about whether Monte dei Paschi has to change to compete in Italy's increasingly aggressive banking sector.

With the Italian government keen to encourage competition, Monte dei Paschi's structure, which dates from its origins as Siena's municipal pawnshop, was looking outdated even before Italy's corruption scandals erupted.

Controlled by the city council via a charitable foundation, the bank has neither the freedom of a quoted company to raise capital nor the discipline imposed by a wider shareholder base. The bank's board consists of just four members of the council and four bank representatives.

Adding to the pressure for a rethink on Monte dei Paschi's future has been a steep fall in its profits. The recession has forced the bank, like many others in Italy, to increase provisions against bad debt. Last year net earnings fell to just L5bn (£3.3m) from L23bn in 1991. Monte dei Paschi is now the

Showdown at the palazzo

Haig Simonian on rifts at the world's oldest bank



only big bank left in Italy tied so closely to its historical roots. In January, Turin's Istituto San Paolo, which also started as a pawnshop, was floated on the stock market, allowing it to tap shareholders for money and reducing suspicions that it is susceptible to political influence.

Transforming Monte dei Paschi into a limited company is the battle cry for younger managers and some in the banking world outside Siena calling for radical changes at the bank. Such a move would bring tax breaks under legislation meant to encourage banks to move from charitable status and eventually to flotation.

"Executives know the bank must turn into a limited company if it is to remain competitive with other big banks, such as San Paolo, which have already made the change," says one manager. "But they can't force the issue. Public opinion in Siena could block any changes that might compromise local control."

Resistance to change has come from the city council, dominated by the former Communist party, which is reluctant to relinquish local government control and sees little necessity for reform of the bank.

Mr Pierluigi Piccini, Siena's mayor and the most prominent of the anti-reformers, says: "Not all successful banks are limited companies. There are plenty of financial institutions in the UK, France and Germany which do very well under municipal control."

He believes there is a close "moral bond" between the city and the bank, which has, under its charitable status, offered half its profits to the community. "We have traditionally refused to take the full proportion of profits we are entitled to, preferring to leave the remainder to the bank to help finance its growth," says Mr Piccini.

The Siennese have traditionally defended the bond between city and bank as tenaciously as they once fought to remain independent of Florence. In a city famous for its fierce internal rivalry, which finds expression in the twice-yearly Palio horse race, the bank is a symbol of unity. Trying, discreetly, to steer a

course between the radical reformers and opponents of change are Mr Vincenzo Pennarola, who took over last month as managing director, and Mr Giovanni Grottanelli de Santi, Monte dei Paschi's chairman, appointed last December. They are keen to take advantage of opportunities for regional and international expansion - Bank of Italy controls on territorial expansion by banks were relaxed in 1990. But Mr Grottanelli de Santi and Mr Pennarola are reluctant to sacrifice the links with the city which, they acknowledge, have ensured the bank's stability since its foundation.

They deny reports that they are determined to take the bank public, stressing instead that Monte dei Paschi must streamline its cumbersome structure.

The group comprises six, partly overlapping, banks. The parent company has 669 branches, while Banca Toscana, the biggest subsidiary, has a 259-branch network, much of it in the same Tuscan towns as its parent. Last year, regional duplication increased when the bank bought a municipally-controlled savings bank in Prato, also in Tuscany.

In northern Italy, Credito Commerciale and Credito Lombardo, the group's two Milan-based banks, also overlap. "Monte dei Paschi is a very unusual bank," says Mr Pennarola. "We have to decide on a future structure and are now preparing various options to put to the board within the next two months."

But with local passions running high, Mr Grottanelli de Santi says steps on restructuring would not necessarily foreshadow the bank becoming a limited company. Conscious of the sensitivity of the issue, he goes out of his way to avoid a public confrontation with the city council. "We welcome the city's participation on our board," he says. "Find me another bank where the managing director or chairman are stopped in the street by old schoolfriends, or even strangers, and buttonholes about yesterday's decisions."

But Mr Grottanelli de Santi's carefully-chosen words cannot hide the debate over the bank's future. This year's corruption scandals have not helped the bank's image over the short term. If public opinion shifts in favour of creating greater barriers between politicians and business, it will test the relationship between the Sienna council and reformers such as Mr Grottanelli de Santi and Mr Pennarola.



Commuters in the south-east face steep fare increases, part of the inevitable fattening up process before British Rail is privatised

On the bandwagon

Privatisation need not mean price rises, says Michael Cassell

To the cynical consumer, the pattern looks familiar. With the government intent on privatising British Rail, leaked BR documents suggest passengers in the south-east lines face fare rises of up to 16 per cent.

The move is seen as the inevitable fattening up process before BR is auctioned off. The expectation is of further, stinging fare increases.

But the widely held perception that, whatever happens to the quality of service, privatisation spells bigger bills, can be wide of the mark.

The debate rages over excessive profits and executive rewards in privatised utilities, the first of which, BT, has been free of the state for nearly 10 years. But the evidence suggests consumers have few grounds to complain on prices.

Whether or not privatisation is responsible, businesses like BT, British Gas and, for some customers, the regional electricity companies can boast large real price reductions. Low inflation, rising competition and tough regulatory controls have played a part.

The price performances of some privatised businesses may look unduly flattering, since they are being compared with large price rises in the run-up to flotation. It is impossible to say with certainty what prices would have been if suppliers had remained in state ownership, though some observers believe they would have offered a better deal to customers.

The post-privatisation picture is not all roses for the consumer. The most obvious bad tidings came from the water industry, where demands for improved quality have imposed high cost burdens, likely to total £45bn,

which are being passed to consumers.

Many electricity users, too, have faced significant price rises, although domestic bills this year have been reduced. But UK householders' bills still compare well with others in Europe.

Of the privatised utilities, British Gas seems best at trumpet-blowing, some claim unjustifiably. It claims prices to its 18m domestic consumers have fallen by 20 per cent in real terms since privatisation in 1986, making them the cheapest in Europe. Even with the planned 17.5 per cent value-added tax rate applied, they will be at the lower end of European prices.

For industrial gas users in general, the record is even better - with real reductions averaging 25 per cent since 1986. Not everyone, however, is prepared to hand a bouquet to British Gas. Mr George Yarwood, of the Regulatory Policy Research Centre, says the real fall in domestic gas prices is almost entirely due to lower prices on arrival on the beachhead.

He stresses electricity prices, which rose sharply prior to privatisation in 1990, have not fallen in real terms since the sell-off. He suggests that average electricity prices were up to 25 per cent higher for domestic customers by 1992 and 19 per cent higher for industrial consumers than they would have been if

earlier price trends had continued.

But Prof Stephen Littlechild, electricity industry regulator, says the arrival of competition in 1990 led to big price falls for industrial users; despite rises since then many prices remain lower in real terms than before privatisation.

Big customers on interruptible gas contracts - they pay less and run the risk of having supplies temporarily cut off - benefit from some of the lowest comparable prices in Europe. Yet some, like ICI, British Steel and Blue Circle Industries are fighting to scale down price rises. Since privatisation, they have had to buy supplies daily on the spot market, whereas before they could strike their own deals with the old Central Electricity Generating Board.

For BT, which in 1984 led the privatisation bandwagon, criticism of some high call charges has obscured the overall real fall in bills. But then the Post Office, too, has done well since it split away from BT in 1984. Postal tariffs will rise in November after a two-year freeze, but average letter prices have fallen by 10 per cent in real terms in the past decade.

BT rates for local calls - covering a wider range than in many other countries - remain among the most costly in Europe and North America. But international call charges - subject to increasing competition from Mercury - are

among the cheapest. Transatlantic call costs are down more than 40 per cent since the BT sale.

Ortel, the industry watchdog which regulates BT by monitoring a basket of its services, says overall prices have fallen in real terms by at least 25 per cent since privatisation.

Domestic subscribers with "medium-sized" bills - an average £44 a quarter - have seen a 5 per cent average reduction since 1989. Significantly higher line rental charges - up by about 40 per cent since 1988 - have partially offset lower call charges.

The water and sewerage industry has had no good news on prices since privatisation in 1989. But it claims to have to correct decades of under-investment. Average household water bills have risen by almost 37 per cent more than the RPI in the past five years.

Consumer surveys by Anglian Water and Welsh Water have found that consumers will accept still higher bills to help pay for water improvement programmes.

If the privatised businesses have a mixed record on prices, their future performance seems as likely to depend on the disciplines imposed by their respective regulators as on the varying degrees of marketplace competition they face.

As for passengers of a privatised railway system, the expectation is that to help revive a loss-making industry in long-term decline, prices will have to rise before and after privatisation.

The government says privatisation will offer more and better trains at attractive fares. In the grand tradition of railway passengers, they will have to wait to find out.

LETTERS TO THE EDITOR

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Simpler is better for setting out tax rules

From Prof D R Myddelton.

Sir, Malcolm Bachus is right to complain at the government's miserable failure to deal with the enormous and unnecessary burdens of the tax and accounting regulations ("Companies still weighed down by burden of tax regulations", August 24).

For example, why does the Companies Act need to take more than 50 pages on "Form and Content of Company Accounts"? Why not just have

a single brief section? It could say: "The accounts of companies, and of groups of companies where appropriate, should give a true and fair view of the state of affairs of the company or group as at the end of the financial year, and of the profit or loss for the financial year."

If one wanted to elaborate, there could be a second sentence spelling out what is currently implied: "It would normally be expected that a set of accounts would need to comply

with current accounting standards in order to give a true and fair view, though this might not be so in exceptional circumstances."

That would not only save much needless verbiage, it would eliminate the existing contradictions between company law and accounting standards, for example with respect to stock valuation, development costs, depreciation, research, deferred taxation and pensions.

As for tax, hundreds, probably thousands, of the most intelligent people in the country waste their time trying to interpret tax rules. May I ask how many civil servants are employed full-time on trying to find ways to simplify the rules? D R Myddelton, Cranfield School of Management, Cranfield Institute of Technology, Bedford MK43 0AL

Economists cannot price environment

From Dr Jörg Schimmelpfennig.

Sir, Your leader writer's recommendation that the environment should have a price tag on it in the same way that other goods have, and that environmental policy should be based on such a price, is highly questionable ("Valuing the environment", August 19).

At the same time it sets the very same trap that Prof Lawrence Summers, the World Bank's chief economist, walked into with his infamous leaked World Bank memo last year (see "Save planet earth from economists", February 10 1992). Prices do nothing but reflect both people's (marginal) willingness to pay and their ability to pay.

However, as ability to pay obviously depends on income, willingness to pay depends on the prevailing income distribution.

To place environmental policy on such a footing provides a perfect justification for, say, South America to cut down its rainforests and Europe to export its waste and, thus, pollution, to Africa. It is perfectly efficient, isn't it?

If that is what economics is actually about, then economists had better renounce their claim to being responsible policy advisers.

I doubt whether you are really serious about these implications. Dr Jörg Schimmelpfennig, Department of Economics, University of Osnabrück, 49069 Osnabrück, Germany

Local authority contracts threatened by transfer rule

From Sir Brian Hill.

Sir, One interpretation of the recent employment appeal tribunal decision in Wren versus Eastbourne Borough Council could be that the contracting out of local authority services will be caught by the Transfer of Undertakings (Protection of Employment) regulations.

If the local authority work is judged to be a transfer of an undertaking under the regulations, council employees who had previously carried out the work are automatically transferred to the contractor on their existing terms and conditions of service.

Such an interpretation would have profound implications for contractors in areas such as building maintenance, and in, in my confederation's view, absolutely wrong. The tribunal's decision in the Eastbourne case simply emphasises the need to take into account the various European cases on the Acquired Rights Directive, from which the TUPE regulations are derived. Whether a transaction constitutes a transfer must be determined in accordance with the circumstances of each case.

Both of these principles are already part of the legal framework of the TUPE regulations.

Even if, the industrial tribunal currently reviewing the Eastbourne case finds that there was a transfer, such a decision is unlikely to mean that contracts for building maintenance work are any more likely to be caught by the regulations. This is because there are two important points of distinction between this case and the circumstances that apply to most building maintenance contracts: the contractor in the Eastbourne case employed over half the council's staff and took over its premises and vehicles. A transfer of employees and a transfer of assets are two of the most important factors pointing towards a transfer within the meaning of both the TUPE regulations and the Acquired Rights Directive. So it would not be surprising if the industrial tribunal concluded that a transfer had occurred.

In any event, this case does not remove the serious concerns felt within the construction industry about the effect of the TUPE regulations on the government's compulsory competitive tendering policy. As things stand, far from protecting employment the TUPE regulations are having the effect of inhibiting contractors from taking on public sector work. This, in turn, is resulting in higher jobless figures in the construction industry.

What is needed is the amendment of the European Acquired Rights Directive to make it clear that these regulations do not apply either to the contracting out of work by councils or to the taking over of contracts from insolvent companies.

My confederation strongly welcomes government support for such an amendment and wishes to see early action by the European Commission to achieve this objective. Sir Brian Hill, president, Building Employers Confederation, 22 New Cavendish Street, London W1M 5AD

UK should set example on equality

From Mr Onésimo Alvarez-Moro.

Sir, I wonder how many women the FT has on its editorial team? Not many, judging by the leader "Equal pay for women" (August 25). In considering the Equal Opportunities Commission's move to take the government to the European authorities, the FT is caught with its equality pants down.

It is absurd to suggest that women should be satisfied with their lot just because they have found it easier than men to get jobs. They have had to accept more precarious, part-time and less remunerative jobs (even for the same work done). Should they be grateful for the favour?

It does not lessen the force that we have narrowed the wage differentials to 80 per cent. We are still a long way from equality, regardless of what other countries are doing. It is true that other countries need to do much more, but let us teach by example.

As for Mr David Hunt, the new employment secretary, he need not fear. European court actions unfortunately take a long time. All Mr Hunt need do is eliminate the inequalities in order to stop any action in its tracks. The ball is in his court.

While we continue to consider women as a minority - over 50 per cent of the population in the UK - their unjustifiable treatment can be expected to persist. Onésimo Alvarez-Moro, O'Donnell 6, A-9-1, 28005 Madrid, Spain

The Rays of Life

Life itself springs forth from the sun. Sinar Mas, as one of the leading business groups in Indonesia, appreciates the gifts of nature and is committed to responsible development and the preservation of the environment in order to improve the quality of life for the benefit of mankind.

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The Group's agro-business activities help provide the most fundamental of all human needs - the need for food.

The Sinar Mas Group has roots in the vegetable oil business, having begun operations in this area more than 40 years ago.

Today, the Sinar Mas Group has modern refineries producing edible oils and fats required by domestic consumers and food industries. The Group also owns and develops over 160,000 hectares of plantations devoted to oil palm, tea, coconut, cocoa and bananas.

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As one of the leading exporters of pulp and quality paper to over 40 countries, and with its dominant share of the printing and writing paper market in Indonesia, Sinar Mas helps make learning possible.

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QUALITY OF LIFE

Sinar Mas works to enhance the quality of life with its wide range of financial services. Sinar Mas operates one of the most profitable local private banks in Indonesia, Bank Internasional Indonesia (BII), which actively supports programs such as the World Wildlife Fund's endeavor to save the Javanese Rhinoceros. Through its consumer marketing program, BII contributes to this project for every new credit card issued.

Sinar Mas has been selected to participate in the government sponsored program "Care '92", designed to educate the public on environmental issues, including pollution control and recycling. The Group's activities in this program include providing loans to small businesses for waste management projects, and the purchase of materials for recycling purposes.

With the source of its business and inspiration found in nature, the Sinar Mas Group is committed to responsible development through its environmentally sound policies and activities.

Just as the rays of the sun give life to nature, so Sinar Mas shares the benefits of its success.



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FINANCIAL TIMES

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Friday August 27 1993

Bundesbank stays tough

YESTERDAY'S interest rate cut that did not happen was as revealing as the dog that did not bark. The Bundesbank is trying to tell the world something. Others should listen carefully and respond sensibly.

It sometimes seems a pity that analysis of financial markets is dominated by the Anglo-Saxons. They are right when recognising the limits on the ability of governments to override markets. But it seems almost impossible for non-German analysts or even non-German politicians to understand what the Bundesbank is about.

Surely, they have been saying the Bundesbank would not persist with its tired monetarism, especially when monetary growth is a mere one per cent above its target range. Would it really impose a savage recession in order to push inflation from 4 to below 2 per cent, when higher administrative prices explain much of the inflation? Would the Germans tolerate such severity when they are struggling with unification? And what about Mr Kohl, slayer of Bundesbank inhibitions on German monetary union, would he allow the ERM to be put to the sword?

The answer to all these questions, we now know, is yes. The Bundesbank does believe in monetary targeting. Enough of the Germans who matter will not merely put up with its policy, but support it. And as for Mr Kohl, he neither can nor will do anything to halt it. Interest rates are a decision for the Bundesbank, said Mr Kohl yesterday during his summit meeting with the French prime minister, Edouard Balladur. This did not prevent the German chancellor from reiterating his desire to see Europe's economic and monetary union implemented on schedule, with the familiar proviso that participants should first meet the Maastricht Treaty criteria. Since this is precisely what the Bundesbank has made difficult to achieve, Mr Kohl might be accused of wanting to have his cake and eat it.

D-Mark appreciation

Mr Hans Tietmeyer, the Bundesbank's president designate, is another open to the same accusation. He wants to be free of the costs but still enjoy the benefits of the ERM, by arguing that a substantial appreciation of the

D-Mark would be undesirable. Since yesterday's decision not to cut the discount rate also rules out further reductions in market rates, which are close to their floor, he is telling other European countries not to lower their rates of interest more than modestly. Presumably he is feeling the pressure from worried German exporters.

In other ways, Mr Tietmeyer is a liberated man. He is freed from worry about his position, while the institution he is about to head is freed from day-to-day worries about the ERM. Even though the trend in German short term interest rates is downwards, that decline is now likely to be slow and the disinflationary pressure persistent.

Lower rates

One reason for this is the Bundesbank's determination to restore the D-Mark to the ranks of the world's low inflation currencies. In addition, it needs to sterilise the exchange market intervention that accompanied the ERM crisis. Moreover, to have failed to lower rates in July, when that might have saved the ERM, only to do so now would pour petrol on the flames of resentment.

Whether the Bundesbank is right to remain so hawkish, though an intellectually important question, is beside the point in practical terms. What is not beside the point is whether other European countries, notably France, are right to go on shadowing the D-Mark when the exchange rate link is broken. What is the point of having flexibility if the authorities will not exploit it?

France is worried about the effects on European monetary co-operation of uncoupling its interest rates from those in Germany. It is worried too about its own disinflationary credibility. Both concerns are overdue. It was not French, but German policy that undermined the ERM. It is not French, but German insouciance that threatens the achievement of EMU. It is not the French, but the German economy that suffers from stubborn inflationary pressures. France and the other European countries afflicted by unnecessary recessions should exploit their freedom of manoeuvre. If they do not do so now, they will be forced to do so later.

Big trouble at Volkswagen

AS GERMANS yesterday witnessed the astonishing sight of police officers swooping upon the premises of Volkswagen and the homes of VW executives, they must be reflecting that nothing the German car-maker has done this year has been in character.

The decision to bring in as chairman the hard-driving Austrian, Mr Ferdinand Piëch, with a remit to jolt VW from its losses and lethargy; the recruitment from General Motors of the flamboyant Basque, Mr José Ignacio López de Arriortua, as VW's production director; and finally, the mix of scorn, bluster and diplomacy with which VW responded to charges that Mr López's value to his new employer had been augmented by an unspecified quantity of information and material stolen from GM. It is as if a portly middle-aged man, after a lifetime of grey suits and regular habits, had taken to designer sports-wear and dark glasses.

Such changes in regime are always dangerous; indeed they sometimes lead to heart attacks. That does not mean they can be avoided; it means they must be properly planned and carefully supervised.

The case for ambitious change at VW was and is beyond argument. Its costs are too high and its speed of reaction too slow. When those weaknesses were tested by a recession in the company's domestic market, the result was a collapse in profits. Mr Piëch seemed like the man to meet the challenge. He has vision and a track record in managing change.

Serious mistakes

It is time, however, for him to acknowledge that he has made serious mistakes. Whatever the basis of the allegations against Mr López, he was unwise to place such heavy reliance upon the talents of a single individual to effect a cultural transformation in the way VW makes cars and deals with suppliers. Mr López may be a star, or a "change agent" in the parlance of school jargon, but change on this scale requires consent, which cannot be produced only by force. It also goes without saying that in demanding painful change, the proponents have to be unimpeachable in terms of their own integrity. If not, they will be

Deep gloom

Mr Rexrodt himself cannot survey the affair with anything but the deepest gloom. His mediation has had no effect and should not have been attempted in the first place. His motive, to prevent further damage to the image of German industry, and especially to VW, which is in part a state-owned company, is understandable, but it is not the job of government ministers to intervene when a serious criminal investigation is in progress. The modernisation of German industry, which must include increased transparency in the way that companies are governed, requires that ministers play a more restrained role.

Probably the most encouraging aspect of yesterday's events is that they show the state prosecution system, initially sluggish in its response to GM's allegations, to be somewhat zealous in its determination to get to the bottom of the matter. It is now in the interests of VW, German industry and Germany itself that this process be completed as speedily and effectively as possible.

It cannot yet be predicted what that means for Mr López or for Mr Piëch: the VW board will have to judge where the best interests of the shareholders lie. For the company's suppliers, whose excessively high costs were to be the target of the Piëch-López onslaught, it is a time to marvel at the chaos and to remember that when this particular battle is over, someone from Wolfsburg will back, with a demand that they cut their prices, or else.

As the Bosnian parliament meets in Sarajevo's battle-scarred Holiday Inn hotel today to debate the latest peace plan drawn up in Geneva, it does so to the sound of an international ultimatum.

If western negotiators are to be believed, today's meeting represents the last chance for the Bosnian government to agree a settlement - either it must accept the plan to divide Bosnia into three ethnic mini-states, before returning to the negotiating table in Geneva on Monday or, inevitably, it must face further bloodshed.

Such an ultimatum is unlikely to have much effect, however. Although the Serbs and Croats seem likely to accept the deal when their own parliaments meet today, the Bosnia government seems set to demand revisions for as long as it believes it can force a better deal either by stepping up the threat of western military intervention or by continuing the onslaught in central Bosnia.

An attempt by the country's weak, multi-ethnic government to stall would be understandable. Both alternatives on offer - agreement or further fighting - are undesirable. If the Moslem-dominated leadership says "yes" to the plan, they will be accepting a "solution" that not only legitimises the dismemberment of Bosnia and with it their military defeat, but which also seems unworkable.

The new map of Bosnia would give the Serbs a geographically contiguous republic covering 54 per cent of Bosnia, and borders with Serbia and Croatia; the Croats would have 17 per cent of the territory, divided into two parts, one of which touches Croatia; the Moslems, who formed 43 per cent of the population before the outbreak of war, would be scattered between four disjointed chunks of land, wedged between two hostile states. "Bosnia" would be little more than a name on a map.

Vital questions would remain: where would ethnically mixed Bosnians live; who would govern the capital Sarajevo and the southern town of Mostar after the proposed two years of United Nations and European Community administration; how could the Moslems be guaranteed access to economic supply lines via the Adriatic Sea and River Sava in the north?

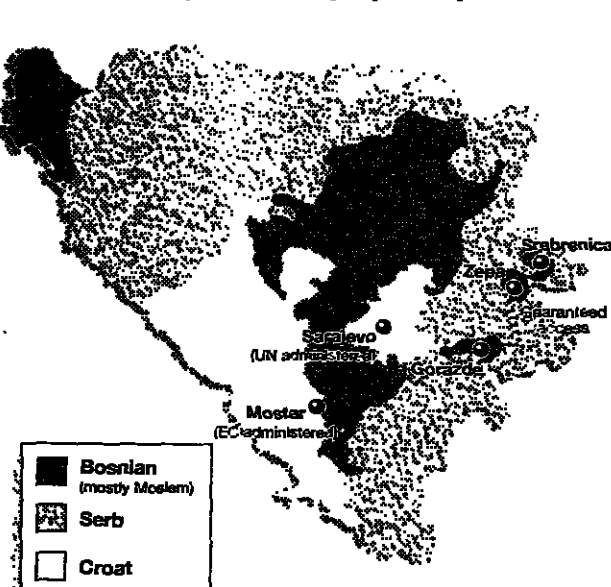
A senior American official in Washington commented: "That anyone could even think this map would be workable shows how desperate the situation is. This is really the end of the Moslems."

And yet, as the international mediators, Lord Owen for the EC, and Thorvald Stoltenberg for the UN, have repeatedly stressed, if the Moslems reject the plan today, they

Deadly delays as winter approaches

Is this the last chance for Bosnia's warring factions to reach an agreement, ask Gillian Tett and Laura Silber

Bosnia-Herzegovina: the proposed partition



A Bosnian woman at the graves of two of her grandchildren in Sarajevo. The children were killed by Serb artillery

face intensified aggression.

Mr Radovan Karadzic, the Bosnian Serb leader, has warned that a rejection by the Moslems would trigger an all-out assault by the Serb armed forces, who now control 70 per cent of Bosnia in an arc of territory in the north and east - almost all their military gains.

The Bosnian Croats, smarting from a series of recent Moslem victories in central Bosnia, seem even more ready to continue the fight. Some Moslem commanders believe that they could sustain further Croat assaults, and want to expand the land they have wrested back in the past four months.

But if the two options facing the Moslems seem to provide enough motivation for them to stall, either potential outcome of today's meeting threatens fresh diplomatic embarrassment for the west. The US and its European allies are still far from ready to police a partition. They remain even more divided about what course to pursue if the Moslems reject the agreement.

Earlier this week, Lord Owen admitted that without Nato backing, and a peacekeeping force larger

than any seen in the United Nations history, the agreement stood little chance of being signed, let alone implemented. How many peacekeeping troops would be needed is unclear. Mr Stoltenberg has suggested 40,000, in addition to the 10,000 on the ground in Bosnia. Most military experts believe this is an optimistic assessment.

However, given the UN's current financial crisis, and indecision at Nato's highest levels, finding even 40,000 troops would require considerable diplomatic effort. UN secretary-general, Mr Boutros Boutros Ghali, today indicated that it was unlikely that the UN could provide such a force. The British and French governments insist that the political will in Europe to deploy peacekeeping troops is still there. But, symptomatic of heavy foot-dragging, they say that without a settlement, they cannot give assurances about how many troops might be deployed, or when.

In practice, though, the main stumbling block to deployment is a lack of firm commitment from the US. America's unwillingness to deploy ground troops - while push-

ing for air strikes that might endanger the European ground troops already deployed - has rankled European leaders and fuelled transatlantic tensions.

Most European allies insist that the bulk of a peacekeeping force must come, at least initially, from the US. But though US administration officials say their earlier commitment to assist in implementing a peace agreement stands, they have avoided any specific discussion of the size or type of involvement.

But if a peace agreement poses a policing quandary for the west, the possibility that the Moslems will reject the plan poses almost insuperable uncertainties. After a year of stop-start negotiations, many western diplomats view the prospect of more peace talks in Geneva with dismay.

One British foreign official said this week: "We cannot start the negotiations from scratch again. If Lord Owen asked for more negotiations then we would support him, but we can't have the negotiations all over again."

One factor influencing diplomats may be the suspicion that the two

mediators are increasingly acting out on a limb - a view that grew this week after reports that they had not consulted European governments before suggesting that Mostar should be run by the EC.

But if the latest peace plan crumbles, the alternatives for the western allies - that they should either withdraw from Bosnia completely or intervene with a large-scale military force to make the Serbs relinquish land - remain, European diplomats say, almost unthinkable.

The US has, in the past, embraced the idea of tougher action against the Serbs. However, calls for air strikes earlier this year were greeted with deep reluctance in Europe. So far, there is no sign that the British and French governments have changed their opposition.

A few lone voices can still be heard in Washington, demanding a lifting of the arms embargo against the Bosnians. But in spite of the deep moral distaste felt throughout Europe at the apparent abandonment of the Bosnian Moslems, the European allies have shown no sign of accepting either a lifting of the embargo, or a full-scale military intervention.

And though German officials - and the press - continue to grumble with frustration at British reservations about the conflict more deeply, there is no sign that they are prepared to do more than seek fresh humanitarian initiatives, and to bring their diplomatic influence to bear on a recalcitrant Croatia. Some American officials have also turned their attention back to Croatia, suggesting that if the Croats continue their blockade of Mostar they could face economic sanctions.

In the UK, the government has mainly confined itself to trumpeting the extent of its aid commitment to Bosnia. Although it has set up a high-level military command to control its operations in the region, military officials admit that its main task so far has been drawing up plans for emergency withdrawal of troops if the three warring factions turn their guns on the allies.

But as western dithering continues, winter is approaching. With aid agencies warning that the suffering this winter could be worse than anything so far in the 17-month conflict, the fear remains that if President Alija Izetbegovic, the Moslem leader, stalls, and fighting grows more ruthless, by next spring there may not be a Holiday Inn left standing in Sarajevo - or even a Bosnian leadership left to meet in it.

Additional reporting by George Graham in Washington and John Ridding in Paris

US should go softly, softly on China



PERSONAL VIEW

President Bill Clinton has made a tough choice in imposing trade sanctions against China for apparent violations of international arms controls. Sanctions may have been an effective weapon

against China in the past, but the emerging global realignments make their efficacy more questionable and the risks higher.

The US move - especially if followed by further sanctions directed against China's repressive internal regime - could drive the Chinese, and ultimately the members of the Commonwealth of Independent States, away from the west.

Until the breakup of the Soviet Union, China was regarded by the west as an important counterweight to Soviet power; it is now thought to have little strategic importance. But the west should recognise that China is almost guaranteed to become an economic superpower and that it could easily grow to dominate and influence the

economies of the CIS countries. The CIS countries are currently determining whether to seek long-term strategies of economic integration with the west or whether to turn inward. While the US is pouring billions of dollars into those countries in the hope of persuading them to integrate with the west and adopt democratic institutions, it is virtually ignoring the profound implications of the emerging Sino-CIS rapprochement.

The risk of the CIS turning away from the west is great despite its short-term dependence on aid.

When President Boris Yeltsin visited China late last year he signed 24 agreements that he said gave the Chinese a headstart over the west in developing links with Russia. With \$600 in bilateral trade, China is the only country that of expanding trade with Russia. Official border trade has exploded from less than \$100m in 1987 to \$2bn in 1992. The actual trade volume is substantially higher, as indicated by the more than 3,000 arrests along the frontier for smuggling offences last year.

There is an undeniable degree of

economic complementarity between China and the CIS, with China's consumer goods being traded for CIS raw materials and heavy industrial technology. What is more alarming is that many of the central Asian republics are adopting the "Chinese model" in which autocratic rule coexists with economic liberalisation.

It is the success of this autocratic

If the CIS develops along the same lines as China both could become isolated from the west

regime in countries like China, Singapore, Taiwan and South Korea that makes extracting internal political concessions so difficult, even though the cost could be losing most favoured nation status.

Many Asian business leaders believe that economic growth has priority over political freedom and that without the strong hand of gov-

ernment such growth may be doomed. They point to Taiwan and South Korea as examples of where patience with the authoritarian ways of government has led not only to a stronger economy but ultimately to increasing political freedom. And they cite Russia as an example of where pushing political freedom too quickly can make it impossible to achieve economic growth.

This is a point not lost with the governing elites in Moscow. Against this backdrop, any efforts by Mr Clinton to force China to make internal reforms are likely to have at best a cosmetic impact on freedom. For example, the Chinese may agree that no prison labour is to be used on products exported to the US. But that does not stop them from diverting prison labour for domestic uses and/or exports to other nations.

In the meantime, China does not stand still. Where possible it is diversifying its export base away from the west. Despite a rapid expansion of total trade, China is no more dependent on the US and European Community than it was

in 1989. Apart from the CIS it has dramatically expanded trade with former foe Japan and opened ties with another former foe, South Korea.

If, through protracted economic failure, the CIS develops along the same lines as China, and China continues to diversify its export base, then both could become gradually isolated from the west. At that point the US would no longer be so cavalier about its position towards China.

In order to hedge against this risk, US foreign policy must now draw China's economy further towards the west. If it is successful, then even if the CIS does go the way of China, it is still likely to become integrated with the west. That would help preserve peace and freedom.

William A Mundell

The author is president of the WEFA Group, an international economic consulting firm.

OBSERVER



'I notice the fathers weren't even around to be absent'

the latest volume was the last edition of a publication whose cover price has risen almost as fast as interest in its contents has dropped. When it comes to value for money, the Treasury has never been able to match the Bank of England quarterly bulletin.

For £7.50 the Treasury offers 66 pages, whereas the Bank provides 120 pages for the same price. A bigger problem, though, was content. Treasury economists dreaded being told to write for the publication, and their turgid style soon produced such disappointing circulation figures that even HMSO, the publisher, became concerned. When circulation dropped below

500, compared with the quarterly bulletin's 5,500 copies, the Treasury had little choice but to admit yet another mistake and scrap the venture.

Share beat

Prize for the most improbable reason for share price movements this week goes to Smith New Court. It reported that shares on Thailand's notoriously volatile Stock Exchange jumped on Wednesday following news that Michael Jackson was unable to perform a scheduled concert. SNC's explanation was that disappointed fans flocked back to trading rooms "to drown their despair in a round of active punting".

Pool tax

As any white South African will tell you, having your own swimming pool is more trouble than it's worth. Pool-owners spend hours fiddling with chemical testing kits, "backwashing" the filter system, and dumping in alternate amounts of chlorine and acid.

Now, as though life were not tough enough already, an official of the Cosatu union, the ANC's closest ally, has said a future government would tax swimming pools. One caller to a Johannesburg radio station yesterday said it was the last straw; he had decided to emigrate.

Given that a senior ANC official recently promised to confiscate half of every South African's assets as a sort of guilt tax for apartheid, it is probably not worth worrying about a pool tax. It will be far easier to fill in the wretched hole than persuade the exchange control authorities to let you send half your capital abroad.

Well wisher

Queens Moat Houses, the struggling hotels group, has just provided a splendid modern example of the ancient Roman principle of *memoria mori*. At yesterday's annual meeting of Queens Moat, in the resplendent surroundings of the New Courtyard Rooms, shareholders were distracted by the sight of a balloon, presumably left over from the debauches of the night before, bobbing against the ornamental ceiling.

As the lately appointed managing director Andrew Coppel went through his address, the balloon descended gently to hover behind his head. The message printed on it? "Enjoy retirement."

Soft option

How many computer programmers does it take to change a lightbulb? It can't be done. It's a hardware problem.

Decision could delay French cuts, say economists Bundesbank leaves key interest rates unaltered

By Quentin Peel in Bonn, John Ridding in Paris and James Blitz in London

THE German Bundesbank yesterday stood firmly by its monetary policy, refusing to cut its key interest rates in spite of expectations by the financial markets.

In a renewed demonstration of its determination to take a long-term view of inflation prospects and the growth of money supply in the German economy, the central bank council declined to react to the latest slight easing in the inflation rate. It left its discount rate at 6.75 per cent, and the Lombard rate at 7.75 per cent.

Economists in Paris said the decision could delay reductions in French interest rates. But they said France would still pursue its policy of step by step cuts in borrowing costs.

"There might be a tactical wait before the next move" said Mr Christopher Potts, economist at

Banque Indosuez in Paris. "But French rates will continue to head downwards and the momentum of falling money market rates should be maintained."

Speculation about a cut in German rates centred on a statement by Mr Hans Tietmeyer, the vice-president of the Bundesbank, that further appreciation of the D-Mark was "undesirable."

The Bundesbank council meeting, and on a reduction in the inflation rates for three of the largest federal states.

However, the latest money supply figure, for the M3 broad measure of money supply, showed a growth rate of 7.5 per cent in July, well above the 6.5 per cent upper limit of the bank's target range.

The decision not to move on interest rates came as a disappointment to dealers in financial markets and to the German government, which is looking for a steady reduction to help revive the German economy.

The French franc and other

European currencies came under pressure after the Bundesbank meeting. The franc closed at FF3.502 to the D-Mark, nearly 3 centimes down on the day. The Belgian franc fell particularly sharply, undermined by a declaration from a group of Flemish economists earlier this week that the currency should break its link with the D-Mark.

The Bundesbank council meeting, when its refusal to cut its discount rate precipitated currency turmoil within the exchange rate mechanism of the European Monetary System.

Neither Mr Helmut Kohl, the German chancellor, nor Mr Edouard Balladur, the French prime minister, was prepared to criticise the Bundesbank after their talks in Bonn yesterday, which they sought to patch up differences over the EMS debacle.

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See Lex

Babangida steps down but army still rules in Nigeria

By Paul Adams in Abuja and Leslie Crawford in Lagos

GENERAL Ibrahim Babangida yesterday stepped down as Nigeria's military ruler and installed a non-elected administration of civilians and soldiers, in which the military is expected to retain an upper hand.

It remains unclear, however, what role, if any, will be played by the man who seized power in 1985 and has since postponed the handover to civilian government on three occasions.

The composition of the administration was also uncertain, although civilians are expected to outnumber the soldiers.

In a prepared speech due to be broadcast last night, Gen Babangida said: "I believe the time has come for me, my service chiefs, deputy chief of defence staff and inspector-general of police to give way to a new set of leadership to propel our march towards lasting civilian democratic governance at all levels of our country."

He urged Nigerians to give the interim government a chance to finish the transition to civilian rule. The new administration's length of tenure has not been announced.

Chief Ernest Shonekan, head of the outgoing administration which served under Gen Babangida, was named as Nigeria's head of government.

Gen Sani Abacha will keep his post of defence minister in addition to the new post of vice-president. Gen Abacha played a pivotal role in pressuring Gen Babangida to quit office.

Several members of the outgoing transitional council, appointed by Gen Babangida eight months ago to oversee the change to civilian rule, are expected to stay on in new jobs.

Gen Babangida leaves a bankrupt legacy. During his eight-year rule, Nigerians saw their country drop out of the club of middle-income nations to join the impoverished. Per capita income fell from \$1,000 in 1980 to under \$300. The naira, once worth more than the dollar, is now worth only a few cents. Nigeria owes around \$34bn to foreign creditors, including arrears.

THE LEX COLUMN The Bundesbank sticks

It has taken financial markets a long time to understand that the collapse of the ERM also gave Germany freedom over monetary policy. Yesterday's Bundesbank decision to leave official interest rates unchanged means that, unlike its partners, it is using that freedom. France would still like lower German rates so that it can follow suit without jeopardising the franc, but Germany is now concentrating on purely domestic considerations. The rate of money supply growth, in particular, does not currently warrant lower rates.

If that was true yesterday, it will almost certainly be true in two weeks' time. So those who think the Bundesbank was simply deferring any decision until its next meeting could end up disappointed. Indeed the bank's readiness yesterday to deny itself any additional room to manipulate money market rates lower suggests it is in no hurry at all. It may now be several weeks before a further cut can be expected.

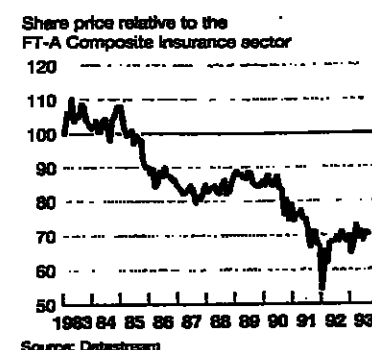
That puts countries like France, Denmark and Belgium in a spot. The best practical solution might be concerted interest cuts of their own which would limit the exchange rate uncertainty. Given the pressures, they will have to find some way of lowering rates, which may explain why bond and equity markets remain so relaxed. The Bundesbank's behaviour, though, makes the recent strength of Frankfurt equities look distinctly odd.

Guardian Royal

All credit to Guardian Royal Exchange for grasping the nettle of new European accounting rules by including investment gains in profit. The old format, under which only investment income flows through the profit and loss, makes an arbitrary distinction between yield and capital gain. If the accounting change focuses attention on how insurance companies invest shareholders' funds, so much the better. Yesterday's figures demonstrate that investment performance often matters more than underwriting. GRE's net assets have risen by more than half over the last year despite net underwriting losses. There is room to doubt the company's claim that such returns are the result of deliberate strategy. The £40m gain from Irish gilts, for example, looks fortunate. Whether such returns justify the degree of investment risk is an open question. Until insurers improve the quality of disclosure on their distribu-

FT-SE Index: 3079.2 (0.0)

Guardian Royal Exchange



tion of investments it will remain so. One might also wonder whether large investment gains are compatible with underwriting profits other than in the short term. Having restored insurance profits by shedding business, GRE would doubtless relish the opportunity to take the initiative. With a solvency ratio of 55 per cent, the best in the sector, it can afford to do so. Yet GRE's record of picking the right route for expansion is less than comforting. That amounts to an argument for caution even if that means returning surplus capital to shareholders, however enticing the investment returns might seem.

Rentokil

So much for worries about Rentokil's ability to keep earnings growing by 20 per cent a year. Thanks to some impressive work on margins in the first half, it remains comfortably within that target, even after stripping out exchange rate effects. That should keep the faithful satisfied for a while. Its growth ambitions are growing harder to satisfy just the same.

UK margins approaching 30 per cent simply cannot be pushed much higher. Rentokil thus has to rely on volume growth. Its recent purchase of Securigard could help. But it is still likely to need a steady diet of further acquisitions. Although Securigard has eaten up the £74m net cash on its books at the half year, Rentokil could easily accumulate a further £100m by the end of next year.

Yet with net assets low in proportion to its business, Rentokil cannot afford to write off much goodwill. Any large acquisitions might therefore

have to be accompanied by a share issue, for much the same reason as MB-Cardon launched a rights issue to help pay for its purchase of Pillar from FTZ. The difference is that, unlike Cardon, Rentokil has a large single shareholder: Denmark's Sophus Berendsen owns nearly 56 per cent. Rentokil must hope that, if the need does arise, Berendsen will put its money on the table. Its failure to do so would be a clear signal that others should sell.

Volkswagen

Volkswagen's half year figures suggest that profits are now haemorrhaging more slowly, but the improvement is not fast enough to meet the company's target of breaking even by the year end. VW has now admitted as much, though given that the aim always looked optimistic, that is scarcely a surprise. More worrying is the likely weakness of any rebound in the market next year, reinforcing the need for the long-term cost reduction programme started by Mr Piech and Mr L  pez.

Their troubles with GM are doubtless absorbing a great deal of management time and may yet cost one, or even both, their jobs. Shareholders can hardly be amused by full-scale police raids on the company. Senior departures - particularly of Mr Piech - would badly hinder the reform effort. Restructuring the high-cost Wolfsburg plant is a complex and difficult task, which will take time and a clear sense of purpose. Yet once the strategy has been laid out the task can be completed by others. Besides, around two-thirds of costs are attributable to suppliers: it is there that the greatest savings can be made easily. Yet VW will still have to turn its traditional trick of producing cars which can command a premium in the market if manufacturing at Wolfsburg is to have a long-term future.

Reuters

Reuters' successful share buy-back is less astonishing when one considers the tax advantage to UK pension funds whose receipts are gross of income tax. Since the accompanying tax credit effectively gives them £17.20 a share, it was worth selling to the company at £14 even though the market price was around £15. The question is whether the lucky winners will use the proceeds to replenish their holdings of Reuters or spread them liberally round the rest of the market.

Improved orders lift hopes of sustained UK recovery

By Peter Norman, Economics Editor

HOPES that Britain's economic recovery may prove to be sustained were boosted last night by news that UK manufacturers' order books are at their best levels for 3½ years.

The Confederation of British Industry reported that overall demand improved, and the number of companies expecting output to increase over the next four months rose in August compared with June and July.

Although the employers' body expressed some concern about sluggish investment growth, it raised its forecast for growth of UK gross domestic product next year to 3 per cent from 2.5 per cent previously. The CBI said it expected economic growth this year would be 1.7 per cent compared with 1.6 per cent predicted in May.

Mr Andrew Sentance, the CBI's director of economic affairs, said

"the outlook for the economy over the remainder of this year and next is for steady growth accompanied by low inflation".

The Treasury said that the latest economic indicators provided "clear evidence" that recovery "is well under way".

It said growth in 1992 is likely to be "a little stronger" than the 1.25 per cent forecast in the March Budget.

CBI revises forecast ...Page 8

Meanwhile revised official figures from the Central Statistical Office indicated that the recession of 1991 and 1992 had been slightly less deep than previously thought.

The CBI survey of 1,520 manufacturers employing nearly 2m people found a majority of industrialists were still complaining that orders were below normal. But order books were at their best level since February 1990,

before the recession.

The survey, carried out between July 27 and August 18, found that 36 per cent of companies said their order books were below normal compared with 17 per cent reporting above normal orders. The difference between the two figures, which indicates the trend, was a negative balance of 18 per cent compared with minus 28 in July and minus 52 in August last year.

Export order books this month were little changed from July and weaker than in May and June, reflecting the weakness of continental European markets. Big companies were especially gloomy.

However, the poll disclosed a positive balance of companies expecting to increase output in the months ahead for the eighth consecutive month and a slight decline in the percentage of companies complaining about excess stocks.

Carmakers' finances deteriorate sharply

Continued from Page 1

had lost DM1.5bn (\$940m) in the first six months of 1993, a DM2bn reversal from the profit of DM45m in the first half of last year.

The scale of VW's losses was reduced considerably in the second quarter, however, and the company, which is undergoing drastic restructuring, said it was working hard to achieve the "turning point" in profitability in the second half.

Renault declined to comment

on the state of negotiations to extend its alliance with Volvo into a full merger.

Sources in the French government, which is keen for the merger to be completed to clear the way for Renault's privatisation, believe that a final agreement could be completed within weeks, however.

France holds an 80 per cent stake in Renault, while Volvo holds a 20 per cent stake in the Renault parent company, which includes the car operations, and a 45 per cent stake in Renault V  hic-

ules Industriels, the truck and bus subsidiary.

Renault holds stakes of close to 10 per cent in the Volvo parent company, 25 per cent in Volvo Car and 45 per cent in Volvo Truck.

Swedish financial analysts, who had predicted losses of up to SKr550m (\$88m) at Volvo for the first half of the year, said that the group's better than expected result could strengthen its hand in the merger negotiations with Renault, which are expected to be concluded next month.

Kohl talks

Continued from Page 1

is likely to cause consternation in Brussels and Washington, as well as in the German foreign and economics ministries.

Mr Balladur said he would submit two papers to Mr Kohl next week: the first on proposals for reform of the Blair House agreement, and the second on a new EC trade instrument to give greater protection to EC manufacturers. Germany and France would seek to agree a common position on both issues, he said.

Europe today

Southern Scandinavia will have sunny intervals, but it will be cloudy in the north with outbreaks of rain over Finland. High pressure will dominate north-western Europe. As a result, the Low Countries, Germany and northern France will be dry with a mixture of cloud and sunshine. A frontal zone over central Europe separating warm tropical air in the south from cooler air in the north will cause thunder showers in southern France and the Alps. Northern and central Italy may also have showers. The southern Balkan states will be sunny and warm. Greece will have plenty of sunshine and temperatures will be above 35C in most places.

Five-day forecast

Heavy thunderstorms will develop over the Balkans this weekend. A series of low pressure areas from the Atlantic will affect north-western Europe with outbreaks of rain which will be particularly heavy on Sunday. Behind the low pressure areas, cooler air will move into central Europe bringing showers and falling temperatures next week. Spain and Portugal will be mainly sunny with temperatures over 30C in south-western areas. Greece will be slightly cooler.

TODAY'S TEMPERATURES

Maximum	Belfast	cloudy	18	Cardiff	cloudy	18	Frankfurt	cloudy	21	Malta	sun	37	Rio	fair	25
Abu Dhabi	31	cloudy	28	Chicago	cloudy	23	Geneva	sun	22	Manchester	sun	19	Riyadh	sun	42
Algiers	31	cloudy	28	Cologne	cloudy	18	Gibraltar	sun	28	Marilla	cloudy	32	Rome	shower	29
Americas	31	cloudy	28	Dakar	cloudy	31	Hamburg	cloudy	17	Melbourne	cloudy	21	S. Frisco	shower	24
Athens	31	cloudy	28	Dallas	cloudy	36	Helsinki	sun	13	Moscow	sun	31	Seoul	shower	27
B. Aires	31	cloudy	28	Delhi	cloudy	36	Hong Kong	sun	38	Munich	sun	25	Singapore	thund	28
Bangkok	31	cloudy	28	Dubai	cloudy	31	Honolulu	sun	43	Oslo	sun	31	Stockholm	shower	15
Buenos Aires	31	cloudy	28	Dubrovnik	cloudy	31	Isaribut	sun	29	Paris	sun	27	Taipei	sun	34
Cairo	31	cloudy	28	Edinburgh	cloudy	17	Karachi	cloudy	33	Perth	sun	24	Tokyo	sun	35
Cape Town	31	cloudy	28	Faro	sun	25	Kuala Lumpur	sun	29	San Jose	sun	31	Toronto	shower	21
Caracas	31	cloudy	28	London	cloudy	19	Lima	cloudy	19	New York	sun	25	Turkey	sun	37
Beijing	31	cloudy	28	Lyons	cloudy	20	Manila	sun	28	Nice	sun	27	Vancouver	cloudy	19
				Madrid	cloudy	24	Medan	sun	29	Nicosia	sun	32	Venice	shower	26
				Manila	sun	24	Perth	sun	24	Oslo	sun	31	Vienna	shower	22
				Majorca	sun	28	Rangoon	cloudy	27	Prague	cloudy	18	Warsaw	fair	18
							Reykjavik	rain	12	Shanghai	cloudy	27	Wellington	fair	8
										Winnipeg	fair	21			21

Forecasts by Meteor Consult of the Netherlands

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Dutch paper group swings to F116m loss in first half

By Ronald van de Krol
in Amsterdam

KNP BT, the Dutch paper and packaging group created out of a big domestic merger earlier this year, swung into a net loss of F116m (\$82m) in the first half of 1993 from a profit of F116m a year earlier.

The company said it would be taking an extraordinary charge of F130m to pay for projects aimed at boosting profits and integrating businesses previously owned by the three merger partners KNP, Buhrmann-Tetterode and VRG.

It blamed the downturn on a

decline in sales and on lower selling prices. Turmoil in European exchange rates was a contributing factor.

KNP BT warned in May that it had fallen into losses and that it would be making reorganisation provisions. Yesterday, the company - which is 17 per cent owned by the Canadian forestry group MacMillan Bloedel - repeated its forecast that it would be difficult to post a net profit before extraordinary items for the full year.

All four of the group's business sectors - paper, merchanting, graphic systems, packaging and paper production - posted lower operating results in the first half, with graphic

systems and paper production showing small operating losses. Group sales were down nearly 10 per cent to F15.9bn.

The graphic systems sector was hit by a decline in sales in Europe as well as by the devaluations of the Spanish peseta and the Italian lira.

In paper production, industry-wide overcapacity put KNP BT's margins under pressure, in spite of a decline in raw material prices.

Part of the F130m charge will be used towards the divestment of four graphic distribution companies in Europe and Asia, in line with an agreement made with the EC's merger authorities.

Swedish construction groups rise sharply

By Christopher Brown-Humes
in Stockholm

SKANSKA and NCC, the two leading Swedish construction and real estate groups, yesterday reported sharply improved first-half figures. However, they relied on gains from divestments and the absence of write-downs to compensate for the continued deterioration in market conditions.

The companies predicted they would make a profit before property write-downs for the full year, although Skanska took the gloss off its forecast of a SKr2.2bn (\$272m) profit by saying it was set to make further "substantial" write-downs again this year.

Both groups made big losses in 1992 because of huge property write-downs.

Skanska saw first-half pre-tax profits rise to SKr1.38bn from SKr813m, while NCC returned a SKr304m profit, against a SKr7m loss for the same 1992 period. Skanska recorded capital gains from divestments of SKr366m and NCC gains of SKr476m.

The continuing downturn in the Swedish construction market was largely responsible for cutting Skanska's first-half revenues to SKr14.0bn from SKr15.2bn and for its prediction of a 12 per cent fall in full-year revenues to SKr28.2bn.

However, the group's operating profit before financial items rose to SKr1.38bn from SKr1.30bn, and its performance benefited further from a reduction in financial costs to SKr128m from SKr488m.

Full-year financial expenses should be SKr1bn less than last year at around SKr700m. The group said real estate markets in Sweden, Europe and the US remained weak.

Reduced Swedish building activity also explained the drop in NCC's revenues to SKr8.6bn from SKr10.4bn. Profits in the group's main unit, NCC Bygg, fell to SKr286m from SKr378m. Excluding capital gains and losses from associated companies, the group made a SKr108m first-half loss, compared with a SKr218m profit.

RESULTS FROM EUROPEAN CARMAKERS REFLECT THE TURMOIL IN THE INDUSTRY

VW unlikely to break even this year

By David Waller in Frankfurt

VOLKSWAGEN is unlikely to meet its goal of break-even in the current year without the help of extraordinary income, Mr Ferdinand Piëch, the chairman of the group's managing board, has told a German newspaper.

In the interview in today's edition of the Frankfurter Allgemeine Zeitung, Mr Piëch added that there is a possibility that the group will omit a dividend on its ordinary shares in 1993. Last year's dividend was DM2 per share, cut from DM1 in 1991.

The Volkswagen senior management has for several

months confidently forecast the group would be back in the black by the year end.

The group lost DM1.6bn (\$940m) in the first six months of 1993, a DM2bn reversal from the profit of DM450m made in the first half of last year. Turnover for the half-year was DM38.4bn against DM43.7bn in the comparable period.

Volkswagen said the result represented a considerable reduction in losses in the second quarter. In the first quarter of the year the group lost DM1.26bn; losses for April to June were by comparison a modest DM360m.

The board said it was working hard to achieve the "turn-

ing point" in profitability in the second half.

The group made a small profit in July and Volkswagen said it would strive to achieve further monthly profits, but it stopped short of saying that the group would break even for the year as a whole.

A letter to shareholders praised Mr José Ignacio López de Arriortua, VW's purchasing chief who joined the German group from arch rival General Motors earlier this year, for his role in helping to reduce losses despite the disastrous economic environment.

Volkswagen said that worldwide production dropped 19 per cent to 1.5m vehicles in the six

month period, whilst deliveries to customers dropped 13 per cent to 1.6m units.

For the Volkswagen marque, deliveries to customers fell 11.1 per cent to 1.1m units, the luxury Audi marque dropped 27.3 per cent and SEAT by 22.7 per cent. The only marque to increase sales was the Czech-based Skoda division where unit sales rose by 23.1 per cent.

VW predicted that it would sell 3.2m vehicles for the year as a whole. Capital investments in the group for the six months fell by 38 per cent to DM2.68bn. The loss for the Volkswagen parent company in the first half was DM496m.

Dutch insurer ahead at halfway

By Ronald van de Krol

STRONG results in the US and the Netherlands helped lift net profit at Aegon, the second-largest Dutch insurance company, to F1497m (\$565m) in the first half of 1993, a 7.3 per cent rise on the same period of 1992.

Aegon did not give a geographic breakdown, but results in Europe outside the Netherlands

did not meet expectations, largely due to setbacks on the British non-life market. However, turnover in Europe showed a small rise in spite of the negative effect of recent currency movements and the disposal of shares in a joint venture in Greece.

Group turnover rose by 10.6 per cent to F18.8bn. In the US, sales and operating profit showed a strong rise. Dutch

results were also good, despite heightened competition.

Aegon said it planned to raise its 1993 interim dividend to F1.15 in cash from F1.10 last year. For the first time, shareholders will have the option of receiving an interim payment in shares. The dividend payments will be worth 2 to 5 per cent less than the cash dividend but are generally more attractive for tax reasons.

Premium rise and lower claims boost GRE

By Richard Lapper in London

RISES in premium rates and a fall in claims on UK motor insurance and other policies helped Guardian Royal Exchange, the composite insurer, post pre-tax profits of \$65m (\$96.2m) in the first half of 1993, providing further evidence of the recovery in the general insurance sector.

The figures compared with a loss of \$39m at the same stage last year. After investment gains, which GRE included for the first time, in line with prospective European reporting requirements, pre-tax profits were \$207m, an improvement of \$299m.

The interim dividend was increased to 2.65p (2.5p). Lex, Page 14

Schindler lifted by Also's first-time contribution

By Ian Rodger in Zurich

SCHINDLER Holding, the world's second largest elevator manufacturer, said its operating revenues in the first half were up 4.3 per cent to SF2.2bn (\$1.48bn) due mainly to the inclusion for the first time of its Also computing trading subsidiary.

The group said operating profit in the full year was likely to be similar to last year's SF154.9m, in spite of continuing unfavourable market conditions.

Net income would be significantly higher because of financial earnings. Revenues from elevators and escalators were down 1.1 per cent to SF19.9bn, while rolling stock sales were flat at

SF137m. Also contributed SF114m to revenues.

Leu Holding, a private banking unit of the CS Holding financial services group built around Credit Suisse, has reported more than doubled consolidated net income of SF192m in the first half.

Leu said all divisions contributed to the jump, with profits from trading soaring 89 per cent to SF189m. Commission income advanced 26 per cent to SF123m and net interest income rose 17 per cent to SF134m.

Expenses were up 7 per cent to SF182m, with the result that pre-tax profits advanced 60 per cent to SF170m. Leu said the number of borrowers in difficulty was still rising, so it raised its bad loan provisions by 20 per cent to SF136m.

Renault issues warning after profits plunge

By John Riddling in Paris

RENAULT, the state-controlled French car group, yesterday announced a fall of almost 90 per cent in first-half pre-tax profits and said that it saw no sign of an improvement in the depressed European vehicles industry.

The company said that pre-tax profits for the first six months of 1993 were FF7190m (\$123.93m) compared with FF544bn in the same period last year. Sales fell by about 8.4 per cent to FF67.1bn.

Car analysts said that Renault's results were slightly better than expected. "They represent a good performance in the context of the European market," said Mr Christopher Moore, car industry analyst at Morgan Stanley.

Renault said that its shareholdings in the Swedish car group Volvo had reduced its first half by about FF777m in the first half. But only FF39m of this negative contribution came in the second quarter and the first half figure as a whole was an improvement over the same period in 1992.

In the cars division, which represented about 83 per cent

of the group's commercial and industrial turnover, sales fell from FF78.7bn to FF72.1bn in the first half.

The figures were buoyed by the successful introduction of the Twingo small car, but the particularly steep decline in car sales in southern Europe, where Renault has a large presence, meant that the company's overall share of the European car market slipped from 10.4 per cent to 10.3 per cent.

In the industrial vehicles division, including buses and trucks, Renault increased its share of the European market from 9.2 per cent in the first

half of last year to 9.5 per cent this year. Sales in the division were fairly stable at FF71.6bn.

Renault said that the company planned to reduce production to respond to the continued weakness of demand in the car and industrial vehicles markets.

The company added that it would also intensify its efforts to reduce costs and financial charges and increase productivity.

But it added that sales and profits "would suffer, despite these efforts, from the strongly negative impact of the economic environment".

Volvo back in the black despite fall in sales

By Hugh Carnegie in Stockholm

A SHARP rise in its shares on an otherwise weak Stockholm stock market. The most-traded A shares closed up SKr11 at SKr454.

Volvo said a change in the accounting of some tool costs had bolstered operating income by about SKr400m. The dramatic fall in the value of the Swedish krona compared to the first half of 1992 had also increased operating profits by about SKr200m. But it said that the turnaround was mainly driven by rationalisation measures, cost-cutting and lower research and development costs.

Two out of three Swedish car assembly plants are being shut

and the number of employees in the group has fallen to 56,400 - a drop of 13,000 since 1990.

Sales rose to SKr48.8bn from SKr41.4bn, but Volvo said there was a decline of 2 per cent when exchange rate changes were excluded.

The number of cars sold fell to 156,400 in the first half from 160,100 a year earlier, including a tumble of more than 20 per cent in Europe. Sales of medium-heavy and heavy trucks were bolstered by sharply higher demand in North America, but still fell by 3 per cent to 23,600.

However, although details were not given, Volvo said both the truck and car groups reported operating profits, as did the Volvo Penta marine engine group and the aero engine group.

Volvo's share of Renault's income stemming from its cross-shareholdings in the French group fell sharply to SKr220m from SKr282m. But income from Procordia, the pharmaceuticals and food group, more than doubled to SKr1.04bn.

Net interest expenses rose to SKr665m from SKr315m, but net debt was down slightly from the end of 1992 at SKr12.9bn and interest charges fell off in the second quarter.

NOTICE OF PAYMENT

GENERAL TRUSTCO OF CANADA INC.
CDN \$56,191,000 - 10 1/4% Series 2 Debentures
due March 23, 1993

Further to the approval, at the meeting held on July 6, 1993, of the proposal of compromise or arrangement made by General Trustco of Canada Inc., to the debentureholders, as described in the Notice of Meeting of the Holders of Series 2, Series 3 and Series 4 Debentures and Notice of Meeting of the Holders of Series 4 Debentures and Information Circular dated June 1993, notice is hereby given that a first payment of \$0.30 for each \$1.00 in principal held plus interest due or accrued up to March 23, 1993, will be made shortly to holders of Debentures. Consequently, the principal and interest payable to debentureholders is as follows:

Issue	Denomination	First payment in principal	Payment of interest
10 1/4% Series 2 Debentures	\$1,000	\$300	\$102.50

Holders of 10 1/4% Series 2 Debentures are requested to present their certificate(s) accompanied by the interest coupon dated March 23, 1993, at the offices of one of the following paying agents to have their certificate(s) stamped and to receive payment of the aforementioned amounts:

Banque Internationale à Luxembourg S.A. 2 Boulevard Royal, B.P. 2205 L-2953 Luxembourg	Banque Bruxelles Lambert S.A. Avenue Marais 24 B-1030 Brussels, Belgium EC 4V 4D3	Orion Royal Bank 71 Queen Victoria Street London, England EC 4V 4D3
Swiss Volksbank Bakuhofstrasse 53 CH-8001 Zürich, Switzerland	National Bank of Canada 600 de la Gauchetière West Montreal, Quebec H3B 1L2	

Furthermore, the interest rate has been adjusted to 7 1/4% from March 23, 1993 and the interest will be payable concurrently with the final payment of principal. Please contact any of the above-mentioned paying agents to obtain additional information on the modalities of payment.

Dated at Montreal on August 19, 1993.

MONTREAL TRUST COMPANY,
Trustee

CATHAY CLEMENTE (HOLDINGS) LIMITED

(An exempted company incorporated in the Cayman Islands with Limited Liability)

1993 INTERIM RESULTS (Unaudited)

FINANCIAL HIGHLIGHTS	30th June 1993	HK\$
Net Asset Value	434,747,373	
Net Asset Value per share	7.77	
Loss per share	0.06	
PROFIT AND LOSS ACCOUNT FOR THE HALF-YEAR ENDED 30TH JUNE 1993		
Income		HK\$
Interest income	5,115,904	
Expenses		
Operating expenses	9,531,577	
Net loss before taxation	-4,115,473	
Taxation	-	
Loss for the period	1,115,473	

DIVIDEND

The Board of Directors does not recommend the payment of an interim dividend.

DIRECTORS' INTERESTS

As at 30th June 1993, the following Director had a beneficial interest in the share capital of the Company:

	Number of shares held	Number of warrants held
Dr Ernest Lai	100,000	20,000

Saves for the above, none of the other Directors had interests, either beneficially or non-beneficially, in the share capital or warrants of the Company.

A copy of the interim report and any further information is available from the Assistant Secretary, Messrs. PricewaterhouseCoopers (Asia) Limited, 27th Floor, Alexander House, 16-20 Collyer Quay, Central, Hong Kong (Contact: (852) 81-7941).

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FUTURESPAGER

Prices for electricity delivered by the grid to the electricity plant in the following locations in England and Wales

Period	Peak	Off-peak	Off-peak	Off-peak
1st half	10.00	10.00	10.00	10.00
2nd half	10.00	10.00	10.00	10.00
3rd half	10.00	10.00	10.00	10.00
4th half	10.00	10.00	10.00	10.00
5th half	10.00	10.00	10.00	10.00
6th half	10.00	10.00	10.00	10.00
7th half	10.00	10.00	10.00	10.00
8th half	10.00	10.00	10.00	10.00
9th half	10.00	10.00	10.00	10.00
10th half	10.00	10.00	10.00	10.00
11th half	10.00	10.00	10.00	10.00
12th half	10.00	10.00	10.00	10.00
13th half	10.00	10.00	10.00	10.00
14th half	10.00	10.00	10.00	10.00
15th half	10.00	10.00	10.00	10.00
16th half	10.00	10.00	10.00	10.00
17th half	10.00	10.00	10.00	10.00
18th half	10.00	10.00	10.00	10.00
19th half	10.00	10.00	10.00	10.00
20th half	10.00	10.00	10.00	10.00
21st half	10.00	10.00	10.00	10.00
22nd half	10.00	10.00	10.00	10.00
23rd half	10.00	10.00	10.00	10.00
24th half	10.00	10.00	10.00	10.00
25th half	10.00	10.00	10.00	10.00
26th half	10.00	10.00	10.00	10.00
27th half	10.00	10.00	10.00	10.00
28th half	10.00	10.00	10.00	10.00
29th half	10.00	10.00	10.00	10.00
30th half	10.00	10.00	10.00	10.00

Prices are determined by many factors and are subject to change. The above prices are for information only and should not be used for trading purposes. The actual prices may vary significantly from the above prices. The actual prices may vary significantly from the above prices. The actual prices may vary significantly from the above prices.

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BUSINESSES FOR SALE

Polythene Packaging

Aylesbury, Bucks

Strickland Limited (In Receivership) manufactures polythene bags, sheeting, tubing and film to order for retail and industrial customers.

- Annual turnover circa £200K
- Skilled workforce
- Established 1981
- Broad customer base
- Well known trading name
- Property available - freehold/leasehold up to 11,000 sq. ft.

For further details contact the Joint Administrators Receivers: Maurice Withall and Peter Flesher, Grant Thornton, Grant Thornton House, Melton Street, Euston Square, London NW1 2EP.

Tel: 071 383 5100 Fax: 071 383 4077.

Grant Thornton

The U.K. member firm of Grant Thornton International, a network of independent member firms operating in over 100 countries.

Creative Services Company

By order of the Joint Administrators Malcolm Cohen PCA and Raymond Hocking FCCA of Stoy Hayward offer for sale as a going concern the business and assets of The Face Group Limited, London.

- Established 25 years with broad client base.
- 1992 turnover £3.5m.
- Typing - 24 hour mechanical studio setting and graphic systems including Apple Mac, Linotype, Scangraphics, Berthold & Auto-Logic Multi Page Imaging.
- Reprographics - colour and black/white scanning and imaging system.
- Packaging - Design, rub downs, and silk screen printing.

Further information may be obtained from Paul Proctor of Edward Symonds & Partners the appointed agents. Tel: 071-407 8454. Fax: 071-403 1497.

STOY HAYWARD

BASF dives 51% in second quarter

By Tony Jackson

PROFITS at BASF, the German chemicals group, fell by 51 per cent in the second quarter of this year to DM245m (\$142.4m). This matched the 50 per cent fall in the first quarter.

Mr Jürgen Strübe, chairman, said the third quarter should not show any further fall from the year before. However, he noted that last year's third quarter had been "very unsatisfactory".

The fall in profits came on a 6 per cent drop in sales to DM10.39m. Mr Strübe said business was still characterised by "low demand combined with a surplus of supply, resulting in unrelenting pressure on prices".

In the first half of the year, he said, BASF had been contin-

uously in loss at the operating level in plastics and fibres, and also in magnetic tapes.

Mr Strübe said "the principal cause of the drop in sales was the soft demand in Germany and other European countries". By contrast, some businesses in North and South America had done better than last year.

The magnetic tape business remained difficult, he said. Prices in the first half of the year were 10 per cent lower than last year, and the company had shut down production at sites in the US, France and Germany.

"We expect BASF Magnetics to make a loss again in 1993, but we are aiming to break even in 1994", he said.

In pharmaceuticals and agrochemicals, he said, business

has suffered significantly from state intervention. "I need only mention the German Health Care Reform Act and the EC agricultural policy reforms," he said.

The group's drug sales in Germany were down 13 per cent in the half-year, as the result of lower prices in former East Germany and lower volume in West Germany.

Mr Strübe said that by the end of 1993, BASF would have shed nearly 20,000 jobs since 1989, partly through divesting businesses. In 1994, he said, the group planned to shed more than 4,000 jobs, the majority in Germany.

"An increase in personnel costs in Germany is not acceptable in the next few years, as the revaluation of the D-Mark has further accentuated the

existing cost disadvantages in international competition," he declared.

In the first half, group sales were down 7 per cent from DM23.6bn to DM22.0bn. Group profit before tax was DM483m, compared with DM972m. Sales of plastics and fibres were down 12 per cent at DM4.83bn, in dyestuffs down 5 per cent at DM3.78bn and in chemicals 5 per cent at DM2.73bn. Sales in agricultural products were down 13 per cent at DM2.47bn, and in oil and gas were up 4 per cent at DM2.31bn.

European sales were down 11 per cent at DM13.35bn. Sales in North America were up 3 per cent at DM4.25bn. Sales in Asia, Australia and Africa were down 6 per cent at DM2.03bn, and in Latin America up 9 per cent at DM1.17bn.

Cathay air returns hurt Swire Pacific

By Simon Davies in Hong Kong

SWIRE PACIFIC, the Hong Kong-based property, aviation and trading group, reports a 17 per cent decline in first-half profit, primarily because of the sharply reduced contribution from 51 per cent-owned airline Cathay Pacific.

The group posted profit attributable to shareholders of HK\$1.8bn (US\$233.3m) for the six months ended June, down from HK\$2.18bn in 1992.

The dividend is being held at 29 cents per A share and 5.8 cents per B share.

Last year's interim profits were boosted by the sale of an office tower to Hong Kong Telecom, which contributed HK\$630m profit.

However, Swire will book profits from the sale of its stake in the Lee Gardens Hotel and from sales of residential units in Robinson Place during the second half of 1993.

Mr Peter Sutch, chairman, said: "The outlook for the aviation industry continues to be uncertain." But he predicted a stronger performance for the remainder of the group's businesses.

Swire continues to expand its property investment portfolio, following the recent HK\$2.85bn site purchase with Citic Pacific. Net rental income from the existing portfolio - primarily Pacific Place and City Plaza - increased by 29 per cent to HK\$1.03bn in the half-year.

Property development earnings will be strong up to 1995, due to further contributions from Robinson Place, and from the joint venture redevelopment of the former China Motor Bus depot.

The industrial division reported first-half growth, primarily due to strong performance from soft drinks bottling in the US and Hong Kong, and from Swire Technologies. But the trading division recorded a decline in earnings.

● Hongkong and Shanghai Hotels, the Kadoorie family company which owns the Peninsula hotel group, posted a 12 per cent increase in net profit for the first half of 1993 to HK\$178m.

NEC cuts year's pre-tax profits forecast to Y30bn

By Michio Nakamoto in Tokyo

NEC, the electronics group, has downgraded forecasts for pre-tax profits this year, cutting its estimate for the year ending next March to Y30bn (\$233m) from Y30bn (\$233m).

NEC said the main cause was the prolonged weakness of the Japanese economy. The expected recovery in demand for personal computers had not materialised, and the slump in business activity had kept demand for communications equipment weak.

Although semiconductor sales were seeing buoyant demand from the US and Asia, NEC was not experiencing the kind of growth in the Japanese semiconductor market that it had expected.

The high value of the yen was also a factor behind the downward revision, NEC said. It is of "paramount importance" that the company make a profit this year, an NEC spokesman said.

The company is implementing wide-ranging cost-cutting measures in an effort to avoid making a second consecutive loss.

One area where the company is changing ahead, however, is the overseas semiconductor business. NEC has revised its capital spending forecast for the year for semiconductor operations on the strength of buoyant demand for memory chips in the US and Asia. It will increase capital spending by about Y10bn to Y80bn, the company said.

Reynolds Metals expands aluminium can capacity

By Laurie Morse in Chicago

REYNOLDS METALS, the US food and tobacco group, said the company was divesting the can properties because it wished to focus on its core business of brewing beer.

Terms of the sale were not disclosed, but Reynolds said the deal would be financed through short-term borrowing against existing lines of credit.

Once the purchase is finalised, the companies will enter a long-term agreement where Reynolds will supply Miller with "substantially all" of its beverage can requirements.

Miller's can plants, located in Milwaukee, Wisconsin, Fulton, New York, Fort Worth, Texas, Reidsville, North Carolina, and Moultrie, Georgia, have a combined capacity of 5bn beverage cans per year, and employ more than 800 people, which is part of Philip Morris.

Recovery at National Bank of Canada

By Robert Gibbins in Montreal

NATIONAL Bank of Canada reports a strong recovery for the third quarter and nine months following a good performance by its stockbroker offshoot, tight control of costs and lower loan loss provisions.

For the three months ended July, the bank made a net profit of C\$47.3m (US\$36.9m), or 27 cents a share. This compares with a loss of C\$117.5m, or C\$1 a share, a year earlier. Second-quarter net profit amounted to C\$40m, or 23 cents a share.

Third-quarter provisions were much lower at C\$75m, down from C\$358m a year earlier when the bank wrote off key bad loans.

Its return on average assets was 0.48 per cent, against a negative 1.18 per cent. Profit for the nine months totalled C\$132.4m, or 78 cents a share, against a loss of C\$37.9m or 32 cents a year earlier.

Return on average assets was 0.48 per cent against a negative 0.13 per cent.

Total assets at end-July were C\$89bn.

Net interest margins widened by 5 per cent because of a reduction in non-performing loans.

A C\$1.4m gain on the sale of Brazil bonds was offset by securities trading losses and provisions.

Most of the 14 per cent gain in other income came from the brokerage unit.

● A poor performance for Canadian newspapers plus negative currency factors pulled first-half profits sharply lower at Hollinger, the Canadian holding company headed by Mr Conrad Black.

Despite continuing strength at the Daily Telegraph newspaper in the UK, the company's net profit was C\$24.8m, or 36 cents a share, for the first half of 1993, down from C\$54.1m, or 87 cents, a year earlier.

Revenues dipped slightly to C\$435.5m.

Mr Black said operating profit was C\$45.5m, against C\$40.7m.

The steeper decline in after-tax earnings was due to smaller capital gains and the weakness of sterling.

Bayer predicts 20% decline in earnings

By Christopher Parkes in Frankfurt

BAYER, the German-based chemicals group, expects earnings to drop 20 per cent to around DM2bn (\$1.1bn) this year, following a similar decline in the first half, and despite expected cost savings of almost DM1bn.

There is no prospect of an economic recovery in Europe, source of 62 per cent of sales, and the favourable effects of current US dollar and yen exchange rates will not compensate for adverse shifts in European currencies, the company said yesterday.

Pre-tax earnings fell DM344m

to DM1.4bn on sales down 5 per cent at DM21bn in the first half, according to an interim report. The effects of an 11 per cent drop in European turnover were partly alleviated by a 4 per cent improvement in North America and 10 per cent elsewhere.

Sales in the healthcare divisions, the group's main protection against recession, were stable at DM4.6bn, while all other sectors showed declines. Polymer and industrial products were worst hit, with sales down 10 per cent.

Healthcare performed relatively well, despite prescription limits and other medical service reforms in Germany, and

due in part to growth in self-medication products.

Turnover at Bayer AG, the German parent, fell 12 per cent to DM8.6bn, mainly because of lower volumes.

In agrochemicals, where sales were down 2.6 per cent, turnover improved in the second quarter after a 9 per cent drop in the first three months of the year.

The results, towards the top end of analysts' expectations, followed a 16 per cent drop in pre-tax profits from DM3.2m to DM2.7m for the whole of 1992, which led to the first cut in the group's dividend in a decade.

Last year's payout was cut DM2 to DM11, although the

group made no mention of 1993 prospects in yesterday's interim report.

Workforce reductions and other rationalisation measures appear to have been accelerated. The group said costs were reduced by around DM500m in the first half, and further savings of several hundred million D-Marks were expected in the remainder of the year.

In the period under review the group shed 2,700 employees, out of the 3,000 planned to go in the full year. Personnel expenses excluding pensions fell as a result - by 4 per cent to DM6.5bn in the group and by 8 per cent to DM2.7bn at the parent.

Arnotts lifts payout in spite of second-half loss

By Bruce Jacques in Sydney

ARNOTTS, the Australian biscuit company, has raised its annual dividend despite dipping into the red in the second half following heavy asset write-downs.

Reporting yesterday for the first time as part of the Campbell Soup, the US food company, Arnotts announced an 18 per cent net profit rise to A\$47.2m (US\$31.8m) for the year ended June on a 4 per cent sales slide to A\$662.1m.

The company made a loss of A\$6.6m in the second half of the year compared with a

profit of A\$17.2m last time. However, the annual dividend is going up from 23.5 cents a share to 25 cents.

The year's result included abnormal losses of A\$32.5m (A\$49.7m loss previously), mainly reflecting a A\$47.5m assets write-down.

Mr Paul Bourke, managing director, said the company had now completed most of its programme to divest non-core activities and focus on biscuit making.

"We are now in great shape to concentrate on our three key strategies for the remainder of the 1990s," he said.

Swedbank seeks to avoid calling for state support

By Christopher Brown-Humes in Stockholm

SWEDBANK, the newly-merged Swedish savings bank group, yesterday reported a sharp contraction in first-half losses and said it was working on a plan that would avoid it having to call on government support.

The bank did not disclose details of its proposals, and said further information would not be available until the middle of November at the earliest.

Last week's Skandinaviska Enskilda Banken, Sweden's

leading commercial bank, withdrew its request for state aid.

Swedbank said its first-half operating deficit fell to SKr1.58bn (\$197m) from SKr5.88bn.

The following increase in operating income before loan losses to SKr4.20bn from SKr3.38bn plus reduced credit losses of SKr5.80bn against SKr9.25bn.

The bank said a 15 per cent reduction in costs helped explain its improved result.

The bank's capital adequacy ratio has weakened to 8.8 per cent from 9.3 per cent at the end of last year.

REPUBLIC OF POLAND
MINISTRY OF PRIVATISATION
INVITATION TO NEGOTIATE

The Minister of Privatisation, acting on behalf of the State Treasury, in accordance with Article 23 of the Act on Privatisation of State-Owned Enterprises of 13th July 1990 (The Privatisation Act), is issuing an Invitation to Negotiate to all qualified parties interested in the purchase of no less than 10% of the shares in:

FABRYKA KUCHNI "WRONKI"
(former "WRONET")

The Company is the largest Polish producer and exporter to the EEC of free-standing cookers (ranges).

The Company is located in the city of Wronki, approximately 60 km north-west of Poznan.

In accordance with Article 24 of The Privatisation Act, up to 20% of the shares of the Company will be offered to the employees on a preferential basis.

The Ministry of Privatisation reserves the right to reject submitted offers, or to modify the privatisation procedures, should this be in the interest of the Ministry or the Company.

Procedure

Interested parties should register their interest in the above matter by contacting:

BUSINESS ANALYSTS AND ADVISERS LTD
00-450 Warsaw Attn: Mr. Maciej Urban
UL. Zuzwila 22 Mr. Maciej Kamla
tel: (48 22) 21 41 67 fax: (48 22) 628 58 35
(48 22) 628 45 96

Information Memorandum on the Company will be sent after signing a letter of confidentiality.

BANCO di NAPOLI
Joint-stock company
Registered office in Naples - Via Toledo, 177
Company capital: 1,083,432,000.000
and Reserves: 3,433,642,018.774
Registered at the Court of Naples, registration no. 4180/91
Registered at C.I.A.A. in Naples at no. 457026
Tax Code and VAT Number: 0638580635

NOTICE OF EXTRAORDINARY MEETING OF SHAREHOLDERS

Shareholders are convened for an Extraordinary Meeting at the registered office in Naples, Via Toledo, 177, on 21 September, 1993 at 12.30pm and, if necessary, on 22 September, 1993, for a second meeting, at the same time and place, to discuss and resolve the following:

Agenda

- Amendment of articles 1,2,3,7,11,13,23,25 and 28 of the Company By-Laws and suppression of the transitory regulation by the by-laws.
The right to attend the Meeting is governed by statutory regulations and by the provisions of the laws in force.

The right to attend the Meeting is given to shareholders who own the company's ordinary shares and who, at least five days before the established day of the meeting, have deposited these shares with the registered office, with Banco di Napoli branches in Italy or with one of the following duly-authorized banks:

Banca di Roma - Banca Nazionale del Lavoro - Banca Commerciale Italiana - Monte dei Paschi di Siena - Istituto Bancario San Paolo di Torino - Credito Italiano - Banco di Sicilia - Banco di Sardegna - Monte Titoli S.p.A. (for the shares managed by it).

The explanatory report will be available to shareholders at the registered office according to law.

In accordance with art. 2 par. 4 of the relative regulation, the exercise of the right of the conversion of Banco di Napoli 92/95 warrants is suspended from 27 July until the day after the end of the Meeting.

Naples, 27 July, 1993

On behalf of the Board of Directors
The Chairman Luigi Coccioli

HUNGARIAN STATE PROPERTY AGENCY
INVITATION TO TENDER

Banque Indosuez Hungary (Adviser) by virtue of the mandate given by the State Property Agency (SPA) announces an open one-round tender for the purchase of the shares in state ownership of

PAPA MEAT PROCESSING COMPANY LTD.

The company is legal processor of the Papa Meat Combinat which has transformed into a company limited by shares on 30th September 1992. The equity is HUF 900,000,000, the capital reserve is HUF 694,912,000. Simultaneously with the privatisation, non-voting employee shares of total value HUF 100,000,000 shall be issued, which in 90% shall be financed from capital reserves.

The following stakes are object of the tender:

a. 45,001 pieces ordinary shares of face value HUF 10,000 each, representing (before the issue of employee shares) 50%+1 share. Hungarian and foreign investors may bid. The purchase price may be paid by any legal means of payment (cash, E-credit, compensation coupons, etc.).

b. 22,501 pieces of ordinary shares of face value HUF 10,000 each, representing (before the issue of employee shares) 25%+1 share. Hungarian producers may bid. The purchase price may be paid only with compensation coupon.

The detailed conditions are prescribed in Tender Documentation.

Officially signed tenders shall be submitted personally or by proxy in 3 copies in Hungarian, in a sealed envelope bearing no company name or logo. The bidder shall be required to mark the original copy in Hungarian language with the word "ORIGINAL" and with the reference of the tender. Foreign bidders may submit tenders in Hungarian and in English, however, the Hungarian version shall be decisive.

The deadline for submitting the tenders: 8th October 1993, 12.00 hours.

Venue: Banque Indosuez Hungary Ltd
Budapest 1088
Rákóczi út 1-3, 4th floor
Ms Zsuzsa Földi

The bidders are required to declare that the offer is valid for 60 calendar days.

Only those bidders may submit tender who buy the Tender documentation and Information Memorandum. When bidding for the stake described in 'a' HUF 30 million shall be deposited in cash. When bidding for the stake described in 'b' HUF 3 million shall be deposited in compensation coupons, revalued by the legal rate of interest accrued.

The tenders will be opened at 8th October 1993, 13.00 hours, the evaluation shall be forwarded till 31st October 1993.

The Tender Documentation containing the detailed conditions and procedures of bidding and Information Memorandum can be obtained in Hungarian and English language in the offices of Adviser, BANQUE INDOSUEZ HUNGARY LTD, against the official signing of the Declaration of Confidentiality and the payment of HUF 10,000+VAT. (Budapest, Rákóczi út 1-3, 4th floor).

Further information on bidding is available from:

Papa Meat Processing Company Banque Indosuez Hungary Ltd
Mr. Tibor Nagy Economic Director Ms Klara Honos, Ms Zsuzsa Földi
Tel: 06-89-313-385 Fax: 06-89-324-643 Tel: 266-34-56, 266-80-80 Fax: 266-52-31

COMPANY NOTICES

GenGold Group

Buffelfontein Gold Mining Company Limited
(Reg No 053393406)
(Buffelfontein)
Incorporated in the Republic of South Africa

Notice of last day to register as an ordinary shareholder of Buffelfontein in order to receive new Beatrix Mines Limited ("Beatrix") ordinary shares

UAL Merchant Bank Limited is authorised to announce that, further to the announcement of 4 August 1993, the last day to register as an ordinary shareholder of Buffelfontein in order to participate in the transaction varying the rights attached to the Buffelfontein cumulative preference shares and, in consequence thereof, to receive 81-818 new Beatrix ordinary shares for every 100 Buffelfontein ordinary shares ("the transaction"), will be Friday, 10 September 1993.

A further announcement will be published in due course reporting on the fulfilment of the conditions precedent referred to in the announcement of 4 August 1993.

Notice of closing of register of ordinary shareholders

Notice is hereby given that both the South African and the United Kingdom sections of the register of ordinary shareholders of Buffelfontein will be closed from the close of business on Friday, 10 September 1993, until the commencement of business on Monday, 20 September 1993, for the purpose of determining those Buffelfontein ordinary shareholders entitled to participate in the transaction, and to receive the new Beatrix ordinary shares.

Johannesburg
27 August 1993

WOOLWICH BUILDING SOCIETY
£275,000,000
Floating Rate Loan
Notes Due 1995 ("The Notes")
(Comprising £200,000,000 Floating Rate Loan Notes due 1995 issued on November 1993 and £75,000,000 Floating Rate Loan Notes due 1995 issued on 26th June 1993 consolidated and forming a single series (hereinafter referred to as "The Notes"))

In accordance with the terms and conditions of the Notes, notice is hereby given that for the three month interest period from (and including) 26th August 1993 to (but excluding) 26th November 1993 the Notes will carry an interest rate of 6 per cent per annum. The relevant interest payment date will be 26th November 1993. The coupon amount per £10,000 will be £151.25 payable against surrender of Coupon No. 31.

Ramblers Bank Limited
Agent Bank

Notice of Redemption
EUROMOL B.V.
U.S.\$30,000,000
Guaranteed Floating/Fixed Rate Notes due 2000

Notice is hereby given that, in accordance with Condition 5(c) of the Notes, the Issuer intends to redeem the Notes at their principal amount on 20th September, 1993.

Sakura Trust International Limited
Fiscal Agent
27th August, 1993

Notice of Early Redemption
U.S. \$100,000,000

KEMIRA OY
Floating Rate Notes due 1995

Notice is hereby given that in accordance with Condition 5(b) of the Notes, Kemira Oy (the Issuer) will redeem all Notes at par on the next interest payment date September 30, 1993 (the "redemption date") when interest will cease to accrue.

Repayment of Principal will be made upon presentation of the Notes at the offices of any of the Paying Agents listed below, together with all unremitted coupons. Unremitted coupons relating to such Notes (whether or not attached) shall become void and no payment shall be made in respect thereof.

Notes and Coupons will become void unless presented for payment within a period of 10 and 5 years respectively from the redemption date.

PRINCIPAL PAYING AGENT
The Chase Manhattan Bank, N.A.
Woolgate House, Coleman Street
London EC2P 2HD

PAYING AGENTS
Chase Manhattan Bank
Luxembourg, S.A.
5 Rue Pictet
L-2336 Luxembourg Grand
Credito Lyonnais Belgium
17 Avenue Marx
1050 Brussels

Chase Manhattan Bank, N.A.
1204 Geneva
The Chase Manhattan Bank, N.A.
4 Chase Metrolch Center, Broadway
New York, NY 10045

By: The Chase Manhattan Bank, N.A.
London, Principal Paying Agent

August 27, 1993

Lloyds Eurofinance N.V.
(Incorporated in the Netherlands with limited liability)
Guaranteed Floating Rate
Notes Due 1995

For the three months August 26, 1993, to November 26, 1993, the Notes will carry an interest rate of 6% p.a. with a coupon amount of £16.62 in respect of £25,000 nominal of the Notes and £378.68, in respect of £25,000 nominal of the Notes payable on November 26, 1993.

Citibank, N.A. (Lombard Street)
London, Agent Bank

Halifax Building Society
£100,000,000
Collared floating rate
notes due 2003

Notice is hereby given that the notes will bear interest at 7% per annum from 25 August 1993 to 25 February 1994. Interest payable on 25 February 1994 will amount to £352.88 per \$10,000 note and £3,528.77 per \$100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

BRADFORD & BELL
£100,000,000
Floating rate notes 1996

Notice is hereby given that the notes will bear interest at 6.025% per annum from 25 August 1993 to 25 November 1993. Interest payable on 25 November 1993 will amount to \$151.86 per \$10,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

INTERNATIONAL CAPITAL MARKETS

Prices ease as Germans stand firm on interest rates

By Peter John in London and Patrick Harverson in New York

EUROPEAN government bond markets eased following Germany's decision to leave its key rates unchanged yesterday. However, the falls reflected token selling rather than investor panic.

The general view among investors was that the German Bundesbank would cut rates:

GOVERNMENT BONDS

whether it does so now or at the next council meeting in two weeks' time is uncertain.

However, Ms Allison Cottrell of Midland Global Markets, argued that yesterday may have been the last chance before November for a cut in German rates.

The Bundesbank has said it would not ease if money supply was high.

The money supply number for August is likely to be inflated by the heavy foreign exchange intervention seen earlier in the month. Therefore, there could be delays in policy decisions until Mr Hans Tietmeyer has taken

over as the new Bundesbank head.

UK economists had anticipated a quarter-point cut in the discount rate, and on Wednesday there were reports that leading German economists expected a half-point reduction.

However, suspicion developed early yesterday that the Bundesbank might stand firm. Market-makers had taken a more cautious line than before the last council meeting and, as yesterday's meeting dragged on, more and more traders adjusted their books and pushed government bond markets lower.

By the time a decision was announced - just before 1pm London time - the consensus had shifted and positions were fully hedged.

Bund futures for September on Liffe closed only 11 basis points lower, at 97.44, with turnover of only 82,000 contracts, no higher than average.

FRENCH debt prices sagged around midday, but recovered later and the yield on 10-year French paper remained some 5 basis points below its German counterpart.

FT FIXED INTEREST INDICES

	Aug 24	Aug 25	Aug 26	Aug 27	Aug 28	Year	High	Low
Govt 100 Government Securities 15/10/93 Fixed Index 1993	107.45	107.53	107.51	107.58	107.77	87.29	102.30	93.26
Fixed Index	123.80	123.98	123.97	124.27	124.37	103.36	124.54	108.97
Govt 100 Government Securities 15/10/93 Floating Index 1993	107.45	107.53	107.51	107.58	107.77	87.29	102.30	93.26
Fixed Index	123.80	123.98	123.97	124.27	124.37	103.36	124.54	108.97
Govt 100 Government Securities 15/10/93 Floating Index 1993	107.45	107.53	107.51	107.58	107.77	87.29	102.30	93.26
Fixed Index	123.80	123.98	123.97	124.27	124.37	103.36	124.54	108.97

GILT EDGED ACTIVITY

	Aug 25	Aug 26	Aug 27	Aug 28	Aug 29
Govt 100 Government Securities 15/10/93 Fixed Index 1993	107.45	107.53	107.51	107.58	107.77
Fixed Index	123.80	123.98	123.97	124.27	124.37
Govt 100 Government Securities 15/10/93 Floating Index 1993	107.45	107.53	107.51	107.58	107.77
Fixed Index	123.80	123.98	123.97	124.27	124.37

Some economists argued that Germany's decision to leave rates unchanged was a gesture of support for France.

The refusal to shift monetary policy at the end of July intensified the heavy French franc selling and led, a few days later, to the crisis within the ERM.

To ease yesterday when the French currency had a margin of more than 30 centimes over its ERM limits could have been construed as a political snub.

The Bank of France left its 6.75 per cent intervention rate unchanged at yesterday's securities repurchase tender.

Investors, preferring the low inflation prospects signalled by the long end of the yield curve rather than the rate prospects reflected by the short end,

BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Change	Yield	Week	Month
AUSTRALIA	6.000	08/03	119.028	-0.055	6.83	6.53	7.13
BELGIUM	6.000	08/03	122.760	-0.050	7.11	7.09	7.15
CANADA	7.500	12/03	105.050	-0.055	6.81	6.59	7.20
DENMARK	6.000	05/03	105.160	-0.050	6.86	6.71	7.15
FRANCE	6.000	05/03	105.050	-0.050	6.72	6.71	6.74
GERMANY	6.000	05/03	115.670	-0.070	6.56	6.34	6.79
ITALY	6.000	07/03	101.440	-0.100	6.88	6.52	6.53
JAPAN	4.000	05/03	105.050	-0.040	6.74	6.33	6.35
NETHERLANDS	6.000	05/03	105.050	-0.050	6.74	6.33	6.35
SPAIN	6.000	05/03	105.050	-0.050	6.74	6.33	6.35
UK GILTS	7.500	09/09	105.050	-0.050	6.74	6.33	6.35
US TREASURY	6.750	05/03	105.050	-0.050	6.74	6.33	6.35
ECU (French Govt)	6.000	04/03	105.050	-0.050	6.74	6.33	6.35

London closing, *denotes New York morning session

1 Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents)

Prices US, UK in \$/100, others in cents

Yields: Local market standard

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Indian groups return to tap global investors

By Stefan Wagstyl in New Delhi and R C Murthy in Bombay

INDIAN companies are returning to international capital markets following an easing of investors' concerns about last year's financial scandal in Bombay and this year's sectarian disturbances.

Indian businesses see international capital issues as a vital source of funds for modernising industry, in the wake of the economic reforms started two years ago by Mr P V Narasimha Rao, the prime minister.

Two companies tapped the Euromarkets last month for a combined total of \$150m. At least six further companies plan to raise more than \$400m by the end of the year.

The offerings come amid signs of growing interest in India among international fund managers. Foreign investors have put about \$650m into the Indian stock market in the past six weeks, contributing to a strong surge in share prices.

Mr Udayan Bose, chairman of Credit Capital Finance Corporation, a merchant bank owned by Lazard Brothers, the UK investment bank, said yesterday international investors were becoming interested in India because the rush to invest in Latin America and China was slowing.

The first Indian issuer to tap the international markets was Reliance Industries, the ship company of Reliance, a

chemicals and textiles group. It raised \$150m in May 1992. Other companies wanting to follow Reliance were forced to postpone their plans because of the securities market scandal among banks and brokers in the Bombay bond market.

It was not until November that the second issue was launched - by Grasim Industries, a textiles maker belonging to a grouping headed by Mr Aditya Birla, a leading entrepreneur. The destruction of the Ayodhya mosque on December 6, which sparked riots and concerns about India's stability, forced other issuers to shelve plans once more.

Indian companies finally returned to the market last month. They were led by Hindalco, an aluminium maker also controlled by Mr Aditya Birla, and Essar Group, a diversified group with interests in steel, shipping and trading.

Next in line is Southern Petrochemicals Industries Corporation, a Madras-based petrochemicals group, with a \$30m to \$35m issue of global depositary receipts next month. This will be followed by a \$100m convertible bond issue from the Shipping Corporation of India, a shipping finance group, and a \$75m to \$100m convertible bond issue from ITC, a tobacco and hotels company in which BAT of the UK has a stake.

This week Mahindra & Mahindra, a vehicle maker, announced plans for a \$75m bond offering.

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COMPANY NEWS: UK

Reduced interest receipts add to effect of closing lossmaking operation

US costs knock Pentland to £6.7m

By Maggie Urry

LOSSES AND closure costs at its US trade finance business and lower interest receipts hit Pentland Group in the six months to June 30.

After bearing costs of £9.5m connected with the US operation, the consumer brands company was left with reduced pre-tax profits of £6.7m, against £19.7m, on an FRS 3 basis.

The share price fell 7p to 106p.

However, the underlying improvement in operating profits from continuing businesses and associates was 14 per cent and the interim dividend is raised to 1.16p (1.04p).

This follows a 12p special

dividend paid in April from the profit on the sale of Pentland's 20 per cent stake in Adidas, the sports goods company, realised last autumn.

Mr Stephen Rubin, chairman, said the results were "clearly disappointing." Finchside, the US trade finance subsidiary which financed imports to the US, had been hit by bad debts. It lost £2.2m in 1992, of which £2m was in the second half.

Mr Rubin said: "After careful consideration we have discontinued this activity as it was not central to our strategy and we were no longer satisfied with the risk-reward ratio in the business."

In the half year under review

it suffered trading losses of £2.8m and made a £6.7m provision for closure costs.

Mr Frank Farrant, finance director, said the business had been set up more than three years ago and made profits in the early stages. But US recession had hit importers, losses escalated and Pentland decided to "bite the bullet."

He said: "With the benefit of hindsight, we made an error of judgment."

Group turnover increased 32 per cent to £198.4m, with acquisitions chipping in £28.2m and continuing operations increasing their contribution by 13 per cent to £168.1m.

Operating profits from continuing businesses fell by £1m

to £3.4m. Growth from the Speedo swimwear business was offset by weakness in the footwear and international trade services divisions.

Mr Farrant said shifts in fashion had turned against trainers, although Kickers, another of its footwear brands, had fared well.

Acquisitions, notably Woods Wire, a US electrical goods group, and Berghaus, the UK specialist outdoor clothing company, contributed £1.8m.

Associate profits, from the 26 per cent stake in Authentic Fitness, the quoted US distributor for the Speedo swimwear brand in North and Central America, were £1.7m (£1.5m).

Interest receivable fell from

£14m to £9.5m, largely because of lower interest rates on its £252.9m cash pile.

The tax rate rose sharply, because of the US losses, and after the special dividend there was a transfer from reserves of £46m (profit £9.5m).

Earnings per share were 0.41p (3.89p) or 2.27p adjusting for the closure provisions.

At the year end the group had net cash of £247.3m, but this had fallen to £252.9m by the period end after the £43.3m cost of the special dividend and £42m spent on acquisitions, including two US footwear companies.

Mr Rubin said the group was seeking "further suitable acquisitions."

Cantab poised for listing in London

By Richard Gourlay

CANTAB Pharmaceuticals, the UK bio-pharmaceutical company quoted on Nasdaq in the US, is to come to the London market through a placing or open offer likely to raise between £15m and £20m.

In July last year the company sold 12m shares at \$16 (\$70p) in an initial public offering, since when the stock has slipped to about \$8 in line with a fall that has hit much of the US bio-technology sector.

The company also raised \$5m through a private placing in the US earlier this year.

Mr Paul Hancock, chief executive, said it had always been the group's intention to raise money in its home market.

Like many of the bio-technology companies that have come to the market, Cantab is some way from developing a marketable drug. The candidate drug it currently believes most likely to make it to market is LM-2745, a white blood cell modulator which it is developing in collaboration with Baxter Healthcare, the large US corporation.

The drug, if successfully developed, would be used to prevent rejection of kidneys after transplant operations and could replace the use of immunosuppressive drugs. The product is currently in stage 2 clinical trials which means that at the earliest it will make it to market in 1997.

The three other products Cantab expects to go into clinical trials shortly would not be on the market before 1998.

The group was co-founded in 1989 by Mr Alan Munro, former head of immunology at Cambridge University. It is pursuing research in organ transplant rejection, cervical cancer, genital herpes, genital warts and inflammatory bowel disease.

In the six months to June 30 1993, Cantab lost £1.2m, compared with a deficit of £1.4m in the year to end-December. It has cash of about £3.1m.

Barclays de Zeeuw Wedd is adviser to the issue. A prospectus is expected within the next two weeks.

Alfred McAlpine deficit widens to £2.5m

By Andrew Taylor, Construction Correspondent

ALFRED McAlpine, the UK construction and building materials group, suffered an increased pre-tax deficit of £2.5m for the six months to April 30 1993.

The outcome compared with losses of £7.0m for the corresponding period.

Mr Oliver Whitehead, who was appointed chief executive in May, warned that large areas of the UK construction market remained deeply depressed.

Reports of a recovery had been greatly overstated, he said. Even if increased spending on infrastructure was approved now by government and private sector utilities, it would take several years for projects to come to fruition.

Mr Whitehead said that ministers had recently announced ambitious plans for widening motorways and improving railways but had so far not indicated where the money was coming from.

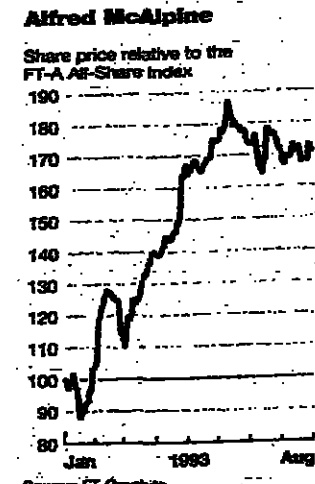
Group turnover in the first half had fallen from £250m to £241.3m. After all deductions the group incurred losses per share of 3.3p, compared with earnings of 0.2p at the corresponding stage last year. The company, however, opted to pay a maintained interim dividend of 3p.

There were some bright spots, directors said. The UK housing market had begun to recover, while construction activity was increasing in North and South Carolina, where McAlpine's US interests are mainly based.

Pre-tax profit in the US during the first half fell from £228,000 to £25,000 due to a wet winter and losses on two contracts. Profits, but for these two contracts, would have been about the same level as the previous year, said Mr Whitehead.

He expected US profits to be higher for the full year.

UK housing profits were also expected to rise after a sharply reduced first half loss, down from £1.33m to £254,000. The



number of house sales rose from 469 to 593 while operating margins rose from 3.3 per cent to 4.7 per cent.

On the UK construction side, which in last year's first half made a £2.02m profit, losses of £493,000 reflected the difficult trading conditions and a £750,000 exceptional loss on disposals.

UK aggregates incurred a loss of £161,000 compared to a £490,000 profit.

COMMENT

McAlpine's share price has outperformed the FT-A All-Share Index by more than 70 per cent since January 1. A 3p fall to 213p, after yesterday's announcement, still left the shares just short of their high for the year of 218p. The efforts of Mr Whitehead's predecessor Mr Grame Odgers, now chairman of the Monopolies and Mergers Commission, in reducing costs has left the company well placed to take advantage of a recovery. The businesses and the balance sheet, with gearing of only 22 per cent, are soundly placed. Pre-tax profits this year could reach £5m, producing earnings just sufficient to cover a maintained total dividend for the year of £5p. It is difficult, however, to envisage the share price continuing to outperform while the UK housing recovery shows little sign of spreading to other areas of construction.

Church more than doubled at £565,000

CHURCH & Co, the shoe maker and retailer, more than doubled pre-tax profits from £244,000 to £565,000 in the six months to June 30 on sales up 11 per cent to £33.1m.

The company attributed the advance to a sharply improved performance at Church Footwear and Joseph Cheaney, the UK manufacturing subsidiaries and at A Jones, which operates all the Church and Jones shops in the UK.

The situation overseas, however, continued to be difficult. The US and Canadian companies sustained losses in highly competitive trading conditions and moves were under way to strengthen Canadian management.

Profits from Belgium were marginally lower and the French retail company incurred a small loss.

The interim dividend is maintained at 3p on earnings per share of 2.5p (1.9p).

● A Jones benefited from improved trading conditions for UK shoe retailing and achieved a turnaround from losses of £26,000 to pre-tax profits of £279,000. Sales rose 5 per cent to £14.8m.

Consumer credit boost for Cattle's

By David Blackwell

CONTINUING strong demand for consumer credit lifted interim profits at Cattle's Holdings.

The pre-tax outcome amounted to £6.9m, compared with £6.6m.

However, under FRS 3, last year's figure was restated from the originally reported £5.2m before an exceptional gain of £1.4m from profits on the flotation of a 55 per cent stake in

Roseby's, the curtain and linen stores group.

Turnover from continuing operations rose to £98.7m, up from £94.8m.

Turnover for the consumer credit division, led by Shopa-check, the door-to-door weekly credit business, rose to £77.8m from £72.4m. Profits rose 32 per cent from £5.1m to £6.8m.

Mr Eddie Cran, chief executive, described the consumer credit division's performance as exceptionally good. He attributed the profit rise to control of bad debt, containment of costs, interest rate cuts and an increased customer base.

The corporate services sector, with turnover of £7.05m (£6.12m), reduced losses from £265,000 to £19,000. Mr Cran predicted that the problems caused by recession were coming to an end, and that the division would return to the black by the end of the year.

The insurance services division reported a steep fall in

profit to £182,000 (£330,000) on turnover of £10.7m (£10.9m). Mr Cran said the division had lost clients to direct line insurers.

While the group was confident of winning clients back, it forecast the results of this division to be below expectations for the year as a whole.

Earnings per share were 4.25p, compared with a revised 4.26p under FRS 3. Last time's earnings were originally 3.16p.

The interim dividend goes up to 1.9p (1.6p).

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Acquisition behind 26% advance to £1m at Bostrom

By Peter Pearce

BOSTROM, the vehicle seating and specialist engineering group, lifted pre-tax profits by 36 per cent to £1m in the six months to June 30 thanks to the acquisition in February of AJW Holdings and the turnaround to profits of its joint venture.

The improvement, from £796,000, was struck on turnover of £24.2m (£17.1m) of which AJW, a fellow automotive components maker acquired for an initial £1.7m, contributed £3.66m. Operating

profits were flat, though AJW chipped in £135,000.

Interest payable rose to £231,000 (£201,000) because of the £2m debt that AJW carried, but Bostrom benefited from a £160,000 profit (deficit £73,000) contribution from BFA UK, the joint venture making seating frames and components for Jaguar.

Mr Colin Howell, managing director, said the group had seen higher sales to both Jaguar - "admittedly from a very low base" - and Land Rover, where the Discovery had greatly increased volumes. Vol-

umes were also up at Rover and Honda and, even though they fell at Ford, Bostrom lifted its market share there.

Continental Europe was "hurting the seating division, but this was compensated for by Japan, Australia and the improved UK market," said Mr Howell.

Mr Howell said that current order books were "much stronger" than they had been a year ago.

Earnings per share rose to 5.1p (4.5p) and the interim dividend is maintained at 2.5p.

EFT achieves gain of 25% to £881,000

EFT Group, the provider of asset finance, lifted pre-tax profits by 25 per cent in the six months to June 30.

Revenue fell slightly to £3.67m (£3.7m) but the pre-tax result came out at £881,000 against £706,000.

Mr Hamish Grossart, chairman, said that trading since June 30 had continued at the buoyant levels achieved in the first half. He expected the new commercial vehicle contract hire and truck rental division to make a small contribution to second half profits.

Earnings rose from 1.49p to 1.79p and the interim dividend is raised to 0.46p (0.4p).

OIL & NATURAL GAS COMMISSION BOMBAY REGIONAL BUSINESS CENTRE

OFFICE OF THE GENERAL MANAGER (MM)
5-A, VASUDHARA BHAVAN, BANDRA(E), BOMBAY 4000 51
TEL: 6429901/6404163, TELEX: 011-71010, FAX NO: 6400282.

DATE: 23.08.93

GLOBAL NOTICE INVITING TENDER

SUB: Charter hiring of one/two nos. of Multipurpose Support Vessels (Type-II) against tender no. BRBC/OBG/MAT/APT(AB)/MSV-II/204/93-94/OT-1235

- Oil & Natural Gas Commission, Bombay Regional Business Centre invites sealed bids from prospective bidders for charter hiring of one/two nos. of Type-II Multipurpose Support Vessels. Period of charter hire shall be for 2 years with ONGC having option for extension for a further period of 2 years (in the installments of one year each) on the same terms and conditions, but on the mutually agreed rates.
- Marine Experience:**
Bidder or their back-up company must have a minimum of 3 years experience of managing/operating of dynamic positioning diving support vessel/Multipurpose Support Vessel.
Diving Experience:
Bidder or their back-up company must have a minimum of 3 years experience of planning and carrying out underwater jobs as per scope of work stipulated in the tender documents.
- The closing date of the tender is 17.09.93, 1400 hrs. (IST) and tender is on sale.
- The tender documents can be purchased by paying crossed demand draft of US\$ 1,000/- or Rs. 30,000/- drawn in favour of Oil & Natural Gas Commission from Oil & Natural Gas Commission, Bombay Regional Business Centre, Ground Floor, Vasudhara Bhavan, Bandra (East), Bombay -400 051.

INDUSTRIVÄRDEN

INTERIM REPORT JAN 1 - JUNE 30, 1993

- Consolidated earnings after financial items but before sales of listed stocks and CPN interest totaled SEK 121 (291) for the first six months of 1993. Including sales of listed stocks, totaling SEK 309M (-52). Group earnings amounted to SEK 430M (239)
- The value of the portfolio of listed stocks on August 20, 1993, was SEK 9.7 billion, with hidden reserves totaling SEK 6 billion. Adjusted for purchase and sales, the value of the portfolio has risen by 56 percent since the beginning of the year. The General Index has risen by 43 percent.
- Net asset value as per August 20, 1993, was calculated at SEK 264 per share and CPN.
- The earnings forecast for 1993 has been raised to SEK 200M. Including the result of sales of listed stocks during the first half, this entails earnings of approximately SEK 500M.

Industrivärden Group Income Statement January 1 - June 30, 1993

(SEK M)	1993 Jan-June	1992 Jan-June	1992 Jan-Dec
Invoiced sales	5,676	5,542	10,948
Manufacturing, selling and administration costs	-5,025	-4,882	-9,646
Operating earnings before depreciation	651	660	1,302
Scheduled depreciation	-356	-293	-624
Operating earnings after depreciation	295	367	678
Financial income and expenses:			
Dividend income	164	212	213
Interest income	30	57	105
Interest expenses (excluding CPN interest)	-379	-364	-756
Other financial items	11	-1	18
Earnings after financial items	121	291	258
Capital gains/losses from sales of listed stocks	309	-52	-29
CPN interest	-45	-45	-90
Earnings before extraordinary items	385	194	139
Extraordinary income and expenses	0	8	8
Earnings before taxes and minority interests	385	202	147

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Annual report with a difference boosts ethical approach

Andrew Jack looks at an unconventional company which applies 'social' guidelines to its trading strategy

A HIGHLY unusual document has been circulating in the boardrooms of the FTSE 100 companies in the last few weeks. It is a plea for greater accountability and information, and its source is not a pressure group, but a rival business.

The request comes in the form of a document designed to lead by example, an annual report with a difference called a "social audit". Its aim is to assess the social impact and ethical behaviour of the company in relation to its aims and those of its "stakeholders".

The 20-page glossy brochure provides background on topics such as the breakdown of costs and profits throughout the production process of a sample of products, a description of some of its suppliers, and figures on the composition and salary scales of the workforce.

The source for this information is an extremely unconventional company called Traidcraft. Founded in 1979 in Newcastle upon Tyne, the business imports food, clothing and handicrafts from groups in the Third World. Its aim is to promote "fair trade" by buying at what it considers just prices from suppliers who promote social and economic development in their communities.

Some of its principles have been challenged in the last few years by a deficit which threatened its future. It has changed management and restructured with the aim of being profitable and paying dividends.

However, the new mood has not removed the directors' determination to keep sight of at least some of their radical origins. Traidcraft maintains a policy of offering the highest-paid

employee no more than three-times the wage of the lowest. Its objectives of promoting fair trade remain. Its social audit report is a development out of these concerns.

The idea of social auditing is not new. In a booklet produced earlier this year by the company in conjunction with the New Economics Foundation, an alternative economics think-tank, it lays out the history of the process in the last 20 years. The authors are Richard Evans, Traidcraft's external affairs director, and Simon Zadek from the foundation.

In 1971, there was a social audit of the Upper Clyde Shipbuilders. A number of similar assessments in the UK and US were carried out during the decade by Social Audit, established by the Public Interest Research Centre, largely without the co-operation of managements.

Pressure for greater disclosure by companies developed, with guidelines from the Confederation of British Industry and limited extra disclosure requirements in successive pieces of company law covering political and charitable contributions and employee welfare.

In other countries, there has also been considerable attention paid to social accounting issues beyond the narrow confines of financial performance: companies in the Netherlands, Sweden, Germany, the US and India have produced reports.

But the authors argue that the missing ingredients have been anything systematic, comprehensive and regular. They are often focused around one particular event such as a factory closure, only consider certain products or regions, became rapidly

dated, may be superficial, and typically are not independently verified. There is also no framework to help guide disclosures and make them consistent.

Traidcraft's recent efforts certainly try to address these limitations. Its first tentative steps took place last year with a document called "Towards a Social Audit". It profiled two of its suppliers, analysed changes in its product range, made reference to market research into its mail order method, applied more specific indicators and targets, focus on the effectiveness of lobbying and education work, give further emphasis to environmental aspects and develop additional forms of social book-keeping to ease the audit.

The picture that emerges is not entirely positive: purchases fell from its profiled region - the Philippines - because of the UK recession, failure to generate sufficient revenues under Traidcraft's minimum target sales and inability by a supplier to deliver a promised product range. It documents concerns by some producers that the company failed to communicate sufficiently.

The report on employees raises some concerns about whether the company should pay a greater wage to those at the lower end of the salary scale, and on the ambivalence of non-Christian staff to the company's policy of only allowing Christians to sit on the board.

On environmental issues, it admits it has generally been unable to trace products to source to judge whether

they are produced sustainably.

A three paragraph "auditor's report" written by the New Economics Foundation is not entirely positive. It says: "We are satisfied that the (report) ... offers an adequate basis for understanding key aspects of the social impact and ethical behaviour of Traidcraft in relation to its aims and those of its main stakeholders for the period in question."

But it goes on to endorse the need to continue to develop the social audit method, apply more specific indicators and targets, focus on the effectiveness of lobbying and education work, give further emphasis to environmental aspects and develop additional forms of social book-keeping to ease the audit.

Traidcraft admits to a number of difficulties. It stresses that the report will evolve in the future, and that only next year can it begin to assess performance. It argues that it is difficult and dangerous to quantify too far, or to add up different numbers to attempt to produce a single overall figure of social profit or loss.

There are, nevertheless, a number of weaknesses in the report. It fails on several occasions to clearly lay out its objectives and then assess them: using a graph which is all but impossible to read to highlight the growth in goods sourced from the Third World, for instance.

The report makes little attempt to justify its choice of assessment criteria or show how they are audited - though much evidence according to the "Auditing the Market" booklet is apparently to be based on discussions with staff - which does not seem appropriate for issues such as how to

assess the impact of its educational activities.

It often cites highly anecdotal evidence, such as that there has been a 60 per cent increase in the last year on the time spent visiting producers to work on product design and development. This is interesting but smacks of gathering anything available rather than systematic probing.

It raises the wider question of how far the profiles of suppliers are always likely to be self-justifying. A producer of handkerchiefs may sound worthy of support because it also sponsors social welfare programmes in the community. But would the money be spent more productively or efficiently given to another local group whose sole concern was these social issues?

In addition, it reflects the inadequacy of any attempts so far to meaningfully define "fair trade" in any but very general terms. That will clearly hamper any effects to genuinely assess the company's effectiveness.

More fundamentally, it highlights the fact that even the highly unusual shareholder base is apathetic and happy to let the company do its work. Without active discussion of its objectives, how can Traidcraft effectively debate what its ethical and social priorities should be?

Given the difficulties in yet refining its own methodology, let alone its rather unusual shareholder profile, it is also difficult to see many other companies following Traidcraft's lead in the short-term: welcome though that would certainly be.

*Auditing the Market, by Simon Zadek and Richard Evans, Traidcraft Exchange, Kingsway, Gateshead, NE11 0NE, £2.50

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Riverside Mental Health became a self-governing Trust within the NHS on 1st April 1993. With over 1,400 staff we provide acknowledged high quality services within Central, West London and Surrey. Our financial strategy and planning processes are functions vital to the financial health of the Trust. We now seek to appoint to this key role within our Finance Department in Hammersmith, West London.

You will be required to produce relevant, robust and flexible financial models of costs and income to allow the Trust to plan strategy under given business scenarios. This will entail close liaison with colleagues within the finance function and Business Managers across the Trust. You will need to be a qualified accountant. Operating at this level you will possess communication skills of the highest order. Your experience to date will have utilised this ability in the confident presentation and explanation of financial issues to non-financial managers. Your career experience this far may have been developed within the NHS, or, outside of a health care setting. However, you will certainly understand the operation of the internal market in health care.

For an informal discussion of this position please contact: Nicky Cooper, Director of Finance, 51 Vincent Square, London, SW1. Tel: 081-746 6804. For an application form and information pack please contact: Recruitment Services, Personnel Department, 4 Collingham Gardens, London, SW5 0HR. Tel: 081-846 6651 (24 hour application line). Please quote ref: SM/50.

Closing date: 14th September 1993. Interviews held: 29th September 1993.

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The group activities are spread between a number of operating subsidiaries, and this role is a key appointment within a sophisticated manufacturing operation with a turnover in the region of £500 million.

With a level of energy that suggests you are under 40, your background must clearly demonstrate both the willingness and ability to support the decision

making of managers in many fields - which will demand the kind of reliable business judgment few truly possess and the sensitivity to read the needs of your peers in such a way that relationships are seen as beneficial from both sides.

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Although you are an effective team player, you are also ready to take an independent line as your judgment demands. As with all roles at this level and beyond, you must be able to support a credible argument with a credible personality.

If you feel that your background and experience meet the requirements of this challenge, please forward your CV to: John Langford, Confidential Replies Manager, TCS Advertising, 35 Garway Road, London W2 4QE. Tel: 071 243 1176 Fax: 071 243 0060.

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Above all, you must have the energy and determination to achieve results in a complex and constantly evolving accounting environment.

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Please write enclosing full career details to The Human Resources Manager, The Disney Store Limited, 3 George Street, Watford, Herts WD1 8BX.

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Success in this role depends on sound management ability. Aged at least 40, you will have a track record of success in

managing professional people in a co-operative and non-coercive way. Coaching, counselling, advising and motivating your team will be central to the role, as will your skill in analysing performance figures and solving problems. A convincing communicator, you will be able to demonstrate a high level of maturity and personal authority, along with sensitivity and patience. To be eligible for consideration you must hold a recognised professional qualification and be able to demonstrate a readiness to acquire new knowledge. Your commitment to integrity and quality will be matched by your drive and organisational skills to ensure that our professional standards are maintained. We are not seeking candidates with a financial services direct selling background.

A generous basic salary of £30,000 is offered in addition to a quality bonus. The remainder of the rewards package includes immediate mortgage subsidy, non-contributory staff superannuation scheme, BUPA and company car.

To progress your application please contact Sophie Bindloss or Nick Morgan on 0275 553939 between 0900 and 1830 Monday to Friday.

Clerical Medical
INVESTMENT GROUP
THE CHOICE OF THE PROFESSIONAL

PA Consulting
Group
Creating Business Advantage

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Medium Term Note Sales

A unique opportunity to participate in the expansion of this major investment bank's MTN activities. The successful candidate will join a team of professionals covering fixed income and swapped products, with particular emphasis in vanilla and structured MTN and asset swap placement.

A strong technical ability, proven sales and distribution capability are required. European languages would be advantageous. The position will suit a highly motivated individual, able to use their own initiative and looking for a challenging environment.

A highly competitive remuneration package will be available to the right candidate who should have at least 2 years' capital markets sales experience.

Applicants should write enclosing a full cv to:

Carol Fryer, Personnel Manager,
Markets Division,
Barclays de Zotte Wedd Limited,
Ebbgate House,
2 Swan Lane,
London, EC4R 3TS.



CAPITAL MARKETS MEXICO DESK

Our client, one of the leading European players in the area of emerging markets, is looking to expand its Latin American team in London with the recruitment of an Assistant Director.

The chosen candidate will ideally be a graduate in his or her early to mid 30s, with a strong banking background and a minimum of three years' specialisation in Mexican merchant banking. A solid background in bank credit, an analytical mind, comprehensive knowledge of the Mexican debt and equity markets, together with fluency in Spanish are prerequisites.

As deputy to a London based director, the successful candidate will be responsible for structuring and arranging new issue and other fee generating transactions.

The position provides a highly competitive salary and benefits package, including significant bonus potential. Prospects for further career advancement within the company are excellent.

Please reply, in absolute confidence, to Neil Salt, quoting reference NAS2134.

Salt
Chapman
Associates

International Search and Selection
Princes House, 36 Jermyn Street,
London SW1Y 6DT.
Tel: 071-434 1319. Fax: 071-434 0835.

INVESTORS CHRONICLE

EUROPEAN EDITOR

We are looking for a European investment specialist to run a two person team. He/she would be responsible for a section of the magazine discussing all aspects of investment in Europe for the private investor. This includes:

- ★ analysis of individual European stockmarkets
- ★ advice on unit and investment trusts
- ★ direct investment in individual major quoted European companies.

The successful candidate should have fluent business German or French. He/she is likely to be working in the European research department of a stockbroker, managing funds investing in Europe or have relevant journalistic experience.

Applications plus curriculum vitae to:

The Editor,
Investors Chronicle
Graystoke Place, Fetter Lane, London EC4A 1ND

DIRECTOR INVESTMENT CONSULTANCY

US-based investment and financial consulting firm working with charities, pension funds and wealthy families, seeks a senior level consultant to open a London office, provide overall management and direction of the office, work with clients, and market to prospective UK and European clients. Working in conjunction with the US operation, the senior consultant will advise clients' boards and senior executives on issues related to investment policy (asset allocation, investment manager selection, portfolio analysis, non-marketable securities etc.). Candidates must possess knowledge of investment management theory and practice including a thorough understanding of UK capital markets and investment managers, strong analytical skills (both conceptual and quantitative), excellent writing ability (sample required), and excellent oral and presentation skills. Compensation consistent with level of position.

Apply in writing to Box B1645, Financial Times,
One Southwark Bridge, London SE1 9HL.

Non-Executive Director

Midlands Based

An internationally known, medium size plc wishes to appoint a second non-executive director.

The requirement is for a Director with an accounting qualification and familiarity with the marketing of nationally branded, consumer durable products.

The role calls for integrity and proven commercial judgement, stemming from at least ten years experience as a board member of a public company.

Interested applicants should forward a C.V. to:

Steven Cooper,
McConnell's Recruitment Advertising,
49 Uttomster New Road, Derby DE22 3NL.
Applications will be passed only to our client.

FLEMINGS

HEAD OF SMALLER COMPANIES INVESTMENT TEAM

An opportunity has arisen within Fleming Investment Management for a specialist U.K. smaller companies investor. As well as managing a small team, responsibilities will include:

- Managing existing and developing new portfolios
- Marketing Flemings' capabilities in this area
- Building on the existing performance record

Candidates must have a proven success record with at least 3 years' experience in this sector in order to meet the demands of this outstanding opportunity. Enthusiasm, professionalism and excellent communications skills are essential.

Please write to the address below enclosing a C.V. which shows your achievements and gives details of your current remuneration.

Angela Denny,
Personnel Manager,
ROBERT FLEMING & CO. LIMITED,
25 Copthall Avenue, London EC2R 7DR.

Swaps Marketeers

Investment Banking - Europe

Scotiabank, a major Canadian Bank seeks two experienced Swaps Marketeers. The appointees will be marketing Interest Rate and Cross Currency Swaps, together with Interest Rate Options.

Candidates must be degree educated and highly numerate. They should have sound experience of and contacts in the respective market place and are unlikely to have less than 2/3 years' relevant experience with an active Swaps House. Fluency in either German, Spanish or Italian is essential.

Salary is negotiable with an excellent benefits package.

Please forward full career details to Mrs Gillian Harris, Senior Manager Personnel, The Bank of Nova Scotia, Scotia House, 33 Finsbury Square, London EC2A 1BB.



Scotiabank

OPTIONS TRADER

An International Securities House is currently expanding its Derivatives Division and now seeks to recruit a skilled Options Trader, to act as Floor Manager and participate in the development of new Options products.

Candidates must hold a strong Mathematical or Statistics based degree and have received formal training in market volatility concepts and theoretical pricing models. Candidates must have at least two years relevant experience in Options trading and sound knowledge of the relationship between futures and options and options book management. Experience must have been gained in an international organisation. Candidates should also have a well established network of international contacts to enable exchange of ideas and gathering of information on global options markets activities.

The successful applicant will be responsible for developing new and innovative techniques in options trading, respecting the overall strategy of the company. He/she will manage a team of junior traders and floor clerks and be responsible for training, developing and motivating junior staff. Previous experience in this area would be an advantage. Responsibilities will also encompass ensuring compliance with all regulations relating to floor trading and ensuring the Floor team act in a professional way to represent the reputation and good name of the company. The successful candidate will act as the main link between the floor and the in house Risk Manager.

In return an exciting opportunity is offered to assist in the development of a relatively new venture and play a significant part in establishing the company as a major participant in the Options Market.

To apply in the first instance send your c.v. and short covering letter for the attention of: David Miller, quoting reference 13989C.

Miller
Leake
ADVERTISING

4th Floor, Harling House,
47-51 Great Suffolk Street, London SE1 0BS

INVESTMENT TRUSTS - CON

117	73	84.9	—
111	48	119.7	—
237	121	67.5	25
234	121	67.5	25
133	62	248.6	—
132	31	331.0	—
309	17	329.5	12
312	17	326.6	12
108	67	206.6	—
164	83	208.5	—
141	66	123.9	—
81	34	78.7	—
77	36	71.7	—
717	36	118.7	—
103	38	102.7	—
102	38	102.7	—
52	38	58.5	11
48	38	58.4	05
112	—	—	—
105	8.8	257.1	—
274	11.8	511.2	—
91	—	—	—
91	—	111.2	—
91	1.1	128.2	—
91	18.9	274.5	—
25	1.4	—	—
144	14.6	428.2	—
144	14.6	428.2	—
91	9.3	94.4	—
91	9.3	94.4	—
150	2.8	104.9	—
91	0.8	104.9	—
143	1.3	208.0	—
91	—	—	—
36	7.8	47.2	—
115	9.4	102.2	—
144	—	—	—
109	2.9	102.2	—
327	—	—	—
209	3.0	333.1	—
209	3.0	333.1	—
340	2.8	433.4	—
41	—	—	—

Crystalline	2.1	2.9	+0.8	1.6
Amorphous Dwt	1.4	1.20	+2	1.6
Free Dwt		40		0

63	3.7	112.2
96	2.7	132.3
31 1/2	-	-
105	6.8	120.9
18	-	-
175	0.7	254.9
191	-	123.4
28	4.8	81.7
16	-	-
31 1/2	-	-
73	18.2	107.8
288	-	-
77	2.8	105.0
20	-	-
47	1.4	70.5
8	-	-
124	4.8	140.8
87 1/2	-	113.6
148	17.2	-
100	7.8	-
101	-	-

NAME _____ SEX _____
 BIRTHDATE _____
 BIRTHPLACE _____

67	18.8	
33	2.9	33.1
15		87.3
44		
435	3.4	107.7
1397	2.0	227.7
226	4.8	368.2
10		9.8
33		
1071		102.7
74	9.3	708.9
1397		
175	1.6	278.6
168	2.3	142.3
319	4.1	262.3
315		414.8
142		
9		726.6
8		
946	3.4	608.2
80		127.1
85		447.2
551	12.1	115.3
15		59.2
34		
171	6.8	97.4
258	3.9	293.3
259	3.9	294.3
1089		3012.9
52	15.1	
1374		78.4
94	9.2	170.5
48	5.6	78.0
494		
27	11.7	
13		73.8

Zone 120 PM	100%	100%	100%
Package 120 PM	100%	100%	100%

135	3.81
136	3.87
137	3.91
138	3.97
139	4.04
140	4.11
141	4.18
142	4.25
143	4.32
144	4.39
145	4.46
146	4.53
147	4.60
148	4.67
149	4.74
150	4.81
151	4.88
152	4.95
153	5.02
154	5.09
155	5.16
156	5.23
157	5.30
158	5.37
159	5.44
160	5.51
161	5.58
162	5.65
163	5.72
164	5.79
165	5.86
166	5.93
167	6.00
168	6.07
169	6.14
170	6.21
171	6.28
172	6.35
173	6.42
174	6.49
175	6.56
176	6.63
177	6.70
178	6.77
179	6.84
180	6.91
181	6.98
182	7.05
183	7.12
184	7.19
185	7.26
186	7.33
187	7.40
188	7.47
189	7.54
190	7.61
191	7.68
192	7.75
193	7.82
194	7.89
195	7.96
196	8.03
197	8.10
198	8.17
199	8.24
200	8.31

100

73	8	-118.1	12
81003	25	0.4	94.5
2502	30	0.1	61.8
8101	39	0.8	155.5
30	47	17.2029	0
116	46	3.1127	20
98	52	3.7132	11
100	53	0.1983	0
1285	54	3.1295	24
100	55	0.222	95.3
144	56	0.4220	5
248	57	1.1380	13
187	58	0.3108	0
8	59	0.4	43.6
140	60	1.4194	8
98	61	1.1302	0
37	62	2.6821	1
276	63	1.1145	1
157	64	2.8	58
100	65	1.8	22
81003	66	1.4	51
112	67	2.5	58
30	68	2.5	47.4
100	69	27	46.6
97	70	4.3	119.2
13	71	8.1	37.0
103	72	8.1	37.0
18	73	8.1	37.0
108	74	8.1	37.0
5	75	217.9	46.1
142	76	4	4
35	77	40.1539	5
29	78	157.0	52.1
774	79	3.1	32.1
129	80	3.1	32.1
728	81	238.1	42.9
134	82	28.2	14.2
520	83	739.6	14.2
150	84	16	2.1

Warrant

96	0.7	130.7	13
200	0.4	479.8	14
185	3.1	268.6	24
67	12.2	95.3	5
163	-	-	-
144	0.4	220.7	5
21	-	-	-
246	1.1	390.3	13
93	-	-	-
285	8.3	308.1	0
187	-	-	-
29	0.4	43.6	6
6	-	-	-
140	1.6	194.8	8
45	-	-	-
98	1.1	130.2	0
93.1	-	-	-
37	-	-	-
978.1	7.4	900.4	4

Wardrobe _____ 43 _____
Principles _____ 225 _____
Pitt _____ 225 _____

100	2.6	286.8	15
99	2.6	194.2	22
1104	-	-	-
47	1.8	51.4	1
303	2.5	473.4	12
106	8.7	-	-
27	-	46.8	28
87	-	-	-
13	8.3	119.2	3
103	-	-	-
81	8.8	-	-
18	-	37.0	23
108	8.4	-	-
55	-	217.9	48
8	-	-	-
147	4.4	-	-
35	4.0	133.9	5
96	6.8	-	-
28	-	157.0	52
1	-	-	-
77.4	-	-	-
214	3.4	302.0	81
123	12.1	-	-
76	-	238.1	45
131	-	-	-
173	28.2	-	-
850	-	1308.8	-
481	8.1	-	-
160	-	-	-
102	2.1	-	-
78	-	-	-

كتاب من الأهل

INVESTMENT TRUSTS - Cont.

Stock	Price	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	99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FOREIGN EXCHANGES

Dollar falls on rate news

THE DOLLAR and European currencies weakened against the D-Mark in European trading yesterday after the Bundesbank surprised dealers by keeping its official interest rates unchanged, writes James Blitz.

Expectations had been for a cut of up to 1.5 percentage points in the discount rate, which sets the floor for all German money market rates.

The decision not to cut led to a slight firming in the D-Mark's value against most currencies in thin trading. But there was a strong impression that European currencies could start to show a clearer trend against the D-Mark when foreign exchange volumes pick up at the start of next week.

In Europe, the Bundesbank announcement pushed the franc below the FF3.50 level in mid-afternoon after it had closed on Wednesday night at FF3.502. It later closed at FF3.502. One analyst said that France's unemployment figures for July, due on Monday, would be important in determining how much pressure the currency market must put on the Bank of France to cut rates.

The Danish krone was also weaker, closing at DKr4.125.

£ IN NEW YORK

	Aug 26	Latest	Previous
1 month	1.5128-1.5135	1.5130	1.5130
3 months	1.5135-1.5140	1.5135	1.5135
6 months	1.5140-1.5145	1.5140	1.5140
12 months	1.5145-1.5150	1.5145	1.5145

Forward premiums and discounts apply to the spot rate.

STERLING INDEX

	Aug 26	Latest	Previous
100	100.00	100.00	100.00
US\$	1.5128	1.5130	1.5130
DM	3.5020	3.5020	3.5020
Yen	160.00	160.00	160.00
Swiss	1.5140	1.5140	1.5140
Italian	1.5150	1.5150	1.5150
Spanish	1.5160	1.5160	1.5160
French	1.5170	1.5170	1.5170
Portuguese	1.5180	1.5180	1.5180
Belgian	1.5190	1.5190	1.5190
Dutch	1.5200	1.5200	1.5200
Austrian	1.5210	1.5210	1.5210
Greek	1.5220	1.5220	1.5220
Irish	1.5230	1.5230	1.5230
Japanese	1.5240	1.5240	1.5240
Canadian	1.5250	1.5250	1.5250
South African	1.5260	1.5260	1.5260
Indian	1.5270	1.5270	1.5270
Pakistani	1.5280	1.5280	1.5280
Sri Lankan	1.5290	1.5290	1.5290
Thai	1.5300	1.5300	1.5300
Malaysian	1.5310	1.5310	1.5310
Singaporean	1.5320	1.5320	1.5320
Indonesian	1.5330	1.5330	1.5330
Philippine	1.5340	1.5340	1.5340
Vietnamese	1.5350	1.5350	1.5350
Laotian	1.5360	1.5360	1.5360
Burmese	1.5370	1.5370	1.5370
Myanmar	1.5380	1.5380	1.5380
Nepalese	1.5390	1.5390	1.5390
Bhutanese	1.5400	1.5400	1.5400
Tibetan	1.5410	1.5410	1.5410
Mongolian	1.5420	1.5420	1.5420
Kazakhstani	1.5430	1.5430	1.5430
Kirgizian	1.5440	1.5440	1.5440
Uzbekistani	1.5450	1.5450	1.5450
Tajikistani	1.5460	1.5460	1.5460
Armenian	1.5470	1.5470	1.5470
Georgian	1.5480	1.5480	1.5480
Abkhazian	1.5490	1.5490	1.5490
Ossetian	1.5500	1.5500	1.5500
Ingush	1.5510	1.5510	1.5510
Chechen	1.5520	1.5520	1.5520
Dagestan	1.5530	1.5530	1.5530
Ingush	1.5540	1.5540	1.5540
Chechen	1.5550	1.5550	1.5550
Dagestan	1.5560	1.5560	1.5560
Ingush	1.5570	1.5570	1.5570
Chechen	1.5580	1.5580	1.5580
Dagestan	1.5590	1.5590	1.5590
Ingush	1.5600	1.5600	1.5600
Chechen	1.5610	1.5610	1.5610
Dagestan	1.5620	1.5620	1.5620
Ingush	1.5630	1.5630	1.5630
Chechen	1.5640	1.5640	1.5640
Dagestan	1.5650	1.5650	1.5650
Ingush	1.5660	1.5660	1.5660
Chechen	1.5670	1.5670	1.5670
Dagestan	1.5680	1.5680	1.5680
Ingush	1.5690	1.5690	1.5690
Chechen	1.5700	1.5700	1.5700
Dagestan	1.5710	1.5710	1.5710
Ingush	1.5720	1.5720	1.5720
Chechen	1.5730	1.5730	1.5730
Dagestan	1.5740	1.5740	1.5740
Ingush	1.5750	1.5750	1.5750
Chechen	1.5760	1.5760	1.5760
Dagestan	1.5770	1.5770	1.5770
Ingush	1.5780	1.5780	1.5780
Chechen	1.5790	1.5790	1.5790
Dagestan	1.5800	1.5800	1.5800
Ingush	1.5810	1.5810	1.5810
Chechen	1.5820	1.5820	1.5820
Dagestan	1.5830	1.5830	1.5830
Ingush	1.5840	1.5840	1.5840
Chechen	1.5850	1.5850	1.5850
Dagestan	1.5860	1.5860	1.5860
Ingush	1.5870	1.5870	1.5870
Chechen	1.5880	1.5880	1.5880
Dagestan	1.5890	1.5890	1.5890
Ingush	1.5900	1.5900	1.5900
Chechen	1.5910	1.5910	1.5910
Dagestan	1.5920	1.5920	1.5920
Ingush	1.5930	1.5930	1.5930
Chechen	1.5940	1.5940	1.5940
Dagestan	1.5950	1.5950	1.5950
Ingush	1.5960	1.5960	1.5960
Chechen	1.5970	1.5970	1.5970
Dagestan	1.5980	1.5980	1.5980
Ingush	1.5990	1.5990	1.5990
Chechen	1.6000	1.6000	1.6000

CURRENCY RATES

	Aug 26	Latest	Previous
US\$	1.5128	1.5130	1.5130
DM	3.5020	3.5020	3.5020
Yen	160.00	160.00	160.00
Swiss	1.5140	1.5140	1.5140
Italian	1.5150	1.5150	1.5150
Spanish	1.5160	1.5160	1.5160
French	1.5170	1.5170	1.5170
Portuguese	1.5180	1.5180	1.5180
Belgian	1.5190	1.5190	1.5190
Dutch	1.5200	1.5200	1.5200
Austrian	1.5210	1.5210	1.5210
Greek	1.5220	1.5220	1.5220
Irish	1.5230	1.5230	1.5230
Japanese	1.5240	1.5240	1.5240
Canadian	1.5250	1.5250	1.5250
South African	1.5260	1.5260	1.5260
Indian	1.5270	1.5270	1.5270
Pakistani	1.5280	1.5280	1.5280
Sri Lankan	1.5290	1.5290	1.5290
Thai	1.5300	1.5300	1.5300
Malaysian	1.5310	1.5310	1.5310
Singaporean	1.5320	1.5320	1.5320
Indonesian	1.5330	1.5330	1.5330
Philippine	1.5340	1.5340	1.5340
Vietnamese	1.5350	1.5350	1.5350
Laotian	1.5360	1.5360	1.5360
Burmese	1.5370	1.5370	1.5370
Myanmar	1.5380	1.5380	1.5380
Nepalese	1.5390	1.5390	1.5390
Bhutanese	1.5400	1.5400	1.5400
Tibetan	1.5410	1.5410	1.5410
Mongolian	1.5420	1.5420	1.5420
Kazakhstani	1.5430	1.5430	1.5430
Kirgizian	1.5440	1.5440	1.5440
Uzbekistani	1.5450	1.5450	1.5450
Tajikistani	1.5460	1.5460	1.5460
Armenian	1.5470	1.5470	1.5470
Georgian	1.5480	1.5480	1.5480
Abkhazian	1.5490	1.5490	1.5490
Ossetian	1.5500	1.5500	1.5500
Ingush	1.5510	1.5510	1.5510
Chechen	1.5520	1.5520	1.5520
Dagestan	1.5530	1.5530	1.5530
Ingush	1.5540	1.5540	1.5540
Chechen	1.5550	1.5550	1.5550
Dagestan	1.5560	1.5560	1.5560
Ingush	1.5570	1.5570	1.5570
Chechen	1.5580	1.5580	1.5580
Dagestan	1.5590	1.5590	1.5590
Ingush	1.5600	1.5600	1.5600
Chechen	1.5610	1.5610	1.5610
Dagestan	1.5620	1.5620	1.5620
Ingush	1.5630	1.5630	1.5630
Chechen	1.5640	1.5640	1.5640
Dagestan	1.5650	1.5650	1.5650
Ingush	1.5660	1.5660	1.5660
Chechen	1.5670	1.5670	1.5670
Dagestan	1.5680	1.5680	1.5680
Ingush	1.5690	1.5690	1.5690
Chechen	1.5700	1.5700	1.5700
Dagestan	1.5710	1.5710	1.5710
Ingush	1.5720	1.5720	1.5720
Chechen	1.5730	1.5730	1.5730
Dagestan	1.5740	1.5740	1.5740
Ingush	1.5750	1.5750	1.5750
Chechen	1.5760	1.5760	1.5760
Dagestan	1.5770	1.5770	1.5770
Ingush	1.5780	1.5780	1.5780
Chechen	1.5790	1.5790	1.5790
Dagestan	1.5800	1.5800	1.5800
Ingush	1.5810	1.5810	1.5810
Chechen	1.5820	1.5820	1.5820
Dagestan	1.5830	1.5830	1.5830
Ingush	1.5840	1.5840	1.5840
Chechen	1.5850	1.5850	1.5850
Dagestan	1.5860	1.5860	1.5860
Ingush	1.5870	1.5870	1.5870
Chechen	1.5880	1.5880	1.5880
Dagestan	1.5890	1.5890	1.5890
Ingush	1.5900	1.5900	1.5900
Chechen	1.5910	1.5910	1.5910
Dagestan	1.5920	1.5920	1.5920
Ingush	1.5930	1.5930	1.5930
Chechen	1.5940	1.5940	1.5940
Dagestan	1.5950	1.5950	1.5950
Ingush	1.5960	1.5960	1.5960
Chechen	1.5970	1.5970	1.5970
Dagestan	1.5980	1.5980	1.5980
Ingush	1.5990	1.5990	1.5990
Chechen	1.6000	1.6000	1.6000

CURRENCY MOVEMENTS

	Aug 26	Latest	Previous
US\$	1.5128	1.5130	1.5130
DM	3.5020	3.5020	3.5020
Yen	160.00	160.00	160.00
Swiss	1.5140	1.5140	1.5140
Italian	1.5150	1.5150	1.5150
Spanish	1.5160	1.5160	1.5160
French	1.5170	1.5170	1.5170
Portuguese	1.5180	1.5180	1.5180
Belgian	1.5190	1.5190	1.5190
Dutch	1.5200	1.5200	1.5200
Austrian	1.5210	1.5210	1.5210
Greek	1.5220	1.5220	1.5220
Irish	1.5230	1.5230	1.5230
Japanese	1.5240	1.5240	1.5240
Canadian	1.5250	1.5250	1.5250
South African	1.5260	1.5260	1.5260
Indian	1.5270	1.5270	1.5270
Pakistani	1.5280	1.5280	1.5280
Sri Lankan	1.5290	1.5290	1.5290
Thai	1.5300	1.5300	1.5300
Malaysian	1.5310	1.5310	1.5310
Singaporean	1.5320	1.5320	1.5320
Indonesian	1.5330	1.5330	1.5330
Philippine	1.5340	1.5340	1.5340
Vietnamese	1.5350	1.5350	1.5350
Laotian	1.5360	1.5360	1.5360
Burmese	1.5370	1.5370	1.5370
Myanmar	1.5380	1.5380	1.5380
Nepalese	1.5390	1.5390	1.5390
Bhutanese	1.5400	1.5400	1.5400
Tibetan	1.5410	1.5410	1.5410
Mongolian	1.5420	1.5420	1.5420
Kazakhstani	1.5430	1.5430	1.5430
Kirgizian	1.5440	1.5440	1.5440
Uzbekistani	1.5450	1.5450	1.5450
Tajikistani	1.5460	1.5460	1.5460
Armenian	1.5470	1.5470	1.5470
Georgian	1.5480	1.5480	1.5480
Abkhazian	1.5490	1.5490	1.5490
Ossetian	1.5500	1.5500	1.5500
Ingush	1.5510	1.5510	1.5510
Chechen	1.5520	1.5520	1.5520
Dagestan	1.5530	1.5530	1.5530
Ingush	1.5540	1.5540	1.5540
Chechen	1.5550	1.5550	1.5550
Dagestan	1.5560	1.5560	1.5560
Ingush	1.5570	1.5570	1.5570
Chechen	1.5580	1.5580	1.5580
Dagestan	1.5590	1.5590	1.5590
Ingush	1.5600	1.5600	1.5600
Chechen	1.5610	1.5610	1.5610
Dagestan	1.5620	1.5620	1.5620
Ingush	1.5630	1.5630	1.5630
Chechen	1.5640	1.5640	1.5640
Dagestan	1.5650	1.5650	1.5650
Ingush	1.5660	1.5660	1.5660
Chechen	1.5670	1.5670	1.5670
Dagestan	1.5680	1.5680	1.5680
Ingush	1.5690	1.5690	1.5690
Chechen	1.5700	1.5700	1.5700

WORLD STOCK MARKETS

[illegible][illegible][illegible]

Underpinning	Stocks traded	Closing price	Change on day	T Volume	Millions	Aug 25	Aug 24	Aug 23
Plastic Parts	7,552,120	54 1/2	+	New York SE	337,146	284,974	268,675	
Brake Pads	6,620,000	57 1/2	+	Amex	111,433	23,788	13,539	
Brake Pads	3,752,500	25 1/2	+	NASDAQ	MI	233,379	236,831	
Walt-Mart	3,168,000	50 1/2	+					
Kmart T & T	2,770,700	11 1/2	+	NWSE				
RTT Group	2,767,000	46 1/2	+	Issues Traded	2,597	2,597	2,610	
Gen Motors	2,545,700	31 1/2	+	Amex	56,877	1,201	1,513	
General	2,541,000	32 1/2	+	Value	879	859	1,023	
General	2,454,700	29 1/2	+	Unchanged	641	616	644	
Dowery Int'l	2,436,100	41 1/2	+	New High	194	147	122	
Drydock	2,436,100	41 1/2	+	New High	13	15	17	
CANADA								
TORONTO								
	Aug 25	Aug 24	Aug 23	1993				
				HIGH				
				LOW				
Steel, and L Metals	313,231	313,964	312,515	317,230	314,034	316,919	274,321	(211)
Composites	41,229	411,220	406,186	403,628	402,124	425,618	325,850	(211)
MONTREAL	195,522	195,780	195,611	195,016	195,740	194,918	170,297	(211)
WORLD								
US: S&P 500	3,974.70	3,981.30	3,975.80	3,977.30	4,006.57	4,013.23	3,983.40	(91)
FTSE 100	2,541.50	2,548.50	2,545.00	2,544.00	2,562.00	2,568.00	2,548.00	(18)
Nikkei 225	14,112.00	14,128.00	14,115.00	14,123.00	14,155.00	14,163.00	14,124.00	(19)
Hong Kong	7,112.00	7,118.00	7,115.00	7,117.00	7,127.00	7,133.00	7,112.00	(18)
ASX 200	2,541.50	2,548.50	2,545.00	2,544.00	2,562.00	2,568.00	2,548.00	(18)
*Currency Aug 25: 1 US Dollar = 0.75 Canadian Dollars, 1 US Dollar = 0.75 Australian Dollars, 1 US Dollar = 0.75 British Pounds, 1 US Dollar = 0.75 Japanese Yen, 1 US Dollar = 0.75 Swiss Francs, 1 US Dollar = 0.75 New Zealand Dollars, 1 US Dollar = 0.75 South African Rand, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Indian Rupees, 1 US Dollar = 0.75 Thai Baht, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore 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Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 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Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar = 0.75 Vietnamese Dong, 1 US Dollar = 0.75 South Korean Won, 1 US Dollar = 0.75 Taiwan Dollars, 1 US Dollar = 0.75 Hong Kong Dollars, 1 US Dollar = 0.75 Singapore Dollars, 1 US Dollar = 0.75 Malaysian Ringgits, 1 US Dollar = 0.75 Philippine Pesos, 1 US Dollar = 0.75 Indonesian Rupiah, 1 US Dollar 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TOKYO - Most Active Stocks

Thursday, August 26, 1993

	Stocks Traded	Closing Prices	Change on day		Stocks Traded	Closing Prices	Change on day
Fujiitsu	4.2m	797	+5	Horngate Gums	2.5m	693	+4
Nikkatsu	3.6m	21	-3	Nissan's Steel	2.1m	266	+5
Osaka Gas	3.1m	840	+41	Nissan Corp.	2.0m	869	-12
Daiichi Kangaro	2.5m	742	+17	Nippon Steel	2.0m	574	-2
Tanabe Sanyaku	2.4m	1,120	+70	Suntomo Mid Ind.	1.9m	228	-2

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Figure 1 illustrates the experimental setup. A subject is seated at a table, viewing a video screen. A video camera is positioned above the screen. A horizontal bar is placed between the subject and the screen. The screen displays a visual feedback system with a horizontal line and a vertical line. The subject's hand is positioned at the end of the horizontal line. The vertical line represents the target position. The horizontal line is labeled 'Horizontal bar' and the vertical line is labeled 'Vertical line'. The subject is labeled 'Subject' and the video camera is labeled 'Video camera'.

64KB HYPER

1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443</
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96	Oak Ind	63	156	10	94	57
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99	Oak Ind	63	159	10	94	57
100	Oak Ind	63	160	10	94	57

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NASDAQ NATIONAL MARKET[illegible]

4 pm close August 26

[illegible]

FINANCIAL TIMES
Perrier battle ends with something for everyone

FINANCIAL TIMES
Perrier battle ends with something for everyone

FINANCIAL TIMES
Perrier battle ends with something for everyone

AMERICA

Dow slips from peak
on early profit-taking

Wall Street

US stock markets slipped from their record highs yesterday morning on heavy profit-taking, particularly in secondary stocks, writes Patrick Horan in New York.

At 1 pm, the Dow Jones Industrial Average was down 8.11 at 3,643.98. The more broadly based Standard & Poor's 500 was 0.52 easier at 459.61, while the American SE composite was 1.21 lower at 453.51. For the second consecutive day, the Nasdaq composite underperformed the rest of the markets, relinquishing 4.69 to 723.97. Trading volume on the New York SE came to 134m shares by 1 pm.

After posting a 45-point advance over the previous two trading days, no one was surprised yesterday morning when the equity markets failed to build on those gains. All year, profit-takers have been ready to move in every time stocks have reached record highs.

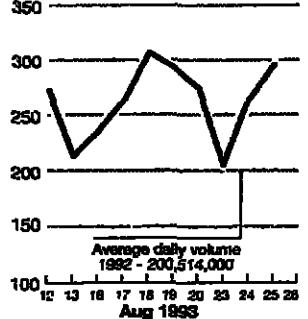
The day's economic news - an 8,000 rise in weekly initial jobless claims - had little impact upon the markets, although the data suggested that conditions in the labour market remained weak. Bond prices were higher, pushing long-dated yields to new record lows, but this was also shrugged off by equity investors.

Buyers sought out certain sectors, and continued to rotate between cyclical, consumer, cars, pharmaceutical, technology, transportation, and oil stocks.

Drug stocks were among the leaders. Pfizer climbed 3 1/4 to \$63 1/4, Bristol Myers-Squibb put on \$1 at \$55 1/4, Schering Plough

NYSE volume

Daily (million)



added 3 1/4 to \$60 1/4, and Merck rose 3 1/4 to \$32 1/4.

Selected oil stocks were also in demand. Exxon firmed 3 1/4 to \$65 1/4, Texaco rose 3 1/4 to \$65 1/4, Mobil added 3 1/4 to \$78 1/4, and British Petroleum ADRs climbed 1 1/4 to \$58 1/4.

Cyclical stocks eased with the wider market. Caterpillar dropped 3 1/4 to \$92, International Paper slipped 3 1/4 to \$67 1/4, and General Electric fell

3 1/4 to \$89 1/4. Car stocks, however, were firmer, led by General Motors, which rose 1 1/4 to \$47 1/4. Certain technology stocks were also out of favour: Compaq fell 1 1/4 to \$62 1/4, Motorola 1 1/4 to \$93 1/4, and Texas Instruments 3 1/4 to \$80 1/4.

Disappointment that Philip Morris did not raise its dividend continued to hurt the stock, which fell 1 1/4 to \$47 1/4.

On the Nasdaq market, Novell plummeted 2 1/4 to \$19 in reaction to Wednesday's late news of a third quarter loss (which included a charge) and several downgrades from brokerage houses. Other leading technology stocks also ran into heavy selling, with Microsoft down 1 1/4 to \$72 1/4, Apple down 3 1/4 to \$26 1/4, and Intel down 3 1/4 to \$61 1/4.

Canada

TORONTO fell back in morning trading as investors took profits following recent strong gains, the index having reached a record high on Wednesday.

By noon the TSE-300 composite index was down 20.31 at 4,102.61 in volume of 29m shares. Among the sub-indices, financial services was off 20.61 at 3,042.07 and metals and minerals by 36.73 at 3,102.50.

Actives included Bombardier, up 3 1/4 to \$31 1/4, and Placer Dome, off 3 1/4 to \$37 1/4.

EUROPE

Conflicting reactions to Buba decision

THE Bundesbank's decision not to cut interest rates gave bourses one reason to back-track yesterday, although Paris and Madrid managed to ignore it, writes Our Markets Staff.

In parallel, there was a note from Kleinwort Benson which, this year, has heavily overweighted continental Europe at the expense of the US. Yesterday KB's chief strategist, Mr. Allan Edwards, raised his US weighting from 23 to 30 per cent, and dropped continental Europe by seven percentage points to 16 per cent.

Since the beginning of the year, noted Mr. Edwards, shares on the continent have risen by 25 per cent, against 5 per cent for the US. However, he said, US earnings are already some 25 per cent off their lows; earnings surprises so far in 1993 have been on the upside; and, on KB's valuation ratios, US equities now look cheap to fair value.

FRANKFURT weakened both during market hours, losing hope about interest rates as the DAX index closed 16.83 lower at 1,901.15, and in the post-bourse where the Ibis indicated DAX dropped another

10.50 to 1,890.65.

Turnover rose from DM6.6bn to DM6.8bn. Prominent losers in share price terms included the house's top three stocks, Daimler, Deutsche Bank and Siemens, and the three blue chips which put out interim reports yesterday, BASF, Bayer and Volkswagen.

Five of those six, noted Mr. Jens Wierckling of Merck Finck in Düsseldorf, were major exporters, and vulnerable to weakness in the dollar promoted by German interest rate policy. The interim reports, although grim, were much as expected; Volkswagen, down DM3.70 to DM367.30 on the session and accelerating with a DM6.80 drop to DM360.50 in the post-bourse, seemed to suffer more from cynicism about its recovery prospects.

Siemens fell DM9.60 to DM66.40 on the session and a DM6.90 drop to DM69.50 in London after hours. It had been relatively strong recently, and seemed to attract forward selling from the DTB.

ZURICH ended lower as profit-taking evident earlier in the session increased slightly after the Buba decision. UBS bear-

FT-SE Actuaries Share Indices

August 26		THE EUROPEAN SERIES								
Hourly changes		Open	10.30	11.00	12.00	13.00	14.00	15.00	Close	
FT-SE 100	1308.74	1308.48	1308.46	1308.22	1308.34	1308.34	1308.34	1308.22	1308.48	1308.74
FT-SE 250	1388.27	1388.28	1388.23	1388.23	1388.23	1388.23	1388.23	1388.23	1388.23	1388.27
		Aug 25	Aug 24	Aug 23	Aug 22	Aug 20	Aug 19			
FT-SE 100		1310.50	1296.82	1297.83	1297.31	1297.31	1304.07			
FT-SE 250		1395.62	1375.46	1374.00	1374.00	1380.12	1385.51			

Base rate 1000 (20/10/93) High/Low: 100 - 128.74/20 - 128.27 Low/Low: 100 - 128.65/20 - 127.55

under pressure in the currency exchanges. A decision could come as soon as the weekend, they added, noting that the 5-10 day rate was another candidate for trimming from its present 10 per cent level to about 7.75 per cent.

Among individual issues Peugeot was one of the few losers on the day, down lost FF8 to FF7.680 on reaction to disappointing results from Renault.

AMSTERDAM fell back by over 1 per cent but dealers were not excessively worried that interest rates had been left unchanged. A weaker dollar also contributed to declines in those stocks with a heavy US exposure.

The CBS Tendency index slipped 1.5 to 127.5, but off the day's low of 127.3.

Unilever dropped FI 3.30 to FI 195.90 in reaction, some brokers said, to news that Philip Morris of the US had failed to increase its dividend.

Among the day's half year results, Internatio-Müller, the trading and transport group, added FI 5.50 to FI 68.50 following good figures, while Hagemeyer, the trading group, gained FI 2.30 to FI 98.30 after it saw a 20 per cent rise over the period.

KNP BT, the paper group, put on 40 cents to FI 36.80 as its first half results also exceeded expectations.

MADRID tried to apply the brakes, the general index losing nearly three points early in the day, but its momentum reassured itself and the index actually closed 1.71 higher at its third consecutive 1993 high of 299.52.

STOCKHOLM lost ground in spite of better-than-expected interim results from Volvo and Skanska. The Allshare index lost 14.3 to 1,251.0 in turnover of SKr2.0bn.

Volvo B shares rose SKr4 to SKr454 and Skanska SKr4 to SKr412.

Corporate recovery supports NZ equities

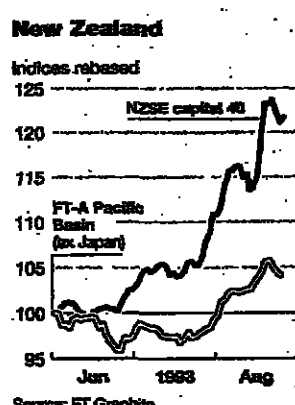
The economic outlook also looks good ahead of the election, writes Terry Hall

they were finding it possible to cope with the rising strength of the New Zealand dollar.

Opinion polls also showed a strong rise in support for the pro-business National government, which now expects confidently to win the November general election on the promise of offering consistent policies. Ms Ruth Richardson, was able to portray the July budget, with its forecast reductions in the deficit and continuing economic growth, as a vindication of her determination to stick with often unpopular measures in the national interest.

In August, she introduced a new tax regime to encourage overseas equity investment which, brokers say, has spurred US interest in New Zealand. US investment has risen sharply following publicity there about the successes New Zealand has had in implementing policies favoured by the so-called Chicago monetarist school of economists.

Bell Atlantic and Ameritech



Source: FT Graphica

now control Telecom Corporation, International Paper manages Carter Holt Harvey, the largest forestry company, Wisconsin Central owns the national railway, New Zealand Rail, and other US companies have substantial investments in plantation forestry, and manufacturing.

Brokers have reported the return of many investors who had sworn that they would never touch a share again after the 1987 crash. Those returning have found that the stock exchange has reformed itself, with prompt settlement procedures and tougher listing requirements.

Returning investors have also found most companies in strong financial shape. Many have low debt and strong cash flows, such as Telecom, or no debt at all, such as Ceramco

and Steel and Tube, and are reporting strong profits rises. Telecom's surprisingly strong profits recovery has seen it add NZ\$1.20 in under a month, closing yesterday at NZ\$3.98.

The drive to cut debt extended to Fletcher Challenge, which has been the second major stock to lead the rally, the first being Telecom. Fletcher Challenge's apparent reluctance to sell assets saw its price marked back last year from a NZ\$3.80 to below NZ\$1.80 by October.

The group has since worked hard to re-establish itself, and cut its debt. Last week it reported better than expected results. This saw its shares bounce back to above NZ\$2.80, although it has eased back recently on profit-taking, to close yesterday at NZ\$3.68.

ASIA PACIFIC

Pacific Basin features a clutch of new record highs

Tokyo

A FALL in bond yields and lower short-term rates in the afternoon prompted late index-linked buying, and share prices firmed on purchases by arbitrageurs and investment trusts, writes Emilio Terazono in Tokyo.

The Nikkei average gained 70.31 at 20,591.76 after a day's high of 20,594.56 and low of 20,482.85. The index moved within a narrow range on light profit-taking and technical buying, as most investors waited for the auction results for East Japan Railway, announced after the close.

Volume, on the last trading day for August delivery, shrank to 190m shares from 213m. Advances outnumbered declines by 587 to 341, with 213 issues unchanged. The Topix index of all first section stocks put on 5.09 at 1,654.36 and, in London, the ISE/Nikkei 50 index edged up 1.17 to 1,262.65.

The yield on the No 145 10-year benchmark fell 6.5 basis points to 4.075 per cent. Traders said equity prices were supported by underlying speculation of a cut in the official discount rate next month. On the other hand, the bleak outlook for imminent economic prospects and an upturn in corporate profits was preventing investors from committing their funds.

In the oil sector, Cosmo Oil forged ahead Y41 to Y94.0. The government's new policy to promote the use of solar power generators among domestic households pushed up Daido Hoxan, a solar battery manufacturer, by Y17 to Y42.

Drug issues were firm, led by Tsumura Sanyaku which gained Y70 to Y1,130 on recommendations from a Japanese broker. Yamanouchi Pharmaceutical and Sankyo both rose Y20 to Y2,400 and Y2,450 respectively.

Hopes of government deregulation of the transportation industry supported warehouse: Mitsubishi Warehouse and Transportation appreciated Y80 to Y1,890 while Mitui Soko advanced Y15 to Y950.

Telecommunications-related issues posted further gains on hopes of government assistance for the country's telecom infrastructure. Nippon Telegraph and Telephone climbed Y5,000 to Y943,000 and Fujitsu, the day's most active stock, rose Y6 to Y797.

Insurers were subjected to profit-taking. Tokio Marine & Fire dipped Y10 to Y1,340.

In Osaka, the OSE average added 50.29 at 22,509.56 in volume of 55.6m shares.

Roundup

THREE NEW highs, and a recovery in Hong Kong, adorned a strong region.

HONG KONG's turnover was still thin, down from HK\$3.73bn to HK\$3.36bn. On the other hand, the Hang Seng index improved 183.50 to 7,449.08 after a fall of some 300 points from its record close a week earlier.

HSBC, weakened in recent days by disappointing results from its Hang Seng Bank subsidiary, topped the actives list and recovered HK\$3 to HK\$83.50. Hang Seng Bank rose HK\$1.50 to HK\$55.50.

After the close, Swire Pacific reported a drop in interim profit. This took the market down

about 70 points in London, but it ended only 25 lower after news of a land reclamation project.

SINGAPORE's Straits Times Industrial index finished 34.10 up at a record high of 3,010.19, driven by institutional buying of index-linked stocks. Volume here rose from 263.06m to 277.38m shares.

KUALA LUMPUR peaked for the same reason, the KLSE composite index closing 6.06 ahead at 811.78 for its second consecutive 1993 high.

JAKARTA soared to a new peak, the JKSE index ending 7.07 stronger at 405.56. Astra International led the rise, climbing Rp1,500 to Rp17,500 in moderate volume on bullish speculation about its results, and on rights issue rumours.

AUSTRALIA decided that it liked Wednesday's News Corp results after all, and the shares rose 33 cents to A\$9.85 as the All Ordinaries index advanced 18.9 to 1,941.5. Turnover was A\$478.2m. Market leader BHP moved up 20 cents to A\$15.78.

BANGKOK saw active buying of banks as interest shifted from speculative towards fundamental attractions. The SET index put on 9.44 at 961.77 in turnover of just under B\$78m. KUALA LUMPUR declined on news of US sanctions against Pakistan and China over alleged arms-control violations, the KSE index finishing 10.39 lower at 1,315.65, after touching 1,308.81.

SEOUL moved against the trend with its fourth consecutive loss, the composite index weakening 9.36 to 693.74 in an atmosphere of depressed inertia. Turnover here dropped from Won252.8bn to Won212.2bn.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS										TUESDAY AUGUST 24 1993										DOLLAR INDEX				
Figures in parentheses show number of lines of stock	US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	1993 High	1993 Low	Year ago (approx)
Australia (69)	145.42	+0.9	145.43	96.43	127.82	143.68	-0.1	3.49	144.10	142.76	94.46	125.98	143.86	146.94	117.39	120.36	144.10	142.76	94.46	125.98	143.86	146.94	117.39	120.36
Austria (17)	168.11	+0.0	168.12	112.14	148.41	148.57	+0.6	1.31	168.09	167.52	110.84	147.82	147.68	168.29	131.18	146.76	168.11	167.52	110.84	147.82	147.68	168.29	131.18	146.76
Belgium (42)	149.53	-0.8	149.51	90.12	131.20	101.83	-0.1	4.36	149.55	149.25	98.75	151.70	151.52	149.76	131.18	146.76	149.53	149.25	98.75	151.70	151.52	149.76	131.18	146.76
Canada (108)	128.82	+0.7	128.83	85.41	113.04	122.57	-0.3	2.75	127.96	128.78	83.88	111.86	122.22	130.38	124.11	125.80	128.82	128.78	83.88	111.86	122.22	130.38	124.11	125.80
Denmark (33)	220.59	-0.7	220.60	146.27	193.59	207.24	-0.5	1.09	222.07	220.01	145.57	194.14	208.18	227.15	185.11	222.22	220.59	220.01	145.57	194.14	208.18	227.15	185.11	222.22
Finland (23)	111.84	-2.3	111.84	74.16	58.15	137.28	-1.3	0.88	114.44	113.38	75.02	100.05	135.15	118.56	65.50	90.00	111.84	113.38	75.02	100.05	135.15	118.56	65.50	90.00
France (97)	165.50	+1.5	165.51	109.74	145.23	152.13	+1.6	3.04	165.00	161.49	108.54	142.49	149.70	162.72	117.29	152.30	165.50	161.49	108.54	142.49	149.70	162.72	117.29	152.30
Germany (69)	123.42	+0.5	123.42	81.85	108.31	108.31	-0.9	1.94	122.78	121.83	80.49	107.33	107.33	124.94	101.59	114.42	123.42	121.83	80.49	107.33	107.33	124.94	101.59	114.42
Hong Kong (59)	286.76	-0.9	286.78	190.15	251.87	285.40	-0.8	3.43	286.22	286.63	188.65	252.94	297.82	301.61	218.82	225.89	286.76	286.63	188.65	252.94	297.82	301.61	218.82	225.89
India (15)	180.35	-0.4	180.36	112.29	148.51	171.42	-0.6	3.25	170.01	168.43	111.44	148.52	170.28	171.98	129.26	152.37	180.35	168.43	111.44	148.52	170.28	171.98	129.26	152.37
Italy (70)	77.18	+0.5	77.18	51.16	82.04	82.04	+0.6	1.77	76.81	76.10	50.35	80.35	91.45	77.16	53.78	83.68	77.18	76.10	50.35	80.35	91.45	77.16	53.78	83.68
Japan (470)	198.17	-0.7	198.18	103.58	137.07	103.58	+0.5	0.80	197.28	195.60	103.08	137.49	103.08	165.91	100.75	102.39	198.17	195.60	103.08	137.49	103.08	165.91	100.75	102.39
Malaysia (18)	382.77	+0.3	382.78	253.80	336.90	375.91	+0.5	1.82	381.71	378.16	250.20	333.88	374.78	382.77	251.68	258.43	382.77	378.16	250.20	333.88	374.78	382.77	251.68	258.43
Mexico (19)	1756.88	+0.0	1756.88	1184.97	1541.82	9970.10	-0.1	0.83	1757.05	1740.72	1151.75	1536.03	9973.56	1757.05	1410.30	1260.13	1756.88	1740.72	1151.75	1536.03	9973.56	1757.05	1410.30	1260.13
Netherlands (24)	181.12	+0.5	181.13	120.10	158.95	158.95	+0.9	3.44	180.16	178.48	118.09	157.50	155.49	181.12	150.39	165.27	181.12	178.48	118.09	157.50	155.49	181.12	150.39	165.27
New Zealand (13)	61.77	+0.0	61.77	40.96	54.21	58.81	-0.8	3.79	61.78	61.21	40.50	54.01	59.37	62.98	40.96	42.11	61.77	61.21	40.50	54.01	59.37	62.98	40.96	42.11
Norway (22)	150.01	-0.2	150.02	113.14	149.74	168.88	+0.5	1.55	149.67	148.14	111.25	148.37	167.98	177.31	127.81	140.26	150.01	148.14	111.25	148.37	167.98	177.31	127.81	140.26
Portugal (14)	202.33	+0.2	202.33	131.16	165.11	165.11	+0.2	1.93	202.33	201.76	130.29	165.11	165.11	202.33	131.16	165.11	202.33	201.76	130.29	165.11	165.11	202.33	131.16	165.11
South Africa (90)	178.81	-0.5	178.82	131.16	173.99	201.91	-0.4	2.56	198.78	196.93	130.30	173.77	202.88	215.24	149.72	165.01	178.81	196.93	130.30	173.77	202.88	215.24	149.72	165.01
Spain (33)	137.81	-0.3	137.83	91.19	120.68	141.08	+1.3	0.44	138.30	138.04	89.35	119.18	139.90	137.82	115.23	139.85	137.81	138.04	89.35	119.18	139.90	137.82	115.23	139.85
Sweden (33)	182.75	-0.5	182.75	119.46	146.46	166.46	-0.6	1.54	184.44	182.92	120.92	146.46	166.46	182.75	119.46	146.46	182.75	182.92	120.92	146.46	166.46	182.75	119.46	146.46
Switzerland (28)	135.55	+0.4	135.56	88.89	119.97	124.73	-0.5	1.74	135.01	133.76	86.51	119.04	123.75	135.05	86.51	119.04	135.55	133.76	86.51	119.04	123.75	135.05	86.51	119.04
United Kingdom (218)	185.98	+0.0	185.97	123.30	183.18	185.97	-0.3	3.77	186.01	184.28	121.92	182.59	184.28	185.98	123.30	185.98	185.98	184.28	121.92	182.59	184.28	185.98	123.30	185.98
USA (520)	189.03	+0.1	188.94	124.68	165.92	188.03	-0.1	2.72	187.93	186.19	123.20	164.30	187.93	189.03	124.68	165.92	189.03	186.19	123.20	164.30	187.93	189.03	124.68	165.92
Europe (70)	159.24	+0.3	159.25	102.94	136.25	148.03	-0.3	3.00	154.76	153.32	101.45	135.30	147.72	158.45	133.92	144.56	159.24	153.32	101.45	135.30	147.72	158.45	133.92	144.56
Australia (69)	159.24	+0.3	159.25	102.94	136.25	148.03	-0.3	3.00	154.76	153.32	101.45	135.30	147.72	158.45	133.92	144.56	159.24	153.32	101.45	135.30	147.72	158.45	133.92	144.56
Belgium (42)	160.12	-0.6	160.10	106.18	140.52	110.67	-0.4	1.87	161.09	159.59	105.63	138.83	110.26	168.90	109.00	128.18	160.12	159.59	105.63	138.83	110.26	168.90	109.00	128.18
Canada (108)	158.01	-0.2	158.02	104.78	138.88	128.09	-0.8	1.85	158.38	156.91	103.81	139.45	125.36	162.72	117.29	122.30	158.01	156.91	103.81	139.45	125.36	162.72	117.29	122.30
Denmark (33)	184.34	-0.1	184.36	122.25	161.81	183.58	-0.1	2.72	184.20	182.49	120.67	161.06	183.45	184.34	121.51	165.73	184.34	182.49	120.67	161.06	183.45	184.34	121.51	165.73
Finland (23)	199.33	-0.2	199.34	122.19	174.95	184.27	-0.3	3.04	198.21	197.36	130.61	174.17	184.78	199.26	152.70	158.70	199.33	197.36	130.61	174.17	184.78	199.26	152.70	158.70
France (97)	158.44	-0.2	158.45	105.07	138.05	128.26	-0.5	1.87	158.76	157.30	104.08	138.81	127.86	162.78	118.61	123.77	158.44	157.30	104.08	138.81	127.86	162.78	118.61	123.77
Germany (69)	167.21	+0.5	167.21	81.85	108.31	108.31	-0.9	2.06	167.00	166.04	80.49	107.33	107.33	124.94	101.59	114.42	167.21	166.04	80.49	107.33	107.33	124.94	101.59	114.42
Hong Kong (59)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
India (15)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Italy (70)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Japan (470)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Malaysia (18)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Mexico (19)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Netherlands (24)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
New Zealand (13)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Norway (22)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Portugal (14)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
South Africa (90)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Spain (33)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Sweden (33)	175.21	-0.1	175.22	119.49	146.76	146.31	-0.4	2.19	176.17	165.84	109.74	148.35	145.77	180.00	137.29	167.50	175.21	165.84	109.74	148.35	145.77	180.00	137.29	167.50
Switzerland (28)	175.21																							